

FINANCIAL TIMES



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World Business Newspaper

FRIDAY JULY 26 1996

Bae and Matra win bid to supply missiles to UK



Bae and Matra of France won a £500m (\$800m) contract to supply cruise missiles to the British government, in a deal which clears the way for the companies to compete for the major of the missile divisions. US aerospace giant Lockheed Martin and the General Electric Company lost out to British Aerospace for a £1.8bn contract to supply the UK with maritime patrol aircraft to replace the ageing Nimrod aircraft (above). Page 16; Defence contracts stay at home, Page 6; Editorial Comment, Page 17

International Business Machines followed Microsoft and Compaq Computer in reporting better than expected results, raising hopes of a recovery in technology shares. Shares in the world's largest computer group rose 10 per cent after second-quarter earnings of \$1.3bn compared with \$1.7bn a year ago. Page 16; World stocks, Page 36

Bundesbank rejects rate cuts The Bundesbank surprised financial markets by not lowering its securities repurchase rate after signalling a planned cut to shore up the dollar and help the hesitant German economy. Page 3

Commerzbank profits up 48% Profits at Germany's third biggest commercial bank, Commerzbank, jumped 48 per cent to DM1.32bn (\$887m) in the first six months and said rapid growth was expected to continue. Page 22

Toy sellers urged to monitor suppliers Toy companies selling products made in Asia are being pressed to set up monitoring bodies to improve working conditions among their suppliers, in a campaign begun after a fire in a toy factory in Thailand killed 188 people in 1993. Page 3

Dole unveils economic policy US Republican presidential contender Bob Dole started detailing his long-awaited economic plan, which could include a tax cut of as much as \$600bn over six years. Page 8

Walt Disney credited its theme parks and "impressive" box office performances from films *The Rock* and *The Hunt for Red October* for a 26 per cent rise in net income for the third quarter to \$406m. Page 20

Clinton urged to end trade disputes Japanese prime minister Ryutaro Hashimoto has urged US president Bill Clinton to help settle two trade disputes before next week's deadline. Page 3

Samsung 'apple' arrested Two Samsung Aerospace officials have been arrested for allegedly obtaining classified military procurement plans, including proposals for an air surveillance system. Page 4

Kantor hits at bribes for contracts US commerce secretary Mickey Kantor said companies this year had lost contracts worth \$200m due to bribes from competitors, as corruption in trade and government procurement worsened internationally. Page 5

Algerian jet hijacked Security forces arrested a lone hijacker who seized an Algerian airliner carrying 233 passengers at Oran airport east of Algiers, no injuries were reported.

Man dies in Ukraine nuclear accident Two accidents in three hours at a Ukrainian nuclear power station 300km (180 miles) west of Kiev, killed a man, causing contamination and sparking fresh concern about safety 10 years after the Chernobyl disaster.

S African court backs apartheid pardons A South African court rejected attempts by the families of murdered activists, including Steve Biko, to prevent apartheid killers being pardoned if they confess.

Cricket: Pakistan made 300 for nine on the opening day of the first Test against England at Lord's, London. Imran-ul-Haq was top scorer with 148.

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NEW STOCK MARKET INDICES	
New York Composite	(+5.11)
Dow Jones Ind. Av.	(+17.40)
NASDAQ Composite	(+1.08)
Europe and Far East	(+1.08)
CAC40	(+1.08)
DAX	(+1.08)
FTSE 100	(+1.08)
Nikkei 225	(+1.08)

NEW US LUNCHTIME RATES	
Federal Funds	5.75%
3-month T-bill	5.25%
Long Bond	7.00%

NEW OTHER RATES	
US 3-month Treasury	5.75%
US 10 yr T-bill	5.75%
France 10 yr T-bill	5.75%
Germany 10 yr T-bill	5.75%
Japan 10 yr T-bill	5.75%

NEW NORTH SEA OIL (Argus)	
Brent Blend	\$18.47 (10.33)
Tago	\$18.47 (10.33)

Atlanta	US\$220	Germany	DM44.00	Ukraine	UA\$15.00	Other	CR\$15.00
Austria	S\$207	Greece	Dr120	US	US\$1.00	S.Africa	R12.00
Bahrain	Dh120	Hong Kong	H\$200	Malta	Mal\$100	Singapore	S\$12.00
Belgium	BF\$120	Italy	L\$200	Morocco	MA\$100	South Africa	R12.00
Cyprus	C\$120	Ireland	Ir\$120	Norway	Nkr120	Spain	Pes200
Czech Rep	Cz\$120	Japan	Y\$120	Sweden	Skr120	Switzerland	Sfr120
Danish	Dkr120	UK	£120	Switzerland	Sfr120	Taiwan	NT\$120
Denmark	Dkr120	US	\$120	Taiwan	NT\$120	Turkey	Lira120
Egypt	E\$120	France	F\$120	Turkey	Lira120	UAE	Dir120
Finland	F\$120	Germany	DM120	UAE	Dir120		
Greece	Dr120	Italy	L\$120				
Hong Kong	H\$120	Japan	Y\$120				
India	Rs120	UK	£120				
Indonesia	Rp120	US	\$120				
Israel	Sh120						
Italy	L\$120						
Japan	Y\$120						
Korea	W\$120						
Malaysia	RM120						
Malta	Mal\$100						
Mexico	MX\$120						
Morocco	MA\$100						
Netherlands	Fl\$120						
New Zealand	NZ\$120						
Norway	Nkr120						
Poland	zloty120						
Portugal	Escudo120						
Romania	Lei120						
South Africa	R12.00						
Spain	Pes200						
Sweden	Skr120						
Switzerland	Sfr120						
Taiwan	NT\$120						
Turkey	Lira120						
UAE	Dir120						
UK	£120						
US	\$120						

Philips to cut 6,000 jobs in shake-up

By Gordon Grubb in Eindhoven

Philips, Europe's largest electronics manufacturer, yesterday launched a radical restructuring of its troubled audio and video equipment business which will result in the loss of 6,000 jobs.

The shake-up follows a sharp drop in profits at Philips which has been hit by falling demand in its main western markets. It comes just five years after the Dutch group embarked on a worldwide cost-cutting programme which has led to the loss of thousands of jobs.

After taking a charge of €1.75bn (\$2.4bn) to cover the cost of job cuts, Philips said it was a quarterly loss for the first time

Restructuring of audio and video business follows sharp fall in profits

since 1992. Attributable losses in the three months to June were €1.45bn compared with profits of €1.53bn in the same period last year.

Announcing the results at the company's Eindhoven headquarters, Mr Dudley Eusebio, chief financial officer, would not say where the job cuts in its Sound & Vision unit would fall. They represent 15 per cent of the division's employees, or 2.2 per cent of Philips' total workforce.

But Mr Eusebio said that major parts of the business would be transferred to lower cost coun-

tries. Philips aimed to build a group of core suppliers similar to those clustered around Japan's large industrial companies.

The move marks a departure for Philips, which has prided itself on producing in-house almost everything it needed.

Philips Sound & Vision makes television sets, video cassette recorders and audio equipment. It has large factories in France, Belgium, Austria and the US, and includes the German consumer electronics subsidiary, Grundig, where Philips has said it will not support losses after this year.

Philips' net profits before the write-off were €1.30bn for the second quarter, down 47.9 per cent. The decline - to €1.08bn a share from €1.172 - came in spite of a 10.3 per cent rise in sales to €1.16.7bn.

In Amsterdam, Philips shares touched a 1996 low of €145.50 before rebounding to close €129.00 higher at €151.30 as investors welcomed the determined nature of the changes. Even at that level, however, the share price remains 11.5 per cent down on the start of the year. The group warned that full

year net earnings before extraordinary items could no longer be expected to match the €12.65bn seen in 1995.

For the first half, net profits from normal activities were €1.68bn compared with €1.13bn. This in part reflected a slide into an operating loss of €1.92bn at the mainstay consumer products side of which Sound & Vision forms a part, down from 1995 interim profits of €1.26bn.

Components and semiconductors, the second largest product group, contributed income of €1.90bn, a drop of 18.6 per cent.

Although Philips does not make the commodity computer chips which have been worst hit this year, the industry slowdown has spread to the application specific integrated circuits it produces. The poor chip market has also thwarted the intended sale of part of its 35 per cent stake in Taiwan Semiconductor, which Philips had hoped to achieve by the autumn. Such a move could have buoyed full-year profits by hundreds of millions of guilders.

Philips unit slims, Page 22
World stocks, Page 36

US air security to be stepped up after disaster

By Patti Waldmeir in Washington

President Bill Clinton yesterday announced new air security measures after consulting grieving families of the victims of last week's TWA crash, while investigators promised rapid results from their examination of the aircraft's two "black box" data recorders.

In an effort to meet mounting public concern over air safety, Mr Clinton said baggage searches and screening of aircraft flying to and from the US would be intensified. Searches would apply to "every cabin, every plane, every cargo hold, every time", a grim-faced president announced.

But Mr Clinton, who wore a white ribbon to commemorate the victims, stressed that the measures did not indicate the TWA crash was definitely the result of terrorism. "We do not yet know what caused 800 to crash, whether it was mechanical failure or sabotage," he said.

Earlier, Mr Clinton and his wife Hillary had met victims' relatives, allowing them to vent their frustration over the slow pace of the investigation and delays in recovering bodies.

Eight days after the crash of TWA flight 800, which killed all 230 people on board, only half the bodies and about 1 per cent of the wreckage had been recovered. One relative said he found Mr Clinton "very reassuring".

His decision to visit the families was taken only after days of debate among his aides, who wanted to avoid the accusation that the White House was exploiting the tragedy for political ends. Mr Clinton has been criticised for "grandstanding" by

publicly grieving at the gravesides of other recent air crash victims, including the commerce secretary, Mr Ron Brown, and by appearing grim-faced at the site of a black church burning.

Mr Clinton was seen yesterday to go beyond consolation and ease the concerns of nervous American air travellers. Security on US domestic flights is notoriously lax, largely limited to a few cursory questions to travellers, the use of metal detectors on hand luggage and spot checks for explosives by sniffer dogs.

Investigators were hoping yesterday that examination of the "black boxes" - cockpit voice and flight data recorders - would yield vital information but initial study of the tapes revealed no new information. They said they expected to release more definitive results of the examination by late last night.

Navy divers recovered the recorders from 100 feet of water in the Atlantic at around midnight on Wednesday. They were rushed to Washington, where the battered boxes were displayed to journalists. Investigators said the tapes did not appear to have been damaged.

If terrorism is definitively proved to have been the cause of the disaster, Mr Clinton could come under pressure to take retaliatory action. Writing in yesterday's Washington Post, foreign affairs columnist Jim Hoagland advocated tough measures against terrorists. "The US government has a moral and political obligation to prevent known killers from sitting comfortably in Baghdad or Damascus and benefiting from having shed American blood," he wrote.



Armed soldiers yesterday cut off streets in Bujumbura as the Tutsi-dominated army seized power in Burundi. The army appointed its candidate for president, replacing the Hutu incumbent who has been sheltering in the US embassy, and disbanded parliament. A resident said: "It looks like all hell has broken loose." Report, Page 4; Editorial Comment, Page 17

Hyundai to build S Korean steelworks

By John Burton in Seoul and Steven Wagstyl in London

Hyundai yesterday said it would press ahead with plans to build South Korea's second-largest integrated steelworks at an estimated cost of \$10m, despite fears of a steel glut in Asia.

The company, Korea's second-largest conglomerate, said it would lower production targets for its project in response to government fears of excess capacity. However, it still plans to raise output by 8.3m tonnes a year from the 3.7m tonnes already produced by its subsidiary, Incheon Iron and Steel. Mr Chung Mong-koo, the Hyundai group chairman, said another steel facility would boost the country's competitiveness.

Hyundai's plans are causing concern at Pohang Iron & Steel (Pocoo), Korea's state-owned producer, and other regional steel companies, especially in Japan and China. Last year Korea produced 36.8m tonnes of steel, compared with Japan's 101.6m tonnes and China's 93m tonnes.

Japanese producers have been steadily cutting output in recent years in response to sharp rises in China's production and could be forced to make further reductions by any substantial increase in Korean exports.

The Korean government has tried to block the Hyundai steel project because of worries about excess production capacity, although the trade and industry ministry recently indicated it might allow the plan to proceed. Steel plate produced by

the integrated mill is to be supplied to the car and shipbuilding subsidiaries of Hyundai, which is Korea's biggest consumer of steel.

Hyundai's proposed 8.3m tonnes annual output increase compares with its original target of 9m tonnes. The planned expansion will begin in 1998 and be

Continued on Page 16

ICI blames tougher trading conditions as profits fall 43%

By Jenny Lueady in London

Imperial Chemical Industries yesterday announced 2,700 job losses as part of an efficiency drive to cut more than 5,000 jobs in a sluggish European market.

The move came as the group unveiled a 43 per cent decline in pre-tax profits in the second quarter, to £165m (\$277m), on sales of £2.73bn. Trading conditions had been "considerably tougher than anticipated", the group said, prompting it to accelerate its productivity drive.

However, its problems had not been centred in the UK. The volume of UK sales rose by 3 per cent in the first half, and the British decorative paints market was one of the group's few areas of profit growth in the second quarter.

The blow came from continental Europe, where sales volumes fell by 9 per cent, and from a worldwide slump in chemicals prices, notably those of polyester, titanium dioxide and chlorine.

Solvay, Belgium's largest chemicals company and a leading plastics producer, also reported a 28 per cent decline in net earnings, to BF6bn (\$191m), in the first half of this year.

This represented a considerable advance on the weak performance in the second half of last year, the group said, largely as a result of restructuring in its alkalis and peroxides businesses.

However, profit growth in 1996 remained dependent on an upturn in Europe, and particularly in the German construction market.

Mr Charles Miller Smith, ICI's chief executive, said German industrial demand had been an acute problem across the chemicals industry, as had continuing competitive pressures from Asian producers.

ICI's efficiency programme was now on target to deliver savings of \$400m a year by the end of next year.

Most of the 2,700 job cuts would fall in the US, with nearly 2,000

jobs disappearing as a result of a rationalisation of the longstanding explosives business. A further 600 would come from the paints division, in Europe, the US and Australia, and roughly 300 would be from the acrylics business, mostly in the UK.

These figures are in addition to 1,400 jobs that have been lost already this year, and further cuts, such as 700 jobs at ICI subsidiary Tioxide, for which no exceptional charges are being made.

The efficiency programme will also rationalise ICI's 53,000 suppliers and upgrade the group's manufacturing facilities.

As a gesture of confidence in the group's improved outlook, it proposed an 8.7 per cent increase in its interim dividend, to 12.5p.

This did not prevent analysts from downgrading profits forecasts for the second time in a month, setting at around £70m for this year and £80m for next year. ICI achieved pre-tax profits of £95m last year.

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Bundesbank opts to sit on its hands

By Andrew Fisher in Frankfurt

The Bundesbank yesterday confounded financial markets by deciding not to lower one of its key interest rates, having previously sent out signals that it planned a small cut to shore up the dollar and help the hesitant German economy.

It left the securities repurchase (repo) rate at 3.50 per cent, where it has been since February, and said its next four weekly repo auctions would be held at the same rate. It gave no explanation for the decision after its last council meeting before the summer break.

As expected, the Bundesbank did not alter its 4.7 per cent target range for money supply growth, though this has been considerably overshoot. It said the rapid growth of M3 was slowing down and should continue to do so. In June, M3 rose at an annualised rate of 5.6 per cent, having been above 12 per cent in the spring.

Economists said the decision to leave the repo unchanged was a surprise after the Bundesbank's hints. Mr Hans Thetmeyer, the Bundesbank's president, had indicated there was scope to move down the repo rate, which the bank uses to steer money markets. Other members of the central bank's council had also pointed markets in this direction.

"They could have handled it a bit better," said Mr Julian Jessop, economist at Nikko Securities. He thought the Bundesbank might still cut the

repo later - especially if US rates rose - but probably by a larger amount than if it had acted now. The repo was left at its present rate when the bank lowered the discount and Lombard rates by 2.5 per cent and 4.5 per cent respectively in April.

Mr Otmir Issing, a Bundesbank council member, said suggestions that the repo might be allowed to fall had been based on the possibility that M3 ease to an acceptable level. "That condition was not fulfilled," however, he said the bank would still see if there was scope to lower interest rates further.

Ms Alison Cottrell, economist at PaineWebber International, called the Bundesbank's behaviour "a bit bizarre". It was not the decision that was odd, but the way it had been preceded by a stream of statements.

"They took the horse to water and then pulled the trough away," she said.

The Bundesbank said M3 remained its main yardstick for monetary policy, though short-term volatility had made it harder to meet yearly targets. Its medium-term view of the money supply trend took account of this.

It also said that uncertainty about long-term interest rates and volatility on capital markets had hindered monetary capital formation, in which funds are moved out of short-term deposits into long-term assets and thus out of M3.

Czech PM wins one battle but faces another

By Vincent Boland in Prague

The Czech Republic's centre-right minority government yesterday won a vote of confidence in parliament, but immediately faced the prospect of a parliamentary battle over its proposal to return state property to the Catholic Church.

After yesterday's vote, Mr Václav Klaus, the prime minister, promised to proceed with his reform programme, delayed by weeks of political deadlock since last month's general election.

But the opposition Social Democrat leader, Mr Miloš Zeman, immediately ended the brief truce that allowed the government to win the vote.

Mr Zeman, who has won the admiration of neutrals for the way he has staked out opposition territory in recent weeks, said that his party would try to block a cabinet proposal to return to the Church about 175,000 hectares of forest confiscated by the Communists before 1989.

The cabinet took the decision at the insistence of the Christian Democrats, a junior coalition partner. Most political parties, including Mr Klaus's Civic Democrats (ODS), are instinctively opposed to the restitution and it may not be popular with the Czech public.

The coalition plans - at Christian Democrat insistence - to carry out the transfer by government decree. This process does not need parliamentary approval and is used for privatisations and other transfers of property to private owners.

When the time came for the vote, all 51 Social Democrat MPs left the chamber, ensuring victory for the government by 98 votes to 10, with no abstentions.

The other absentee was a disaffected colleague of Mr Klaus and former minister, Mr Vladimír Budínský, who went on holiday after being dropped from the new cabinet.

Speaking after the vote, Mr Klaus said his coalition had taken on "a heavy burden" but was ready to implement further reforms - to healthcare, the state budget, education and the economy - laid out in its policy programme.

"I believe the government that won your confidence today will work well," he told parliament.

President Václav Havel, who has been the powerbroker in attempts to end the deadlock that resulted from last month's election, urged continued cooperation between the coalition and the Social Democrats.

"I believe the government will be stable and will co-operate well with parliament," he said.

Getting the right chairman for loss-making railway is crucial

Wisdom of Aérospatiale chief's shift to SNCF too early to call

By David Owen in Paris

The French government's decision this week to move Mr Louis Gallois from the chairmanship of Aérospatiale, the loss-making state-owned aerospace and defence group, to the chairmanship of SNCF, the loss-making state-owned railway company, can be viewed as a deft piece of political footwork or a ham-fisted damage limitation exercise.

The positive view is that the government has belatedly appointed the right person for the sweeping restructuring in prospect at SNCF after misguidedly giving the post last December to Mr Lolk Le Floch-Prigent. It was known at the time that Mr Le Floch-Prigent, who quit last week, might be placed under formal investigation in connection with past business dealings and could therefore come under pressure to resign.

Getting the leadership issue right is a matter of the utmost importance: ministers can ill afford another strike by railway and other public-sector workers such as the one over proposed spending cuts that brought France to a virtual standstill at the end of last year.

Advocates of the move also argue that the government has removed any possibility of a damaging personality clash between Mr Gallois and Mr Serge Dassault, chairman of Dassault, in discussions over details of the merger between Aérospatiale and the privately controlled manufacturer of military and business jets that was confirmed this month.

Mr Dassault, who initially resisted the merger, would not discuss it with Mr Gallois. Relations between the two were described in yesterday's *Le Monde* newspaper as "at best difficult". Asked yesterday whether Mr Dassault, who is on holiday, would talk to Mr Gallois's replacement, a Dassault spokesman replied: "Never say never."

Critics of the move argue that, by shifting Mr Gallois at this crucial stage in Aérospatiale's evolution, ministers will further demoralise a workforce uncertain about the future. This is all the more so since the government appears not to have lined up an instant replacement.

Half a dozen names were being discussed in Paris defence circles yesterday in connection with the vacancy. The front runners were said to include: Mr Jean Pignatelli, secretary-general of national defence, who had a spell at Aérospatiale in the 1980s and was an adviser to President Jacques Chirac when he was prime minister.

General Vincent Lanata, former head of the French air force, who has been an adviser to Aérospatiale since 1994.

Mr Jean Pierson, managing director of Airbus Industrie, the four-country European aircraft manufacturing consortium in the process of turning itself into a single company.

Mr Frédéric d'Allest, chairman of Matra Transpot, part of the Legardère Group, who is thought to have been a candidate for the SNCF job.

Mr Yves Michot, Aérospatiale's number two.

Mr Alain Gomez, former head of Thomson.

Certainly, Mr Gallois's move - he is already at his desk at SNCF - appears to have left Aérospatiale in a state of agitation.

This was underlined by the reaction to an off-the-cuff remark on Wednesday by Mr Alain Lamassouze, the French government spokesman. He said the new appointee at Aérospatiale would have to oversee changes of statute at the group arising both from the Dassault merger and the changes at Airbus. "There is perhaps not a single legal structure to bring all this together."

The significance of the remark was played down by the government, but was initially interpreted by some as an indication that ministers might be considering breaking the company up. Most experts consider such a move unlikely.

Jail deaths put Turkish rights record in spotlight

International concern is mounting as toll rises in prisons protest, writes John Barham in Ankara

Three Turkish hunger strikers died in prison yesterday, bringing the total this week to six, and putting Turkey's human rights record in the international spotlight.

Prisoners are likely to continue dying every day for weeks if the hunger strike by more than 200 inmates in 33 prisons continues. Perhaps as many as 55 are close to death. But diplomats and human rights campaigners complain that the new Islamist-led government has shown as little inclination as its predecessor to compromise over the strikers' demands.

A European diplomat commented: "The government is doing nothing. If they gave in, they would have to accept that something in the prisons was wrong."

Conditions in Turkish jails are certainly grim: visitors report standards well below international norms. But human rights activists say the prisoners' main demand is to halt systematic violations of basic human rights by security staff. In May, six prisoners in Diyarbakir prison - the mainly Kurdish southern town - burned themselves to death in protest at conditions there.

Political prisoners are frequently beaten by guards while being transferred between prisons or on their way to court. Amnesty has evidence of guards cutting hunger strikers with glass. It lists numerous cases of prisoners - some of them victims of police torture - being denied urgent medical attention.

The hunger strikers, who are all members of far-left groups held under the draconian anti-terrorism law, are also demanding the government reverse a policy of transferring them to distant prisons, making it difficult for them to meet their lawyers. Journeys of 10 hours or more in closed vans on their way to court further hamper their ability to defend themselves.

Successive governments have ignored pleas by prisoners and human rights organisations to halt the abuses. In January, prisoners rioted at Istanbul's Umraniye prison, and police beat four of them to death in restoring order.

In May, the justice ministry introduced strict new rules intended to break up what it claimed were no-go zones run by prisoners in the jails, prompting the start of the present hunger strike. Pictures appeared in newspapers of urban guerrillas posing beneath hammer-and-sickle flags, stating that some prisons had become virtual "terrorism training camps".

Mr Sket Kazan, the new

Turkey's main prisons



Turkey's Islamist prime minister Necmettin Erbakan at prayer. His government has promised action but is doing little

Islamist justice minister, promised after taking office last month to end the hunger strike by softening some of the new rules. He ordered that prisoners be treated humanely and allowed to meet their families once a month - previously visits were only allowed on religious and national holidays. Hundreds of Kurdish prisoners ended their protest, but the left-wingers carried on because Mr Kazan maintained the dispersal of prisoners.

The hunger strikes have now become an international issue. This week, the French government called on Turkey to improve prison conditions and respect for human rights. The Dutch government has called in the Turkish chargé d'affaires to "express its concern" over the protest. Ireland, which holds the rotating European

Sweeping budget powers for Dehaene

By Neil Buckley in Brussels

Mr Jean-Luc Dehaene, the Belgian prime minister, has won sweeping powers to bypass parliament and govern by decree in drawing up a budget aimed at ensuring his country is a founding member of the European single currency.

But the move has aroused disquiet among opponents and some economists, and may damage Mr Dehaene's already poor opinion poll showing. Parliament completed agreement early yesterday on the three "framework laws" allowing the government to issue decrees without parliamentary consent on the 1997 budget, reform of the over-burdened social security system, and improving competitiveness.

Mr Dehaene gained parliamentary approval to draw up the laws two months ago, after a jaws part with unions and employers collapsed and slowing growth aroused fears that Belgium would miss its target of cutting the budget deficit to 3 per cent of gross domestic product this year.

A 3 per cent deficit by next year is one of the five convergence criteria for admission to the single currency. Belgium had hoped to reach the target a year early to strengthen its hand in negotiations on membership of Emu, because it is failing to meet one of the other conditions. Its huge debt, 133 per cent of GDP last year, is well above the 60 per cent allowable.

Officials said yesterday the framework law on the budget - applicable until next August - was necessary to allow the government to impose savings cuts even during parliament's summer recess, to get "as close as possible" to the 3 per cent deficit target this year. Savings of about BF240n (\$500m) are required.

It would also allow work on the 1997 budget to begin immediately, clearing the way for adoption in the autumn.

Mr Philippe Maystadt, finance minister, is aiming to undercut the 3 per cent target next year to guarantee Belgium's place in the single currency vanguard - likely to involve further savings of BF800n-BF900n.

"Meeting the Maastricht criteria is vital for Belgium. It would be very difficult for us to be outside a single currency if our neighbours, our biggest trading partners, were inside," Mr Maystadt said yesterday.

The urgency of social security reform was underlined yesterday by official figures forecasting that spiralling spending would lead to a social security deficit of BF360n next year, against an expected BF165bn surplus this year.

EUROPEAN NEWS DIGEST

EU progress on budget cuts

EU budget ministers were last night making progress on a plan to reduce the EU's 1997 budget by more than Ecu2.5bn (\$3.1bn) in a race to meet the targets for economic and monetary union next year. France was spearheading efforts to reach a compromise which would achieve across-the-board savings while allaying concerns among Mediterranean countries, notably Spain, about reductions in regional aid.

The plan is to shave Ecu1bn from the Ecu42bn farm budget and Ecu1bn from Ecu20bn in aid to poorer regions, chiefly to claw back national contributions to the Ecu50bn EU budget. At the budget ministers' meeting in Brussels, the European Commission joined the European Parliament in pressing the case for austerity this year in return for an extra Ecu1.2bn in 1998 and 1999 to fund trans-European transport networks as well as EU research and development projects. The majority of countries support the idea, but Britain and Germany have reservations.

Mr Detlev Samland, chairman of the parliament's budget committee, was satisfied with the talks' progress and said he had won an agreement in principle to shift funds allocated to farm and fisheries into a "reserve". This would give MEPs a partial say in areas of spending where the Council of Ministers traditionally has the final say.

Lionel Barber, Brussels

UK cautions on Helms-Burton

Britain, in a move to counter the impression that it was breaking ranks with its EU partners, said yesterday it was prepared to consider EU proposals for joint retaliation against the US following the passage by Congress of the Helms-Burton Act.

The Foreign Office cautioned, however, that the forthcoming European Commission proposals lay in a "complicated legal area" and would need careful study. "We do not rule out the need for action at the EU level," a spokesman said.

He insisted Britain had been at the forefront of moves to promote joint EU action in response to the Helms-Burton Act, which authorises private court action against foreign companies "trafficking" in confiscated Cuban assets. "We know the Commission is working on proposals for EU legislation designed to protect EU companies against the provisions of Helms-Burton, and we look forward to seeing these when they emerge," he added.

Bruce Clark, London

Fall in number of French banks

The number of French banks and other credit institutions has fallen by a third in 10 years and many have changed hands in the same period, according to an annual government report published yesterday.

Of 2,170 institutions in 1987, 735 had closed or merged by the end of 1995, said the Credit Establishments Committee, an arm of the banking regulatory and supervisory body under the control of the Bank of France.

In spite of the criticisms of them by the country's commercial banks, it is the French mutual and savings banks which have undergone the greatest rationalisation over the last few years, reducing their numbers through mergers from 1,127 in 1984 to 342 in 1995.

Andrew Jack, Paris

Italian bank rescue faces probe

The Italian government's plans to rescue Banco di Napoli, one of Italy's largest and oldest banks, could be examined by the European Commission for evidence of illegal state subsidies. The Commission is understood to be ready to open an inquiry into the plan for a L.8,000bn (\$1.3bn) capital increase, underwritten by the treasury, which controls the bank. A special assembly of shareholders will vote on the capital increase next Tuesday in Naples.

The Commission refused to comment on reports which suggested that Mr Karol van Miert, the competition commissioner, was preparing to write to Rome asking for a detailed explanation of the plan. But Brussels is thought to have doubts whether the bank, which last year lost L.155bn, can be returned to profitability, let alone privatised as the treasury wants. Andrew Hill, Milan and Neil Buckley, Brussels

Italy's anti-trust watchdog is investigating the Italian Chamber of Commerce for alleged abuse of its dominant position in the database market for company information. The authority said it wanted to probe charges the chamber had allowed only Informare and Cerved - companies controlled by the chamber - access to its register of 4.3m companies.

Rome considers media decree

The Italian posts and telecommunications ministry said yesterday the government might have to push through new rules on media ownership by decree, following parliament's decision to delay until September the debate on setting up a new telecoms and broadcasting regulator.

The upper house of parliament decided on Wednesday not to debate the measure before the August holidays. The full privatisation of Stet, the state-controlled telecoms holding company, cannot take place until a regulatory authority is in place.

The government might have to use a 60-day decree to impose the new rules on media ownership by the end of August, as a constitutional court ruling threatens to block out television broadcasts if existing regulations have not been changed by then.

The Italian government should today approve the second part of the draft legislation on telecommunications, which provides for reform of Rai, the state broadcaster which is Mediaset's main rival.

Andrew Hill

ECONOMIC WATCH

Romanian exports setback

Romania's exports fell 10.2 per cent in dollar terms to \$3.34bn in the first half of the year, despite a near-seventfold increase in cereal and other non-animal agricultural exports following last year's bumper harvest. Analysts attribute the fall partly to the winter's hard-currency shortages which reduced imports of energy and other essential raw materials. The national statistics commission said imports (free on board) had fallen 15.3 per cent while the trade deficit (fob) had fallen to \$425.9m, from \$725.5m.

The consumer price index in June was 1.0 per cent, the lowest monthly rate this year, but is expected to rise sharply this month following increases of more than 30 per cent in energy prices. Year-on inflation at the end of June was 33.8 per cent, up from 27.8 per cent at end-1995. Tight monetary policy has been undermined partly by rising wages, 43.4 per cent higher in June than a year earlier, while unemployment fell for the fourth month to 7.1 per cent.

Consumer prices in west Germany rose 0.4 per cent in July from June, a year-on-year increase of 1.3 per cent.

French consumer prices fell 0.1 per cent in June from May and rose 2.3 per cent over 12 months.

Dutch consumer spending rose 4.4 per cent in May from a month earlier, following strong demand for food and durable goods.

Sweden's producer price index was down 0.3 per cent in June from May, and down 6.5 per cent from a year earlier.

Finnish unemployment in June was 16.6 per cent, from 16.9 per cent a year earlier and unchanged from May.

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Russia to ease access to its bond market

By Chrystia Freeland in Moscow

The Russian central bank yesterday announced details of a new scheme for foreign investment in government bonds as part of a plan gradually to liberalise access to the lucrative market for foreigners. But bank officials warned the market would be opened up slowly, while they planned to crack down on "dubious" schemes which have allowed non-residents to invest on the same highly profitable terms available to Russians.

Mr Alexander Potemkin, a deputy head of the central bank, said that under the new system - due to come into effect on August 15 - annualised yields in dollar terms for foreigners would continue to be capped at the present level of 19 per cent. Domestic investors are now enjoying returns as much as twice as high.

He also said the central bank would put a ceiling on foreign investment under the new system of \$700m in August and \$8bn in September. These restrictions do not represent a significant relaxation of the current system, but officials emphasised they would ease the limits over several months, as they become accustomed to the new mechanism, which allows foreigners to purchase the government bonds directly at auctions and to trade them on the secondary market.

Central bank authorities also reiterated their intention to crack down on non-residents who have been investing directly in the highly profitable treasury bill market through legal loopholes which allow them to enjoy the

same sky-high returns as locals.

They said they hoped to put an end to this practice by September 15 and warned that if gentle persuasion did not succeed they would resort to harsher methods. "We have a number of levers we can use to punish those involved," said Mr Andrei Kozlov, a deputy head of the central bank.

He said the central bank was holding discussions with western investors and the Russian banks and financial institutions which serve as their intermediaries about ending the practice.

Hashimoto asks Clinton to help solve two disputes

By William Dawkins in Tokyo

Mr Ryutaro Hashimoto, Japan's prime minister, has written to US president Bill Clinton urging him to take a "political decision" to settle two trade disputes before their July 31 deadline.

The letter coincides with yesterday's start in Vancouver, Canada, of two days of talks between senior trade diplomats to try to end the deadlock over access to Japan's market for insurance. Talks on semiconductor trade start there on Monday.

Mr Hashimoto said Japan was ready to be flexible on insurance, but restated a firm stance against US demands for a numerical market share for foreign semiconductor firms.

Mr Hashimoto described as "meaningless" a US proposal to gauge the foreign share of Japan's semiconductor market according to companies' capital affiliation, a move which would penalise many foreign-based Japanese companies which sell semiconductors to Japan.

As in last summer's row over access to the Japanese car market, both sides are expected by trade officials to negotiate right up to the deadline.

The US wants both countries' semiconductor industries to survey the Japanese market to make sure they "preserve and continue" progress made under the existing chip pact, which expires next Wednesday. The pact, disliked by Japan from the beginning, was originally designed to ensure a 20 per cent market share for foreign chip producers. Their

market share has in fact risen to 31 per cent.

The success of the current chip accord suggests that a new one is not needed, argues the Ministry of International Trade and Industry. In place of the pact, MITI has proposed a global semiconductor industry forum - supported by the European Union - to encourage general co-operation between producers on matters such as standardisation, intellectual property rights and market data. Such a forum would not attempt to influence markets, stress MITI officials.

On insurance, a Japanese finance ministry official yesterday declined to comment on a report that negotiators were considering a compromise.

The US objects to a proposal which would allow Japanese insurers to provide personal accident and health policies in Japan from October.

Foreign companies dominate this business, known as "third sector" insurance, and are unwilling to face Japanese competition until they obtain better access to the life and non-life markets, where foreign entry is tightly restricted.

Under the possible compromise, Japan would delay third sector liberalisation for two years - still short of the US demand for a three-year delay.

During that time, the Japanese government would allow foreign companies improved access to the rest of the insurance market, as laid out in a 1994 insurance framework agreement with the US.

That agreement commits Japan "substantially" to deregulate life and non-life insurance before opening the third sector to new competition.

Tyre maker to keep Semperit subsidiary open

By Eric Frey in Vienna

Continental, the German tyre maker, yesterday told the Austrian government it would not close its Semperit subsidiary in Traiskirchen, eastern Austria, but stood by its decision to axe hundreds of jobs at the plant.

Continental Chairman Mr Hubertus von Grünberg confirmed the company would halve the annual output of car tyres in Traiskirchen to 1m and shift production to the Czech Republic.

"Continental declined to alter its plans despite a plea by an Austrian government delegation led by Chancellor Franz Vranitzky. Three hours of talks yesterday proved fruitless and Mr von Grünberg said the job cuts would go ahead as planned."

"I do not see any way to avoid reducing production of car tyres at the plant, given the current market situation," he said. The Semperit plant could be profitable even after these cuts, Mr von Grünberg added.

The Traiskirchen plant also produces 500,000 truck tyres a year, which are worth six times as much as car tyres. The production shift to the Czech Republic will cause the loss of 400 jobs in Austria and has raised fears Continental will shut down its subsidiary completely. The 100-year-old factory employs a total of 2,400 people and indirectly supports thousands more.



Von Grünberg: adamant

The Semperit plant has suffered a sharp drop in sales to Japanese carmakers after Austria joined the European Union, which ended special trade privileges for Japanese carmakers in exchange for purchases from Austrian car parts producers, especially from Semperit.

Economics Minister Mr Johann Farnleitner said he wanted to use gentle pressure on the Japanese to step up their purchases again. But he is unlikely to take up the trade union proposal to impose a special tax on Japanese cars, which would violate EU rules.

Mr Farnleitner last week expressed his solidarity with the Traiskirchen workforce by fitting Semperit tyres to his car. It later emerged that the tyres were manufactured in Germany.

Britain in big gas supply deal with Germans

By Judy Dempsey in Bonn and Robert Corzine in London

British Gas is to sell 20bn cubic metres of natural gas to Germany's Wingas in a second deal to ship surplus gas from the UK to the continent through a planned pipeline under the North Sea.

The latest agreement, which will be spread over 10 years, is the largest gas sale from a UK company to Europe. The price was not disclosed.

Earlier this year the UK subsidiary of Canoco, the US oil company, announced the sale of 1bn cubic metres a year of UK North Sea gas to Wingas.

The decision by British Gas to sell 20bn cubic metres a year to Wingas, jointly owned by Gazprom, the Russian gas company, and Wintershall, the gas subsidiary of BASF, Germany's chemical group, coincides with a gas surplus in Britain,

brought about partly by the liberalisation of the domestic gas market.

British Gas in particular is saddled with a number of long-term contracts for large volumes of gas that it will no longer need after 1998, when it loses its monopoly to supply 15m households and other small gas users.

"For the UK, continental Europe is an important new market," said Mr Peter Lehmann, British Gas's regional managing director for Europe. The company is also hoping to sell gas to similar distributors in the Netherlands and France, as well as directly to large industrial gas users.

Mr Gert Maichel, managing director of Wingas, said the deal was an important contribution to the integration of the European gas market. The UK and continental gas supply grids will be linked by a 2500m

(\$776m) 150-mile interconnector between Bacton, Norfolk, and Zeebrugge in Belgium. It is due for completion in 1998.

It is being built by a consortium of companies including British Gas, which holds a 40 per cent stake, Gazprom, British Petroleum and Ruhrgas, Germany's largest distributor of gas.

The latest sales contract has important implications for Wintershall since it is part of its long-term strategy aimed at diversifying gas imports, increasing market share in Germany and introducing more competition in a field dominated by a few players.

"This diversification with gas from Britain will strengthen our competitive position. More competition will ultimately benefit customers," said Mr Maichel.

Currently, Wintershall imports the bulk of its gas

Western Europe's major natural gas supply routes



investment programme because it could not gain access to the grids owned or managed by Ruhrgas. Ruhrgas, which has more than 80 per cent of the German market, has been at the forefront in resisting Bonn's plans to deregulate the energy sector.

A draft paper to be presented to the cabinet after the summer recess entails scrapping demarcation contracts which allowed Ruhrgas - and electricity companies - to establish regional monopolies in the distribution of energy. It would also open the market to others.

Several continental European gas companies are cautious about a common gas grid and moves to end national monopolies. They say that liberalisation of the European gas market is inappropriate, because Europe, unlike the US and UK, depends on imports from distant sources.

International Corruption: a survey of business perceptions

Rank	Country	Score 1995	Score 1996
1	Denmark	9.33	9.32
2	Sweden	9.23	9.12
3	Finland	9.05	9.12
4	Norway	8.87	8.81
5	Switzerland	8.76	8.78
6	Australia	8.60	8.80
7	UK	8.44	8.57
8	Israel	7.71	
9	Austria	7.59	7.19
10	Hong Kong	7.01	7.12
11	Belgium	6.84	6.85
12	Portugal	6.59	6.66
13	France	6.57	
14	Malaysia	6.52	6.58
15	Greece	6.01	6.04
16	Jordan	4.99	
17	Saudi Arabia	4.57	4.55
18	Italy	4.42	4.59
19	Spain	3.40	
20	Mexico	3.30	3.18
21	India	2.95	2.70
22	Colombia	2.78	3.44

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NEWS: INTERNATIONAL

Tutsi-led army seizes power in Burundi

Grenades and gunfire echo across capital as new president installed

By Michele Wrong, Africa Correspondent

The Tutsi-dominated army yesterday seized power in Burundi, appointing its candidate for president, outlawing political parties, disbanding parliament, imposing a dusk-to-dawn curfew and closing the airport and borders.

The coup d'état was a direct challenge to the US government and UN Security Council, which had both warned the military against a seizure of power and are debating whether to send foreign troops to restore order in the central African country.

Speaking on state radio, Burundi's defence minister announced that Major Pierre Buyoya, a former Tutsi president, was replacing Mr Sylvestre Ntibunganya, the Hutu incumbent who has been sheltered by the US embassy for the last two days.

The putsch took an ugly turn, as unidentified gunmen

hurled grenades into a market, bursts of heavy gunfire echoed across the capital, armoured personnel carriers rolled into the centre of Bujumbura and soldiers erected roadblocks.

"It looks like all hell has broken loose," said a resident. Earlier, the military authorities had received a series of sharp warnings from the international community, afraid the collapse of a civilian government guaranteeing power-sharing between the Tutsi minority and Hutu majority signalled a repeat of Rwanda's horrific bloodletting.

In New York, Mr Boutros Boutros Ghali, the UN secretary-general, said the world would "on no account" accept the coup and called on all concerned to uphold Burundi's constitution. The Organisation of African Unity said a putsch would be "resisted" and the European Union threatened to halt all development aid.

The White House said the US would be presenting a plan to

the UN to head off a possible humanitarian disaster, and France said it had urged the Security Council to send a mission to Burundi.

Mr Ntibunganya's sudden flight to the US embassy, the ostensible trigger for the coup, came after he was stoned by the crowd attending a funeral of more than 300 Tutsis, victims of one of the many massacres carried out in recent months by both Hutu rebels and the army.

The president left immediately for the capital, where he sought refuge with the Americans. Soon after, the Tutsi-dominated Uprona party said it was pulling out of the coalition with the mainly Hutu Frodebu party, ending an uneasy alliance.

But many analysts were yesterday blaming the putsch on the laborious debate surrounding plans to send in East African peacekeeping forces.

Approved by the OAU earlier this month, talk of the still-em-

bryonic initiative has fuelled the siege mentality in Bujumbura and encouraged extremists in both camps.

"The army started cracking down and the guerrillas started shooting everyone in sight," said Mr Gerard Prunier, a French expert on the region. "They knew they were running out of time."

The army defied world opinion yesterday, with a spokesman saying Burundi, a former Belgian colony, would not allow itself to be colonised again. But there were signs it had tried to go some way to meeting its critics by choosing Mr Buyoya as president.

The major, who governed for five years as the country's last Tutsi president, has traditionally been regarded as a moderate. He spearheaded the introduction of multiparty democracy and handed over power peacefully when a Hutu candidate won the 1992 election.

Editorial Comment, Page 17



Last Tutsi president returns: Major Pierre Buyoya

INTERNATIONAL NEWS DIGEST

Middle East in diplomatic whirl

A flurry of diplomatic activity swept the Middle East yesterday as a US envoy and Mr Yasser Arafat, Palestinian leader, tried to coax arch-foes Israel and Syria back to the peace table.

Mr Dennis Ross, US Middle East peace envoy, made his way from Syria to Amman and on to Jerusalem in the wake of Mr Harve de Charette, French foreign minister, who took his peace mission on the same route earlier in the week.

Mr Ross met Israeli premier Benjamin Netanyahu in Jerusalem. Mr Netanyahu's election in May had thrown peace moves into doubt as he opposes trading occupied Arab land for peace.

Mr Arafat, who has just held his first high-level meeting with the new hardline Israeli government, arrived in Syria mainly to plot peace moves with President Hafez al-Assad but also to deliver an Israeli request to break a peace deadlock. The US envoy was expected to meet Mr Arafat in Gaza either on the Palestinian leader's return late yesterday or today.

Reuter, Jerusalem

Harare misses deficit target

Mr Herbert Murewa, Zimbabwe's finance minister, yesterday presented the country's 1996 budget and reiterated previous promises to cut budget spending and the fiscal deficit. He confirmed that the government had missed its budget deficit target of 6.7 per cent of GDP for 1995/96 by a wide margin, reporting an actual deficit of 10.1 per cent.

For the current year to June 1997, he forecast a budget deficit of about 235.2bn (US\$882m), or 3.5 per cent more than in 1995/96. This is unlikely to satisfy the IMF and could hamper talks on a new structural adjustment loan from the Fund.

Public spending is projected at 37 per cent of GDP, down slightly from 40 per cent last year. The otherwise forgettable budget may be remembered for one bizarre aspect - the introduction of a 15c (US 15c) "levy" on cash withdrawals from automatic teller machines. The costs and trouble involved in collecting the tax seem to be out of all proportion to the revenue it is likely to yield. The minister gave no estimates of how much the tax would bring in.

Anthony Hawkes, Harare

Cairo clinches F-16 deal

Egypt has concluded a \$388m deal for the purchase of 21 new F-16 jet fighter aircraft built by Lockheed Martin of the US. The sale is part of a military package with an estimated price tag of \$670m, which will include upgrading Egypt's 161 F-16C/D aircraft.

The prime contractor for the F16C/Ds will be Lockheed Martin while the principal contractors for the upgrade programme will be McDonnell Douglas and Westinghouse Electronic Systems, both of the US.

Delivery of the new F-16s will be completed by the year 2000, according to Lockheed. The US defence department has said the sale of the equipment would not affect the basic military balance in the region.

Shahira Adnan, Cairo

Hijacker held in Algeria

Algerian security forces arrested a lone hijacker who seized an Air Algérie plane yesterday. All 233 passengers were safe, Algerian state television reported.

The hijacking occurred at Oran airport, west of the capital Algiers. The interior ministry, whose security forces have been fighting Muslim fundamentalists for more than four years, said the hijacker's motives and nationality were unknown.

Reuter, Paris

The big test of S Africa's sell-off intentions

What happens to the Transnet conglomerate will be an important policy pointer, writes Mark Ashurst

The London-based investment banker's remark to South African government officials during President Nelson Mandela's recent state visit to Britain was as honest as it was harsh. Told of the political problems surrounding the country's privatisation programme, he replied: "We are not interested in your social baggage."

One of those most shocked by the remark was Ms Louise Tager, chairman of Transnet, South Africa's largest public corporation which operates the national transport infrastructure. "I am a strong advocate of privatisation and I have spent much of my professional life promoting the concept, even before it became fashionable in the 1980s," she says. "But there are things that need to be understood about South Africa. The future security of this economy depends on upliftment."

In many respects, the future of Transnet will be the litmus test of the government's com-

mitment to liberalising the tightly-controlled South African economy. Transnet's 23 subsidiaries embrace road haulage, rail, sea and air transport, harbours, a maze of national fuel lines and an in-house satellite and telecommunications network with a combined asset value of more than R400n (\$90bn).

Several of Transnet's businesses, notably South African Airways, the cash-strapped national airline, and some of its overseas freight operations, have been earmarked by Mr Thabo Mbeki, deputy-president, as candidates for "restructuring". The term is widely understood as government-speak for privatisation, a process expected to begin later this year with the sale of a 30 per cent stake in Telkom, the telephone company.

But unlike other state-owned monopolies, Transnet is a diversified conglomerate. Some of its biggest businesses - rail, harbours and Petronet, a nationwide network of fuel

lines - are natural monopolies. Others, including SAA, container transport and courier operations, already face growing competition from the private sector.

Thus, the nature of private sector involvement is contentious. "It would be wasteful to open natural monopolies to competition, because of the enormous investment involved," says Mr Ben van Rensburg, chief economist at the South African Chamber of Business. "We need private sector skills, not competition, to make them more efficient."

The government's commitment to narrow the gulf between the public and private sectors is underpinned by the appointment of four senior ANC leaders to Transnet's board, where their role is in part to counter trade union opposition to privatisation. Five years from now, predicts Mr Saki Macosoma, a former MP and senior official in the African National Congress, who became Transnet's deputy

managing director in May, Transnet will be "a smaller though still significant" transport company.

According to Ms Peggy Dredge, national infrastructure analyst at the South African Chamber of Business, Transnet's financial structure is impenetrable. Last year, it posted a net profit of R118m, its first since embarking on a process of commercialisation in 1990. But it has shored up its loss-making businesses with hand-outs from more lucrative operations, such as Petronet, whose margins are guaranteed by the web of regulations governing South Africa's liquid fuel retailers.

"We cannot really tell which parts of the business are profitable because of the cross-subsidisation. Transnet should be disbanded as a holding company and each division should be ring-fenced. Only then can we look at privatisation," she says.

The social costs of such an unbundling would be high. A

product of the racially-based national socialism devised by the architects of apartheid, Transnet is overstaffed - despite cutting its total workforce by almost 60 per cent to 110,000 over the last decade. Now it needs to pension off veteran employees and recruit blacks to create a more racially balanced workforce.

Blacks comprise 56 per cent of its employees and 99 per cent of the 32,000 unskilled jobs. With unemployment exceeding 30 per cent, the new management is wary of further cuts. "No company ever downsized to greatness," says Ms Tager.

Transnet has borrowed heavily to fund its pension obligations, and has few resources for extensive capital expenditure. To build the new infrastructure required to foster an export-oriented manufacturing sector, the principal goal of the government's economic strategy, Transnet needs more cash. Ms Tager acknowledges that the workforce is an

obvious target for pruning, but she also knows that the consequences for many would be traumatic: the average black labourer has between six and 10 dependants.

Meanwhile, Mr Trevor Manuel, the finance minister, is banking on revenue from the sale of equity in state-owned industries to slash the budget deficit to 3 per cent of gross domestic product by 2000, from 5.3 per cent last year. Thus, if new investors are found for Transnet, the corporation does not expect to reap all the proceeds.

Ms Tager accepts that cuts in the national budget deficit will attract investment to South Africa and encourage growth, even new capital available for Transnet is limited.

"We need to do it quickly, so the pain is shorter and there is growth," she says. Investors, she hopes, will accept that Transnet's contribution to balancing the government's books is part and parcel of its "social baggage".

NEWS: ASIA-PACIFIC

Samsung officials held in 'spy' case

By John Burton in Seoul

Two Samsung Aerospace officials have been arrested for allegedly obtaining classified military procurement plans, including proposals for an air surveillance system, marred the normally polished image of South Korea's biggest conglomerate.

The affair is the second scandal to hit Samsung this week. It follows the murder of a distributor for a rival newspaper, allegedly by two employees of the Samsung-owned daily, Joong-Ang Ilbo.

Other newspapers blamed

the murder on an intense circulation war. Joong-Ang Ilbo has angered its competitors by conducting an aggressive and lavish marketing campaign, including offers of Samsung-made gifts, to attract subscribers in its quest to become Korea's biggest daily.

The Samsung aerospace employees, both retired air force officers, are suspected of collecting procurement documents from the defence ministry since 1992 to help their company gain future aerospace contracts.

In addition, they are accused of providing information on

the proposed purchase of other weapon systems to two Korean arms dealers who were also arrested Tuesday along with three military officers at the defence ministry's procurement section.

The Samsung officials were immediately fired by the group, but the case has received maximum publicity from South Korea's leading newspapers, which have been savagely criticising Samsung for the past week.

The industrial espionage case has provoked a parliamentary furore, with MPs criticising standards of protection of

sensitive military information. Korean military investigators were alerted after boxes containing the weapons procurement documents were discovered in an abandoned warehouse last month.

The scandal comes as Samsung Aerospace, a key defence contractor, seeks new business once it completes its mainstay project of assembling 130 F-16 fighters from the US by 1999.

Its attempt to enter the civil aerospace sector received a setback recently after plans to develop and produce a 100-seat regional jetliner with China collapsed due to differences

over the location of manufacturing facilities.

The group did receive one good piece of news this week, as Samsung Electronics was cited by the Korean Management Association as the country's best-run listed company last year after it reported net earnings of \$1.2bn (\$21bn).

However even Samsung Electronics may be losing its lustre as falling semiconductor prices are expected to cut its earnings by two-thirds this year, while the government recently disclosed it is conducting an extensive tax investigation of the company.

Thailand trims growth forecast

By Ted Bardacke in Bangkok

Thailand's economic growth in 1996 will be lower than forecast and the current account deficit and inflation rate higher, the country's central bank said yesterday.

Economic growth is now expected to be 7.8 per cent, against an original estimate of 8.3 per cent and actual growth of 8.6 per cent in 1995. Inflation, first projected at 4.5 per cent for the year, is expected to be 5.5 per cent, down from 1995's rate of 5.8 per cent.

The downward revisions were outlined by Mr Rerngchai Marakomonda, new central bank governor, in his first public presentation since replacing Mr Vithi Supinit, earlier this month. Mr Vithi resigned in the face of scandals that touched the credibility of Thailand's central bank.

Mr Rerngchai, 54, announced two measures he hopes will improve the bank's reputation. Appointed to an indefinite term, he nevertheless said he would step down after four years. He also created a high-level committee to supervise financial institutions in an attempt to detect problems more quickly and act on them more decisively. Failure to halt a pattern of dubious lending practices at the Bangkok Bank of Commerce helped to precipitate Mr Vithi's resignation.

Mr Rerngchai said no new measures to tighten monetary policy would be introduced and he would let interest rates fall "if that is what the market determined." The government would continue to run a fiscal surplus equal to 2.7 per cent of GDP while increased government spending in the second half of the year would be a major force in sustaining economic growth.

The current account deficit will be 7.8 per cent of GDP, against an original forecast of 6.5 per cent and 8.1 per cent for 1995. Export growth would be only 10.3 per cent compared with an earlier forecast of 17.4 per cent and 23.6 per cent in 1995.

James Kynge and Ted Bardacke

ASIA-PACIFIC NEWS DIGEST

Japan store sales up 3.7%

Further evidence of an improvement in Japanese consumer confidence emerged yesterday in the form of the first six-monthly rise in department store sales in four-and-a-half years. Department store turnover rose 3.7 per cent to ¥4,130bn (\$38bn) in the six months to June against the same period last year. The Japan Department Stores Association warned the improvement came from an unusually low base.

Shoppers were reluctant to spend, early last year, because of the psychological shocks of the Kobe earthquake and a gas attack by religious extremists on the Tokyo subway said analysts. Kobe showed the strongest sales rebound, as it picked itself up after the tragedy. Sales there rose 40.5 per cent in the first half of this year. Sales nationwide were strong in personal goods and clothing, but weak in household goods and furniture, the association added.

William Dawkins, Tokyo

Nuclear poll campaign starts

Campaigning for Japan's first local referendum on a nuclear power plant started yesterday in the town of Maki, Niigata Prefecture. The August 4 referendum will decide if the town should approve the building of a nuclear reactor by Tokoku Electric Power. The government and the pro-nuclear lobby fear it may trigger similar moves by local governments elsewhere in Japan.

Anti-nuclear sentiment has been rising since the leakage of cooling agents at Monju, the country's most advanced nuclear reactor, late last year. In a mayoral election in the city of Suru, west Japan, earlier this month, the pro-nuclear camp defeated an environmentalist candidate. The construction plan, announced by Tokoku Electric in 1988, has been hampered by land speculators and environmental groups buying land in the planned location. The project has divided Maki (pop 80,000). Calls for a referendum were triggered by a 1994 announcement by the then mayor, initially elected on an anti-nuclear platform, that he would support the nuclear power plant.

Emiko Terazono, Tokyo

Vietnam pushes on with refinery

Vietnam is to press ahead with plans for its first oil refinery at a remote site on its central coast, and has re-affirmed a deadline of December by which work should start, the official Vietnam News said yesterday. Industry analysts had questioned whether the \$1.2bn Dung Quat refinery project would continue to receive backing from policymakers after the Communist party's landmark congress, which ended early this month.

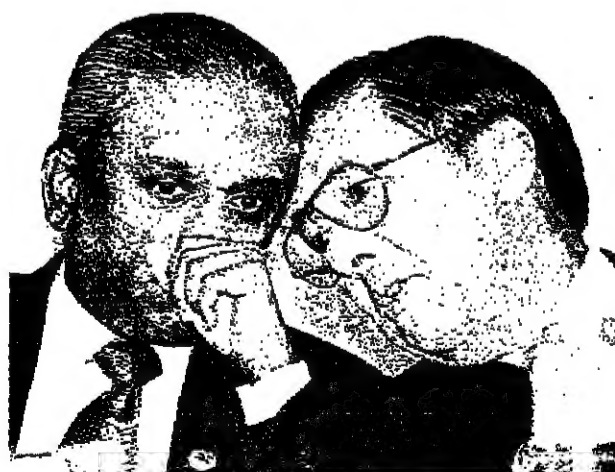
But comments by deputy prime minister Tran Duc Luong seemed to confirm Dung Quat is still a priority. Work must start by December, Mr Luong was quoted as saying. The site, 1,000km north of Vietnam's offshore oilfields, was last year deemed uneconomical by the French oil company Total.

In March, the state oil agency PetroVietnam and a foreign consortium including South Korea's LG Group, Malaysia's Petronas, and Stone & Webster and Conoco of the US, agreed to carry out another feasibility study.

Jeremy Grand, Hanoi

MPs seek prize for dissident

Some 100 British parliamentarians have nominated Chinese dissident Wei Jing Sheng for the Nobel Peace Prize. Mr Wei, a jail in December on charges of democratic reforms, was sentenced to 14 years' government. He is "a worthy candidate for the honour," said Mr Denis MacShane, the Labour MP, in his submission to the Nobel prize committee. Peter Mordugian, Asia Editor, London



Foreign ministers doing things with 'a whisper not a shout': Singapore's Jayakumar (left) and Siazon of the Philippines

ter, one needs "only to whisper and not shout" to get things done in Asean.

But now, it seems, Asean's cohesiveness is under threat. New nations are being inducted into Asean and into forums on the fringes of it. They are bringing with them a blizzard of new issues which are tending to blur the group's focus. The seven Asean members - Thailand, Malaysia, Indonesia, Singapore, the Philippines, Brunei and Vietnam - are already outnumbered by 10 "dialogue partners" which take part in various discussions, mainly on security issues.

China, India and Russia were sworn in this week as new dialogue partners but still more countries are keen to join. Adding to the crush are Britain and France which have applied to become dialogue partners, though they are already represented by the European Union.

In all, 21 foreign ministers took part this week in the Asean Regional Forum, Asia's prime vehicle for security issues. The talk ranged over a host of issues, some with marginal relevance to Asean.

One tired Asean official sighed as he recounted some of the topics covered in just one day of bilateral and multilateral meetings under the Asean Regional Forum - peace in former Yugoslavia, peace in the Middle East, Hong Kong after 1997, talks on the Korean peninsula, a global nuclear weapons test ban, human rights in Burma and labour rights under the World Trade Organisation.

"We touch so many subjects that we only caress the issues," the official said.

But it is the grouping's growing strategic importance that makes it attractive to the world's big nations. The west regards it as a useful counterweight to China's expanding military and political power. China, for its part, views it as a check to US influence in the region. Chinese diplomats said.

In past years, dialogue partners met several Asean ministers but now, because of the forum's size, each dialogue partner can only talk to one Asean foreign minister, who is flanked by senior officials from the six other Asean nations.

"We are losing the personal touch between foreign ministers which was so important to the Asean philosophy," added the Asean official. He said he believed there should be a moratorium on new participation in the Asean Regional Forum and an agenda focusing on issues strictly relevant to the region.

The admission of Burma as an Asean observer last week was heavy with strategic overtones. Mr Alatas' replies to

western journalists were a rebuttal of a view held by many western countries that isolating Burma's leaders would help to bring political reform to the country.

Burma has a close military relationship with China and many observers saw Asean's embrace of Rangoon, despite western protests over the country's human rights record, as an attempt to check the slide into China's arms.

Burma is due to become a full Asean member by 2000 but there are efforts afoot to invite it into the club along with Laos and Cambodia at the grouping's 30th anniversary next year. Such a scheme would restore the symmetry of 10 Asean members and 10 dialogue partners. But it would also raise the prospect of a two-speed Asean in which three or four less developed economies would trail the others in efforts to liberalise trade.

Vietnam, which was admitted last year, has already been given until 2006 to reduce almost all tariffs to below 5 per cent - three years later than the rest of Asean. The progress of Laos, Cambodia and Burma toward a liberalised economy is expected to be slower than Vietnam's and fraught with the problems of reforming a highly centralised economy.

Mexico plans \$8bn loan repayment

By Stephen Fidler and Leslie Crawford in Mexico City

The Mexican government said yesterday it would repay early \$8bn in loans made as part of a US-led rescue package during Mexico's financial crisis last year.

This follows the success of a big international note issue launched this month, which the government said yesterday had been doubled in size to \$6bn, making it one of the largest private financing operations ever.

Banks and other financial

institutions applied to subscribe for more than \$9bn of the floating rate notes, which are backed by exports of Mexican crude oil.

The success of this and other recent efforts to raise finance in the international markets will allow Mexico next month to repay early \$7bn of US government loans and \$1bn of International Monetary Fund loans extended in the bailout. Previously, the government had said it would prepay \$4.7bn in US Treasury loans in August.

The prepayments mean the

Mexican government is left with \$3.5bn in loans to the US Treasury, compared with a peak of \$12.5bn last year. They will reduce outstanding obligations with the IMF from \$12.5bn to \$11.5bn.

The move should help reduce the chances that last year's Mexican bailout, backed by President Bill Clinton, will surface in the US political debate ahead of the November presidential election.

Mr Guillermo Ortiz, Mexico's finance minister, said that because the private financings were cheaper than the US

loans, the operations would reduce Mexico's interest charges by an annual \$125m. They would also help iron out a hump in debt repayments faced by the government in 1996 and 1999.

The notes carry a final maturity of five years and an interest rate of 2 percentage points (200 basis points) over three-month interbank rates. The government will start making repayments in 1998, meaning that the average maturity of the notes will be 3½ years.

The success of the issue is in part because the notes carried

an investment grade rating from the two main US rating agencies.

The backing of Mexican oil revenues - the issue uses mechanisms set up at the Federal Reserve Bank of New York to back the US government loans last year - means that the notes are the straight debt of the Mexican government.

Mr Ortiz said that the banks, led by SBC Warburg and J.P. Morgan, which formed part of the original banking syndicate underwriting the notes, would subscribe up to \$2.5bn, and the

rest would come from 180 banks and other financial institutions. A fifth of the applications came from European institutions and around 12 per cent from Asia.

The speed of Mexico's return to the international financial markets after last year's crisis has surprised many. Mr Rogelio Ramirez de la O, a Mexican economist, said external events had helped Mexico. "With high international liquidity, low US interest rates, and US growth, Mexico couldn't have had a financial crisis at a better time," he said.

Dole hints at tax cut plan

By Patti Waldmeir in Washington

Mr Bob Dole, the Republican presidential contender, yesterday began revealing some of the details of his long-awaited economic plan, which could include a tax cut of as much as \$600bn over six years.

Campaigning in Pennsylvania, Mr Dole revealed his economic plan, which could include a tax cut of as much as \$600bn over six years. "We haven't announced it yet. Others have. It's not my plan," he said, referring to a highly publicised tax-cutting plan unveiled earlier this week by the party's congressional leadership. Many Republicans are frustrated by Mr Dole's tardiness in announcing his own proposals.

Mr Dole yesterday told a group of small business owners in Harrisburg, Pennsylvania, that he would reduce the size and powers of the Internal Revenue Service, the tax-collection

agency, and exempt small business investments from capital gains taxes.

He made no comment on the scope of his overall economic package, but his aides, commenting on published reports, confirmed that a tax cut package totalling about \$600bn over six years was "under serious consideration." One option would be to cut taxes by 15 per cent, and another to repeal the tax increases of 1980 and 1983, both of which would cost an estimated \$100bn per year.

Mr Nelson Warfield, Mr Dole's spokesman, stressed that the plan remained a "work in progress."

According to a working paper leaked to the Washington Post, Mr Dole's tax cut proposal would pay for itself largely through increased tax receipts resulting from higher economic growth. Increased revenues would be needed to ensure the plan did not boost the federal budget deficit, an outcome Mr Dole has pledged to avoid.

Durable goods orders decline

By Michael Proulx in Washington

Tentative signs that economic growth could be slowing after a strong second quarter contributed to gains in US share and bond prices yesterday.

The Commerce Department said new orders for durable goods fell 0.8 per cent in June, a steeper decline than most economists expected. Separate data showed a 2.3 per cent decline in sales of existing homes last month - a sign that higher mortgage rates may be beginning to damp demand.

The figures provided some relief for nervous investors who have been selling financial assets in recent weeks on fears that rapid economic growth would trigger increases in short-term interest rates.

By midday the Dow Jones Industrial Average was up 57.52 at 5,412.02. The bench-

mark 30 year-bond gained half a point, pushing the yield down to 6.996 per cent. The drop in orders followed a robust 4.5 per cent gain in May and left orders 8.4 per cent up on the same period last year.

Excluding the volatile defence and transport sectors, orders were down 2.3 per cent last month and up only 2.2 per cent on an annual basis. Orders for non-defence capital goods excluding aircraft - often seen as a proxy for civilian investment demand - rose slightly in June, but were down at an annual rate of 8.3 per cent in the second quarter.

"My feeling is that we will see a slowing of growth in the second half," said Mr Bruce Steinberg, a senior economist at Merrill Lynch in New York. He said the Federal Reserve might avoid an increase in short-term rates next month if economic data were subdued.

A politician you can do business with

Bernard Simon on the investor-friendly premier of the Canadian province of New Brunswick

Mr Frank McKenna could easily be mistaken for an energetic North American chief executive shaking up his company and hosting for new business.

"We have embarked on a major initiative in service quality," he said in a recent speech. "It allows us to provide better service to our customers... and... empowers our employees." Newspaper advertisements urge anyone wanting to do business with him to call 1-800-MCKENNA toll-free.

Mr McKenna is in fact premier of New Brunswick, one of Canada's four Atlantic provinces. In the nine years since his Liberal government took office, he has embraced business with a fervour seldom seen among Canadian politicians.

His "customers" are the province's 730,000 residents and his "employees" its civil servants. "We intend to be a quality-driven, not a red-tape ridden, customer-responsive government," he told the legislature earlier this year. "If we're not - tell us. You are the client. You are also the boss."

But Mr McKenna is best known for his tireless pursuit of outside investors. With shirtelevs rolled up in his forearms, the premier said in an interview earlier this month that "I view my role as being the chief executive officer of our business development. We campaign relentlessly for new jobs."

New Brunswick's budget in surplus, tax cuts may be on the way



His strategy has paid dividends on two fronts. It has drawn investors to a part of North America that few were likely to consider five or 10 years ago.

It has also helped him win three elections. Mr McKenna has gained respect well beyond New Brunswick's borders to the point where he is mentioned as a potential successor to federal prime minister Jean Chrétien.

Mr Don Cayo, editorial page editor of the Saint John Telegraph-Journal, the province's leading newspaper, says none of the premier's critics has been able to "match his clear-cut sense of direction."

"There's more style than substance, although there's quite a lot of substance," Mr Cayo adds.

New Brunswick is one of Canada's "have-not" provinces. For years, it has boasted little more than vast forests and some of North America's best salmon streams. It has had little to offer commerce and industry as the centre of gravity in North American business moved west and then south.

The province has relied heavily on transfers from Ottawa in the form of unemployment insurance, welfare and subsidies designed to equalise living standards among Canada's 10 provinces. The unemployment rate is 12 per cent. New Brunswick has recently

acquired a potent selling point, however. Its telephone company, known as NBTEL, has gained a reputation as an unusually entrepreneurial utility.

New Brunswick claims to be the only US state or Canadian province with a fully digital phone network. All NBTEL's 300,000 subscribers have access to voice mailboxes as part of their basic phone service. Every school has an Internet connection.

Mr McKenna, who jokingly introduces himself as NBTEL's vice-president for marketing, has seized on this modern infrastructure to attract the telephone "call centres" used by many businesses to take orders, handle customer queries, or book travel reservations.

Almost 40 companies, employing more than 3,000 people, have set up call centres in New Brunswick, mostly in Moncton, formerly a gritty railway junction. The newcomers include Air Canada, Federal Express, Xerox, Royal Bank of Canada and several hotel chains.

The province also has the advantage of a relatively large French-speaking population, enabling the centres to handle calls from all parts of Canada. But several centres cover the whole of North America.

The aim now is to try to broaden the quest for investment. Mr McKenna notes that workers compensation premiums in New Brunswick are the lowest in Canada. With the province's budget now in sur-

plus, he says tax cuts are around the corner. And financial incentives for the forestry industry are now confined to processed products.

Some concerns have been raised about the premier's record. Prof William Milne of the University of New Brunswick, in a monograph titled 'The McKenna Miracle: Myth or Reality?' gives Mr McKenna credit for instilling a new entrepreneurial spirit, "into (the) public no less than (the) private sector". But he contends that rural areas have reaped little benefit, and he questions the use of taxpayers' money to attract business investment.

Mr McKenna's goal of creating a "self-sufficient society" is clearly still years, if not decades, away. His role in seeing the job through is uncertain.

Despite his popularity, Mr McKenna insists the curtain will come down on his political career when he decides to relinquish the premiership. According to a close friend, he is keen to earn some "serious money" in a job outside government.

Mr McKenna, who is a lawyer by training, appears to harbour doubts whether his success as the head of a small regional government can be replicated on a national scale. "If you're a hands-on manager, you have to pick your spot," he says.

Swansong for Britain's black king of the track



Linford Christie did not show up for the British Athletics Federation press conference at the Olympics village. Tony Ward, the press attaché, introduced Ian Mackie, a young sprint hopeful. But we had all fought our way through the gridlock of Atlanta traffic to see Linford.

There will soon be plenty to see, and hear, of Christie - starting today in the heats of the 100m sprint, the event he dominated for much of the past decade with gold and silver medals at the last two Olympics and world and European championship titles. Win or lose, this will be his last big event.

Last year, from every pulpit in Britain, a stony-faced Christie declared that he would be retiring at the end of the 1995 season, and so would not defend his Olympic title. There were those in the media who dared to be sceptical. An inability to pick the right time to retire has long characterised the autumn years of British sporting lives. From soccer legend George Best to Olympic figure-skating duo Torvill and Dean, many have executed a clumsy U-turn in the wake of their desire to "bow out at the top."

Christie's premature announcement was different only in that it served to intensify the belief that here is a sportsman who fails to understand his own part in the often hostile relationship between himself and the British media.

Christie both seeks the attention of the media, and loathes their scrutiny. He tries to manipulate an area beyond his control. Which is a shame, because Christie is one of the most important and successful British sportsmen of recent years.

The US writer James Baldwin once pointed out that such media attention is simply "the price of the ticket", and one has to learn not to retaliate but to anticipate. Sadly, sprinters are notoriously reactive individuals, whether to gun or pen.

In Christie's case, this eagerness is complicated by another factor. Linford Christie is black and, as he states clearly in his autobiography, he believes Britain to be institutionally racist. He grew up in west London, in the emotional zone between the solid Christian fundamentalism of his parents, and the limited ambitions of his working class friends. There was nobody to help him negotiate a path between these two realities. This social, and generational, confusion was always complicated by issues of race, in a Britain which suffered outbreaks of rioting and looting in the early 1980s by black youth against a society in which they felt they had no stake.

Christie's renowned patriotism, exemplified by a memorable shot of him after the 1986 European championships draped in a Union Jack, was born out of this tension and insecurity, out of having to make a decision to move beyond the nervous hesitancy of his upbringing, and placing his feet on solid ground where he might achieve.

His gesture with the flag declared, "I am British - deal with it." It got him into trouble with the

European athletic association, who considered it too nationalistic, and earned him adverse comment from some in the British black community, unhappy that he should appropriate a symbol of "oppression".

Ten years on, Christie's impatience with the media is partly underscored by the fact that few journalists, if any, acknowledge the hugely important role Christie has played in changing people's perceptions about modern Britain, both at home and abroad. It may be that the legacy of Christie's achievement will not be his athletic achievements, but his doming of the Union Jack back in 1986. At precisely the moment when a second-generation of black British youths were in need of someone to tell them that they belonged, along came Linford Christie.

Having struggled my way to the press conference, I was doubly disappointed when I realised that mine was the only black face in the room. Under Christie's leadership, the British track and field team have been the most visible manifestation of a multi-racial Britain. Neither in parliament, nor in business, nor in other big sports, is the complexion of late twentieth-century Britain fully reflected.

Tony Ward guided Ian Mackie through an orchestrated series of questions about his hopes and aspirations. As British TV crews slipped away, Ward confirmed that Christie would be doing a conference for his sponsor, Puma, at a different venue, on a different day. Such are the realities of sport in the modern era.

Caryl Phillips

ATLANTA OLYMPICS



Linford Christie dons the Union Jack at the 1982 Barcelona Games

India laments lack of a sporting chance

Only China exceeds India's population of 920m, but this populous land sent just 49 athletes to Atlanta. Those 49 carry very modest medal hopes, a country that has won gold medals in only one sport, men's hockey, the 50 years since its independence. India's only athletics medals are two silvers for the 200m sprint and 200m hurdles in the Paris Games of 1900 by Norman Pritchard, a Calcutta resident during British rule who, legend has it, "just happened" to be in Paris at the time.

Night-owl Indians can watch the games, on live broadcasts courtesy

of state TV channel Doordashan. "If we start winning the hockey, everyone in India will be watching," says Mr KP Mohan, senior writer with Sportsstar, an Indian sports magazine. "If we start losing then there'll be a huge debate on why such a massive country can't produce any athletes."

Explanations for India's poor showing abound. They range from dismal facilities, low levels of nutrition, high levels of poverty, to the low profile sports apart from cricket enjoy in Indian society.

But lack of money is the most critical factor, laments Mr Mohan.

"Our athletes go to the Olympics without any hope," he says. "All of them will be eliminated in the first round. They've all gone without any of them having competed anywhere else in the world - they don't have the money."

State aid for sport is tiny. Federal spending on "sports and youth services" last year was \$27m, 0.063 per cent of total spending. Commercial sponsorship is only now seeping into sports other than cricket - a modest trend encouraged by recent sport coverage on satellite channels, such as Star Sport and ESPN.

As more US and foreign multina-

tionals arrive, using sport as a tested marketing tool, there is the promise of more funding to come. India's Olympic team is sponsored by AT&T, Coca Cola and Citibank.

India's last gold medal was at the boycott-hit 1980 Moscow games, and hockey again looks India's only good bet this time, though the side lost its first game against Argentina and only managed a draw with Germany, before hitting form with a 4-0 thrashing of the US.

But the handful of Indian shooters, swimmers, archers, weightlifters, boxers, judokas and table-

tennis players in Atlanta will largely be content just to have taken part. The boxers, weightlifters and shooters all fell at the opening rounds.

A similar fate looks likely for India's track and field athletes. But another failure won't change anything, thinks Mr Mohan. "There will be questions in parliament, a committee will be set up, probably. Then everyone will forget about it. We have so many thousands of other problems to worry about."

Mark Nicholson

ATLANTA DIGEST

Japan volleyball victory over US

After a surprise win over Brazil in men's football, Japan have now upset the US in beach volleyball, the sport invented on the shores of California. The Japanese duo of Sachiko Fujita and Yukiko Takahashi yesterday eliminated the third-seeded US pair, Gail Castro and Deb Richardson, knocking out the first of the three US teams in the inaugural Olympic tournament. "We had expectations," said Richardson.

Back-up system for athletics results

Olympic Games organisers are setting up a "belt and braces" back-up system for transmitting athletics results to news organisations in case earlier problems have not been solved. The system devised by IBM to transmit results to news agencies has been plagued by problems since the start of the games. Although the Atlanta organising committee said the service was improving, it and IBM were setting up a back-up system for the athletics programme, starting today, as a precaution. Peter Angelen

Smith cleared of drug misuse

Ireland's triple gold medalist swimmer Michelle Smith, centre of a row between Ireland and the US over drug allegations, was cleared yesterday when the first round of drug tests from the Atlanta Olympics were announced. But Australian sprinter Dean Capobianco and Italian high jumper Antonella Bevilacqua were cleared yesterday to compete in the games despite recent positive drug tests. Agencies

Results

Rowing

Men's double sculls semifinals (first three to final), Heat 1: 1 Italy 6:37.49; 2 Norway 6:40.15; 3 Germany 6:42.57.

Hockey

Men's hockey preliminaries, Group B: South Korea 2, South Africa 3.

Shooting

Men's 50-metre free rifle prone shooting: 1 C Klees (Germany) 704.8 (new world record).

Equestrian

Three day event individual standings after cross country round: 1 B Tait (New Zealand) 18.80; 2 S Clark (New Zealand) Squirrel Hill 80.40; 3 F Millikin (US) Out and About 67.30. Also: 7 M King (GB) King William 78.00.

Today's highlights

Athletics: Men's 200m walk, men's triple jump qualifying, women's 100m heats, men's 100m heats, women's 400m heats, men's shot put. Shooting: men's 25m sport pistol; men's skeet; women's 25m sport pistol; men's 10m running target. Swimming: Men's 1500m freestyle, men's 200m backstroke, women's 200m butterfly, women's 50m freestyle, men's 4x100m medley. Waterpolo, quarter-finals: Yugoslavia v Croatia, Hungary v Greece, Spain v US. Hockey: Men's preliminaries: Pakistan v India.



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British Gas shocks North Sea oil industry

By Robert Corzine

British Gas has sent a shock wave through the government and the North Sea oil industry by demanding a £1bn (\$1.56bn) rebate on gas levy payments made over the past 10 years since the company was privatised.

The company, which is under intense regulatory and competitive pressures, issued a writ on Wednesday against the Department of Trade and Industry to recover the funds.

It also threatened to withhold part of its next quarterly gas levy payment, due next month, unless the issue was resolved.

The company's surprise move

forced the DTI to issue parallel writs against 27 oil companies which produced the gas bought by British Gas. The DTI says it would be liable if British Gas were to win its case.

The gas levy was imposed in 1981 on low-cost gas fields, mainly in the southern North Sea. It was meant to prevent British Gas - which it was a state-owned company - from gaining windfall profits in the wake of the 1970s oil shocks. A total of almost £3.2bn has been collected by the Exchequer from the levy over the past 10 years.

British Gas, which has previously asked for the levy to be lifted, said it was not challenging the law. It has

merely found a legal loophole which it says should have exempted it from paying the levy due on 24 contracts covering eight North Sea fields.

Company executives yesterday denied that the writ was connected with the company's dispute with North Sea producers and the government over \$40bn of long-term gas contracts that it wants renegotiated.

"This is not an aggressive use of a legal issue to obtain bargaining chips" in a wider dispute, said one executive. But one industry analyst yesterday suggested that the company was "going back to the past to make progress in a future" which was filled with financial uncertainty.

The DTI has rejected British Gas's position, but said it "could not ignore the risk, however small, that British Gas may prove to be right". No action would be taken to serve the 27 "protective" writs unless British Gas proceeded with its claim, The DTI added.

British Gas contends that the 24 contracts, all of which were signed before 1975 and all of which are long-term sales contracts, have evolved substantially over the years into virtually new agreements, with many new parties replacing the original producers.

As such they should come under the 1990 Finance Act which specifically made British Gas or the produc-

ers liable for the levy. British Gas was effectively solely liable under previous legislation.

British Gas says it is not asking the producers to assume such responsibilities, although executives admit that would be the outcome if they won their case.

It was unclear last night whether British Gas would go to keep the writs if it did win. Executives said they had a responsibility to shareholders to make the claim. But the Gas Consumer Council published part of a 1989 letter from the company, in which it said that "... any reduction in the levy would be passed on to customers".

McDonnell Douglas among losers as strategy to modernise the armed forces is confirmed

Most of £3.5bn defence contracts stay at home

Most of the UK defence industry was celebrating yesterday as £3.5bn (\$5.46bn) worth of delayed British defence orders was announced. Three-quarters of the contracts are likely to be completed directly by British industry.

The winning bidders have promised to place additional work on other projects in the UK - worth a quarter of the value of the contracts that will be done outside the UK.

Among the disappointed losers, McDonnell Douglas, the US aerospace giant, had felt that its cruise missile was the cheapest, the favourite with the Royal Air Force, and offered the prospect of commonality with the US Air Force, for which the company is producing a similar missile.

There were some battered grins in the RAF which has had to fight a tremendous rearguard action to prevent its cherished weapons from slipping into a Treasury limbo. However, the modernisation of the force will go ahead, offsetting some of the pain of the personnel cuts of recent years.

From a wider UK Ministry of Defence perspective, securing the orders has also kept its strategy of having a smaller, but more capable, force intact after it had come close to being undermined.

Politicians were fighting shy, dissipating some of the kudos supposed to flow from the announcement of a large pre-election package of work for the hi-tech part of the engineering industry. The MoD had wanted to make a big splash in parliament with the orders two weeks ago, but became locked in a battle with the Treasury and parliament went into its summer recess before the orders were finally released.

Winners in the battle for the big contracts

Cruise missile
Storm Shadow
Value: £800m



Maritime patrol aircraft
Nimrod 2000
Value: £1.8bn



Anti-tank missile
Brimstone
Value: £650m



Main contractors

British Aerospace (BAe)
Ruler prime contract, systems integration, development, final assembly
Value: £200m

GEC
Ruler seeker development and production
Value: £20m

Microtechnics UK
Ruler motor production
Value: £20m

Royal Ordnance (RO)
Ruler warhead production
Value: £20m

Royal Naval Armament Depot (RNAD)
Ruler explosive final assembly
Value: £10m

Outside UK
Matra (France)
Ruler airframe, production
Value: n.a.

BAe
Ruler seeker systems, services
Value: £200m

FN Aviation (FR Av)
Ruler seeker re-tailor
Value: £20m

Northrop Grumman (NG)
Ruler prime contract, systems integration, software development, wing manufacture
Value: £250m-£300m

Rolls-Royce (RR)
Ruler engine
Value: £200m

GEC
Ruler mission systems, services
Value: £200m

FN Aviation (FR Av)
Ruler seeker re-tailor
Value: £20m

Thomson TSL (TT)
Ruler prime contract, seeker, seeker system
Value: £25m

Shock Brothers (SB)
Ruler seeker re-tailor
Value: £20m

Thomson TSL (TT)
Ruler seeker re-tailor
Value: £20m

Thomson TSL (TT)
Ruler seeker re-tailor
Value: £20m

GEC-Morson (GEC-M)
Ruler prime contract, seeker, seeker system
Value: £200m plus

Royal Naval Armament Depot (RNAD)
Ruler seeker integration
Value: £20m

BAe
Ruler seeker system
Value: n.a.

BAe
Ruler seeker system
Value: n.a.

GEC-Morson (GEC-M)
Ruler prime contract, seeker, seeker system
Value: £200m plus

Royal Naval Armament Depot (RNAD)
Ruler seeker integration
Value: £20m

BAe
Ruler seeker system
Value: n.a.

BAe
Ruler seeker system
Value: n.a.

In the confusion of yesterday's rushed announcement, figures on the number of jobs created, the value of the contracts and even the identity of some of the winners started to get blurred. It was clear, however, after brutal price competition had cut profit margins to the bone, that not even the winners would be retiring to the Bahamas on the profits from the deals.

When the dust had settled, some long-standing favourites were celebrating. British Aerospace and Matra of France won the cruise missile competition, and BAe also clinched the largest contract for replacement of the Nimrod Maritime Patrol

Aircraft. GEC took the anti-tank weapon contract, overturning an earlier lead by Hunting Engineering.

The £1.8bn Nimrod replacement contract will create or sustain around 10,000 jobs in the UK, according to BAe. As well as providing work for the UK defence industry giants - BAe, GEC and Rolls-Royce - much of the work on Nimrod will trickle down to lower tier companies.

Work on the missile contracts is concentrated on the main contractors and several critical components makers. Nonetheless, BAe estimates that work on its £600m Storm Shadow missile will create or

maintain about 1,600 jobs in 80 engineering companies across the UK. GEC says that its £600m anti-tank missile, Brimstone, will provide work for 3,000 people in 25 large sub-contractors.

Two small UK missile companies were also among the winners. Hunting Engineering felt that its anti-tank weapon, for a long time the favourite, offered the cheapest cost to the MoD and was actually the winner of the procurement competition, but that it was overturned by political lobbying from GEC. Shorts of Belfast had hoped that winning both missile contracts would create 400 jobs to replace some of the

700 so far lost because of the collapse of Poltek. Amid much muttering that the orders were fixed for favoured UK manufacturers, there will undoubtedly be a post-mortem on the way that the procurement process has worked in the current bids. The idea the MoD's system is a purely competitive process - where the best value offering wins - has taken a dent.

There has clearly been a shift in MoD policy towards an implicit industrial strategy. In placing the orders, it has chosen to bolster BAe in both aircraft and missiles, and GEC as its missile-seeker champion. It may force rationalisation around big industrial groups.

The awards also strengthen moves towards a wider rationalisation of the European defence industry - needed if it is to survive against growing US competition.

British Aerospace has been talking to defence companies in France and Germany for many months. An increase in the workload in its factories will strengthen its hand in any merger negotiations.

Most immediately, the cruise missile deal secures the joint venture between BAe and Matra in missiles and binds the two closer together in their bid to buy Thomson-CSF, the French electronics company due to be privatised shortly.

Deadline set for N Ireland talks

By Jimmy Burns

UK and Irish officials have agreed that talks on substantive issues relating to the future of Northern Ireland should begin "no later than September 16".

The setting of a deadline on the start of the so-called three-stranded talks - determining the future relationship between parties within Northern Ireland, between Belfast and Dublin, and between London and Dublin - was contained in a document circulated prior to talks chaired in Belfast yesterday by Senator George Mitchell.

The document also details an outline chronology beginning with a formal opening session of all-party talks next Monday after a breakthrough this week in the procedural deadlock. The talks are expected to adjourn until September 9 when parties will be invited to make formal statements relating to the future of Northern Ireland and move to establish "an agreed machinery to carry forward the work on decommissioning".

A senior official close to the talks said the document had been drafted with the aim of giving a "necessary impetus to the peace process", after the

setbacks of recent weeks, although there remained considerable scepticism about the chances of success.

"Both governments still have a shared sense of the general direction in which things should move, and what the majority of people in Northern Ireland want. It could all still be blown out of the water though," the official said.

Officials are hoping to make the issue of decommissioning part rather than a focus of the talks, although London and Dublin remain divided as to the timing for forcing the issue.

According to Irish officials, the way the proposed chronology has been set is a confidence building measure aimed at paving the way eventually for a resumed IRA ceasefire and the involvement of Sinn Féin in the talks.

Mr David Trimble, the leader of the Ulster Unionists, said he was "quite pleased" with the way in which the procedures for drawing up an agenda had been structured, but insisted that the issue of decommissioning would be at the top of the agenda in future talks. He added that "Northern Ireland's future within the UK" could not be negotiated.

Competitive pricing aids upturn in EU exports

By Gillian Tett, Economics Correspondent

Fresh hints that the UK economy may be emerging from a sluggish start emerged yesterday after official data showed that UK exporters were seeing strong overseas growth again. In particular, UK companies are now having much more success in selling their goods in mainland Europe.

This surge in trade is in sharp contrast with the picture seen in 1995, when an export slowdown soured the previous year's export boom.

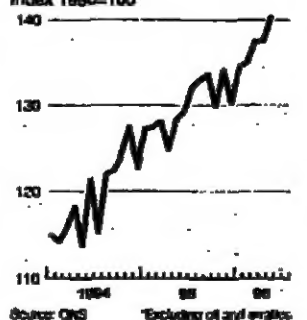
The unexpected upturn has boosted hopes that UK manufacturers may now be becoming more competitive - not least because their sales to Europe have been rising in face of weak demand in countries such as France and Germany.

Nevertheless, the trade figures are subject to some uncertainty, not least because they have recently been revised.

And with business surveys still suggesting that some companies are finding export markets difficult, price competition remains intense.

Measured overall, the Office for National Statistics said that exports totalled a seasonally adjusted £14bn (£21.84bn)

Export volumes



in May, while imports were £15bn. April's underlying deficit was £1.4bn.

It is uncertain whether this improvement will continue into June: the trade data on countries outside the European Union - which is published before the EU data - shows that the non-EU deficit widened to £1.1bn in June from £814m in May.

Nevertheless, this increase in June's non-EU deficit largely stemmed from erratic items, and the underlying trend in the deficit was broadly flat. However, the more interesting shift in the numbers concerned the pattern of exports. Measured in

volume terms, excluding oil and erratics - the most reliable guide to the trend - these grew 3.9 per cent in the three months to May, compared with the previous three months.

Compared with the same period a year earlier, the rise was 8.9 per cent. This is about double the rate of yearly growth achieved during the 1980s, and much healthier than the pattern expected by economists. It is also higher than the rise in import volumes, which were 8 per cent higher in the three months to May than a year earlier.

Export volumes to the EU rose a healthy 4.4 per cent in the past three months. Although exports to Germany have fallen slightly, sales to France, Austria, Finland and Sweden have been sharply higher. Manufacturers have only achieved this export surge through competitive pricing. EU export prices have fallen back by 0.6 per cent in the past three months, compared with the previous three months.

Meanwhile, export volumes to countries outside the EU were 2.7 per cent higher in the three months to June than the previous three months, and 9.4 per cent higher than the same period a year before.

UK NEWS DIGEST

End in sight for mail dispute

A settlement of Britain's postal dispute appeared imminent last night, but there was no sign of any early end to the London Tube drivers strike that brought another 24-hour shutdown in the capital and widespread traffic chaos yesterday.

The next Tube shutdown is due on Monday. The breakthrough in the postal dispute was reflected in the decision by the Communication Workers union executive to call off its planned 24-hour strike for today saying "considerable progress" had been made towards a deal after four days of negotiations with Royal Mail today. Mr Ian Lang, the trade and industry secretary, had intended to open up the postal services temporarily to competition if today's strike had gone ahead.

Robert Taylor, London

■ LLOYD'S

Names' fraud claim 'high-risk'

Disident Lloyd's investors who tempted to turn down the market's £3.2bn (\$4.99bn) out-of-court settlement offer and rely instead on trying to prove that they are the victims of fraud to win compensation were warned yesterday that it was a "high risk strategy". It is understood the idea is being widely canvassed among Names - the investors who traditionally support the market with their personal wealth. In a letter to 24,000 action group Names, three leading figures describe the idea as a "last ditch initiative".

Sir David Berriman and Sir Adam Riley, of the Association of Lloyd's Names and Mr Tom Benyon of the Society of Names said investors would lose all the benefits of the settlement for the risks of a legal action. They also claim that if proven, a charge of fraud would invalidate Names reinsurance and other insurance cover. "It would also simply push losses backwards to the Names," they said.

Jim Kelly, London

■ NATIONAL LOTTERY

Operator looks overseas

Camelot, the National Lottery operator, confirmed yesterday that it hoped to expand to other countries, but refused to comment on a report that it had expressed an interest in a proposed lottery in South Africa. Under its UK licence, Camelot is classified as a "single purpose company" which is not allowed to enter any other business without the consent of Mr Peter Davis, director-general of the National Lottery.

Officially, the lottery regulator, said it would scrutinise any proposal for an overseas venture by Camelot or any of its five owners. Responding to the report, in Electronics Times, Camelot said that it had held discussions with South African authorities as it had with lottery operators in other countries.

Clay Harris, London

■ AIR SAFETY

British Midland fined

British Midland airline was yesterday fined £150,000 (£234,000) after admitting criminal breaches of aviation safety laws when maintenance errors almost caused an airliner carrying 183 passengers to crash shortly after take-off.

In what the Department of Transport describe as a "potentially catastrophic emergency", the airline lost almost all its engine oil after maintenance engineers failed to refit engine covers during a routine inspection last February. Shortly after take-off, the crew noticed the drop in oil pressure and made an emergency landing at Luton airport.

The fine followed publication of a Department of Transport report into the incident which criticised both the airline and the Civil Aviation Authority for inadequate procedures.

The case was the first criminal prosecution ever brought by the CAA against a scheduled UK airline. British Midland admitted two breaches of the Air Navigation Order 1989 by endangering the lives of both passengers and people on the ground.

John Mason and Scheherazade Doneshkhu

■ SIR DAVID NICOLSON

Respected businessman dies

Sir David Nicolson, who died recently at the age of 73, was the first chairman of British Airways and as such the man brought in to merge BOAC and BEA, the two state airlines. Sir Colin Marshall, current chairman of British Airways, paid tribute to Sir David, calling him "a highly respected and recognised businessman of the country".

Sir David served in World War II and subsequently joined Vickers. He became chairman of the P-E Consulting Group and was credited with being one of the first to introduce American business techniques into the UK. He was appointed chairman of the new BA board in 1971, while continuing as chairman of BTR, the engineering group.

After the successful merger, he left BA in 1975 to become chairman of Rothmans International, the tobacco group. He sat on the board of many companies during his career, including VSEL, the shipbuilder, GKN and Tace, the engineering group. He was elected to the European Parliament in 1979.

Scheherazade Doneshkhu

PUBLIC NOTICES



NOTICE UNDER SECTION 11(2) OF THE ELECTRICITY ACT 1989

The Director General of Electricity Supply (hereinafter referred to as "the Director") pursuant to section 11 (2) of the Electricity Act 1989 (hereinafter referred to as "the Act") hereby gives notice as follows:

(a) He proposes to modify the conditions of the Licence granted to Midlands Electricity plc under section 6 (1) (a) of the Act by inserting new Conditions 2A (restriction on activity and financial ring fencing) and 2B (availability of resources) and by amending Conditions 1 (definition), 27 (disposal of assets) and 28 (provision of information to the Director);

(b) He proposes these modifications because the majority of the shares in the company holding the licence is now held by another company;

(c) In summary, the effect of the modifications is:

- (i) with small exceptions, to limit the Licence holder's business to the supply and distribution of electricity;
- (ii) to limit the extent to which the Licence holder may hold shares in other companies within its group of companies;
- (iii) to require the Licence holder to act in a manner calculated to secure that it has sufficient management and financial resources;

(iv) to require the Licence holder to give an annual certificate as to the adequacy of its financial resources;

(v) to forbid mortgaging assets or borrowing save for limited purposes;

(vi) to restrict transactions with other members of its group of companies except on normal commercial terms;

(vii) to require undertakings from its holding company that other companies within the group will refrain from action likely to cause the Licence holder to breach its obligations under the Act or the Licence, and that other companies in the group will give the Licence holder all information necessary to enable the Licence holder to comply with its obligation to give information to the Director.

A copy of the proposed modifications can be obtained (free of charge) from the Office of Electricity Regulation. Any representations or objections to the proposed modifications may be made on or before 25 August 1996 to the Director at the Office of Electricity Regulation, Hagley House, 83-85 Hagley Road, Edgbaston, Birmingham B16 9QG.

T DAVIS
Authorised on behalf of the Director
26 July 1996

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The Role

Reporting to the Group Finance Director the successful applicant's key responsibilities will be:

- To develop and subsequently implement an IS strategy to significantly enhance the effectiveness of the key business processes of:
 - Trade Marketing & Distribution
 - Key Accounts Management
 - Logistics
 - Order fulfilment
- The short term maintenance and development of existing business systems.
- Through the most effective methods enhance competence in IS/IT and promote a significantly better organisational understanding of its capabilities.
- Provide expert input and specialist support to major business projects and process reviews.

- Define, develop and ensure effective implementation of IS related policies, standards and procedures.
- Manage the transfer from old to new.
- Establish appropriate technical architecture for the business while monitoring its continued validity for evolving business environments.
- Review all IS/IT capital projects and make recommendations to the Group FD/CE/board
- Delivery of Group wide IS/IT projects on time within agreed budgets.

The Requirements

To fulfil these responsibilities you will be able to offer experience of working within a complex, international, multi-size organisation and demonstrate personal involvement at a senior level of a successful business process re-engineering programme.

Educated to degree level and ideally with a post-graduate business qualification you will have spent the last 3-5 years in a similar role with 10 years previous related experience including possibly, a period with a major IS consultancy.

Equally important is a breadth of vision with a capacity to 'think outside the frame', to be clearly focused, results oriented, and able to both effect and manage change.

For a confidential discussion please contact David V Holloway or Hugh Kingmill-Moore (quoting ref FT0057) at Drax Dearman Associates on 0171 419 0247. Alternatively fax E-mail or post your CV to him at Drax Dearman Associates, Charlotte House, 14 Windmill Street, London W1P 2DY. Telephone 0171 209 1000. Fax 0171 209 0001. E-mail drax@dearman.demon.co.uk

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Spreadsheet Framework Developers

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RECRUITMENT

Design graduates shy away from the uncertainties of a freelance career, says Richard Donkin

Full-time aspirations

The career aspirations of some of the UK's top graduates at this year's exhibition of graduate designers in London were revealing. All the design graduates I spoke to said they wanted a permanent job with an employer.

"This is what most people want but the full-time jobs tend to be quite thin on the ground," said Michaela Harrison, a Manchester-based graduate.

Like many of her contemporaries, her work was easily of a standard that would support a successful solo career. But she had been offered a full-time job which she thought she would take - craving the security of full-time employment.

Graduates find it difficult to organise a freelance career once parted from the resources of the university design department. Lisa Jenkins, a graduate of Huddersfield University, was optimistic about selling one of her designs but admitted that she had little experience of negotiating a price. "The difficulty is that we don't want to over-price ourselves or sell ourselves short," she said. Jacquelynne Toose, a graduate of Chichester College of Higher Education, was hoping to sell a large wall hanging to the

Rover Group. This had involved her in a first encounter with the laws of copyright. "It would have been so useful to have had copyright explained at college," she said.

Sharon Plant, one of the organisers, said some university courses were beginning to cover commercial and marketing skills, but there were still very few of them. Jenkins said that although she would have found such a course valuable, her own studies were so comprehensive there would have been little room for it.

At least the students had a shop window to parade their skills. Some companies, such as Habitat, Liberty and Osborne & Little, support the exhibition with awards and exhibitions. For example, Liberty, the London department store, is planning to exhibit some students' work in its new café. But not all potential employers are so supportive. I heard of one company offering a job without pay.

If the flexible labour market is becoming a reality the message does not yet seem to have filtered through to universities. Too few students are emerging

equipped to exploit the advantages of flexibility and instead are finding themselves vulnerable to exploitation.

Reference fears

The Bank of England has discovered what many of us already knew - that job references can be easily abused. Some banks, it appears, have been failing to take up references. There have also been instances of incompetent or dishonest staff receiving good references as part of deals persuading them to go quietly.

The Bank has warned against this practice in a letter circulated to 500 authorised banks. The letter, quite rightly, warns banks to consider the implications of failing either to check references fully or failing to give "frank references for unsatisfactory former employees".

If the proper use of references is being ignored there seems no point in having them.

The problem of delivering effective references, however, is not confined to the UK.

Brian Chandler-Lorenz, who runs a consultancy in biotechnology and healthcare in Bad Krozingen, Germany, has drawn my attention to employment laws in German-speaking countries which require employers to provide references for employees. These so-called "open references", or Zeugnisse, are enclosed with CVs in job applications.

If the employee is not satisfied, he or she can demand changes. It is not uncommon for poor performers to return their first drafts with alterations to present themselves in a better light. Chandler-Lorenz says that the tendency is, therefore, to write such open references in carefully coded messages. For example, the phrase: "He always did his best to..." means "He tried but couldn't do it".

Some employees have now been alerted to the codes. The open references, therefore,

have become virtually worthless but, says Chandler-Lorenz, "The ridiculous custom is still followed and no-one would dare send in a job application without his Zeugnisse."

A secure future

Fears are being expressed by the Lords public service committee that privatisation of the Recruitment and Assessment Service, the organisation which recruits fast-stream civil servants and candidates for the security services, could pose a risk to national security. The peers fear that privatisation might allow a foreign-held company to gain control of intelligence recruitment.

Their concern might be more understandable if the intelligence services could boast a history of unblemished recruitment success. In any case, the intelligence services have relied heavily over the years on foreign-born nationals in their service,

sometimes in senior jobs. Stephen Dorrell, who has carried out several studies of the UK intelligence services, points out that many of the most senior posts in MI6 were occupied by Russians up to the 1950s. There was a strong tradition of recruiting white Russians to counter the Soviet threat.

The later exposure of the Dutch-born George Blake as a Soviet spy did, however, inspire some prejudices against foreigners. In future there is likely to be greater co-operation in intelligence gathering between member states of the European Union, so the approach to recruitment may be due for a re-think.

He says: "I can see the stage in 10 years where there could be a European intelligence service staffed by French, German and British officers along with other colleagues from their European partners."

In the short term, there seems little possibility of a foreign-owned recruitment ser-

vice. The shortlisted contractors are all British-based. If one of them were to be acquired by a foreign buyer it might not be too difficult to ensure that its UK civil service activities were kept as a secure entity.

Foreign affairs

Availing the sack may not be the first thing that comes to mind when you apply for an overseas assignment. But a spell overseas may not be a bad idea if you are worried about your future job prospects in the company downsizing programme.

Arthur Andersen, the management consultancy, has published a new study of international assignment policies which suggests there may be a lot of truth to the old saying, "out of sight, out of mind". It suggests that while the biggest multinational companies may have a firm grasp on their home-based personnel policies, their employment practices in overseas subsidiaries and joint ventures often fall short of best practice.

A survey of 19 international

assignment policies among 60 multinationals found half made no provision for the possible termination of an employment contract during an overseas assignment.

Some 66 per cent of the policies, said the report, did not deal adequately with repatriation and reintegration on completion of assignment. Other problems highlighted were failure to spell out details of medical cover or to consider any form of assistance for an employee's partner.

Karen Hamilton-Smith, head of Arthur Andersen's International Executive Services Practice, says the failure to operate effective controls of assignments mean that some companies are unable to quantify their costs or evaluate the business returns.

"Although employees are generally moved around the world under the terms of an established policy, such policies are often insufficiently flexible for a global marketplace," she says. "The result is that unnecessary costs are incurred, putting the company at a competitive disadvantage."

International Assignment Policies. Arthur Andersen, 1 Surrey Street, London WC2R 2PS. Free

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Applicants, who must be nationals of a Member State of the European Union, are invited to send a detailed curriculum vitae, together with a letter and photograph, quoting the appropriate reference, to:

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Languages: Perfect knowledge of English together with very good command of French. Knowledge of other languages would be an advantage.

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EUROPEAN INVESTMENT BANK
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You will currently be working at a senior level with the Inland Revenue, a leading professional firm or a bank. Mature enough to build and delineate the role, you must also have the flexibility to manage change within a dynamic area. Needless to say, our client is seeking a particularly special individual for a highly responsible and visible role. If you can make a significant contribution to this new management challenge, then we would be keen to discuss the position in more detail. Remuneration will not present a barrier to the right candidate.

Contact Matthew Phelps on 0171 415 2800 or forward a comprehensive resume to him at
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CPC Poland, a subsidiary of the \$9 billion CPC International Corporation, has grown rapidly since its creation in 1992. It aims to be the leader in its field for Central and Eastern Europe by the year 2000, with a projected turnover of \$200 million. As a result of an internal promotion, the company is now looking to recruit a highly motivated individual to join their team in Poznan.

Reporting to the Financial Controller, responsibilities will include assisting in local statutory and international reporting. You will be responsible for completing the implementation of a new computerised accounting system with emphasis on inventory accounting, fixed assets and costing. Other tasks will include the design and introduction of internal control procedures and management of staff.

Candidates for this role will be part or newly qualified accountants with an international qualification. You will have a good knowledge of financial

control principles and financial accounting, ideally gained in the profession. Experience of US GAAP and Polish accounting is preferable as are excellent interpersonal and team management skills. In addition you will be highly computer literate. Ideally a Polish national, you will be fluent in Polish and English.

Full assistance is available for those individuals wishing to complete their accountancy qualifications. The company offers excellent long term career prospects, with the successful candidate taking part in extensive management training programmes in Poland and internationally. There are possibilities of job exchanges in the CPC organisation throughout the world.

Interested candidates should forward a comprehensive CV with salary details in confidence, quoting reference 300386, to Catherine Zasada at Michael Page Eastern Europe, Page House, 39-41 Parker Street, London WC2B 5LH. England or by fax on +44 (0)171 404 6370.

MP

Michael Page Eastern Europe

International Recruitment Consultants



Prague

Controller

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Planet Hollywood is one of the most dynamic and fast moving companies in the world. Since its launch in 1991, it has opened in excess of thirty movie based theme restaurants throughout America, Europe, Australia, the Middle East and the Far East. Its location on NASDAQ was one of the most successful in history and the company's capability to attract high profile publicity, customers and business opportunities is unparalleled.

As a result of Planet Hollywood's international expansion, the organisation has targeted Prague as its launch into the Eastern European region in 1996. The Controller will report directly to the European Finance Director in London with dotted line responsibility to the General Manager in Prague. Responsibilities will include full financial control, managing the accounting department, regulating the banking transactions and ensuring the strict reporting deadlines are adhered to. More important however is your skill in analysing the performance of the restaurant and helping with the strategic direction of the business in Prague.

The ideal individual for this position must demonstrate the ability to thrive in a hectic and fast moving environment, whilst meeting strict deadlines. You will already possess an excellent track record of success in finance, ideally gained in the hospitality industry, with an in-depth understanding of the local business environment. A knowledge of US GAAP would also be an advantage. The business language is English, but Czech linguistic skills are essential for success in the role. Key attributes required are integrity, drive, communication skills, being a team player and computer literacy.

So why not join in the success and growth of a unique company?

Interested candidates should forward a comprehensive CV, including remuneration details and daytime telephone number, quoting reference 296285 to Michelle Sochor at Michael Page Eastern Europe, Page House, 39-41 Parker Street, London WC2B 5LH, UK, or fax +44 (0) 171 404 6370. For further information please telephone +44 (0) 171 831 2000.

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Finance Director

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Our client is a leading advertising agency with offices throughout the world and capitalised billings of \$8 billion. They now seek a Finance Director for their operation in Budapest, one of the largest agencies in the country, which handles the accounts of many major multinational and leading national clients.

The person will need to forge a strong partnership with the General Manager and become an active participant in the management of the business. He/she will be expected to lead the financial aspects of client transactions to maximise the benefits to the company. Other responsibilities will include budgets and forecasts, managing costs, negotiating with suppliers, statutory reporting and tax compliance. As well as providing timely reports to the company's European headquarters, the person will be expected to

work closely with the European Finance Director regarding risks, new business opportunities and variance analysis.

Ideally the successful candidate will be a qualified accountant with a proven track record within a multinational company at a senior level. They will need to possess strong commercial acumen together with the ability to work with management and clients at the highest level. Fluency in Hungarian, while not essential, would be a distinct advantage. Career prospects are excellent.

Interested candidates should forward a comprehensive CV in strictest confidence, quoting reference 301191, to Hugh Everard, Director at Michael Page Eastern Europe, Page House, 39-41 Parker Street, London WC2B 5LH or fax it on +44 (0) 171 404 6370.

MP

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FINANCE MANAGER

Birmingham

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Our client, Sagem UK, is a market leader in the design and supply of prototype engine management technology to the automotive industry. Having only been established in the UK since 1992, they have experienced rapid growth with an expected current year turnover in excess of £45m. They are supported by Groupe Sagem itself a diverse hi-tech group with a turnover in excess of £2.4 billion and is one of Europe's top 500 companies.

Following a recent restructure they are seeking to appoint an exceptional accountant to head up the finance function. Reporting to the General Manager the successful applicant will have total responsibility for all financial aspects of the UK business from day to day accounting through to commercial business reviews and will play a key role as part of a pro-active management team.

To apply you will be qualified and will demonstrate a track record of achievement that sets you apart from the rest.

Interested candidates should write to Lucy Dimmock at Nicholas Andrews, 126 Colmore Row, Birmingham B3 3AP, enclosing a full Curriculum Vitae. Fax: 0121 236 5350.

GROUP

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London

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A major investment bank with representation in the world's financial markets wishes to make an important appointment to its European Treasury Asset & Liability Management Function. The treasury operation in London supports the Continental European businesses and is responsible for funding, capital planning, liquidity, and interest rate risk management.

The position is largely project driven and has arisen due to the promotion of the present incumbent. The role is primarily concerned with monitoring Continental European Asset & Liability Management issues and assisting the European businesses to achieve the most efficient structure in terms of capital and liquidity. The position entails regular European travel and the job holder will have extensive contact with both front office and support staff in the different offices. Therefore, proven communication and project management skills are a pre-requisite. The ideal candidate will have a good grounding in general regulatory accounting and, specifically, the impact of the CAD. Additionally, the candidate will be expected to have 3 years plus direct experience of complex

Treasury products and risk management techniques. Exposure to structured finance would be particularly interesting.

Enquiries are invited from candidates who can demonstrate a strong understanding of and commitment to the securities industry either through direct employment, or via experience gained in an audit or consultancy capacity. At minimum, candidates will be professionally qualified (ACA/ACT/MBA) and have the capability for further career development.

To progress your interest in this appointment, please send your curriculum vitae, including current remuneration, to Susan Milford/Richard Pooley at Ernst & Young Management Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NF, facsimile 0171-831 1822 quoting ref SNM832. Alternatively, contact Richard Pooley on 0171-831 1274 for a confidential, exploratory conversation.

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Our client forms a major part of an international operation which itself is a division of a FTSE 100 group. It has over 1800 shops nationwide and leads its market segment, generating very respectable margins.

The opportunity now arises to join the company in the key financial control role. The business has made significant strides in adapting to market changes and developing innovative offerings. It needs to ensure that it is continuously looking at all means to keep it cost effective and competitive.

The Financial Controller role is designed to deliver much of this. It requires a professional accountant with around ten years' post qualification experience, probably in retailing, capable of instigating and implementing change.

The business involves its senior managers closely in strategic and commercial decision making. The Financial Controller will be expected to contribute, by identifying all available opportunities for improved performance - and delivering it in the area of finance and systems.

This will be a demanding, professionally fulfilling position in a vibrant retailer. It offers considerable career development potential.

Please apply in confidence, giving details of your career and current earnings to AAD Executive Selection Ltd, 7 Carzon Street, London W1Y 7FL quoting Reference 0439.

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The Executive Selection Division of The Ogden Group

HEAD OF INVESTMENT ANALYSIS

Global
Entertainment

London

£60-70,000,
car, bonus

Our client is a world class brand leader, and an internationally respected provider of high quality and innovative products, within the media and entertainment sector and has a turnover of over £2 billion.

This high profile role will be responsible for ensuring that all significant revenue and capital investment is made in accordance with the organisation's objectives and strategies. Specifically you will:

- Produce, implement and monitor investment guidelines, providing advice to the Board
- Formulate and implement an investment expenditure budgeting cycle
- Conduct post-investment audits, provide progress reports and monitor ROCE and non-financial payback
- Independently analyse and appraise all major investment proposals making appropriate recommendations

The interaction with senior management and exposure at Board Level which these responsibilities necessitate will demand first-class analytical, communication and negotiation skills. The level of investment expenditure will require you to be a senior finance executive (Qualified Accountant and/or MBA), able to demonstrate previous success in the managing and appraising of high profile investment projects. High level intellect and a sharp business mind will be essential if you are to influence effectively in this demanding environment.

Interested candidates should write with full CV, quoting current rewards package to Karen Wilson, Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 1DY, Tel: 0171 430 9000, Fax: 0171 405 5995 quoting ref: HKW/4932/FT.

Hoggett Bowers

EXECUTIVE SEARCH & SELECTION



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£45-50,000,
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Our client is a leading name in the entertainment business known throughout the world for its creative excellence. At the centre of this £2 billion turnover group the finance function provides vital support and direction.

These positions will ensure the careful analysis of past and projected performance and will lead to the setting of financial goals for divisions. Specifically you will:

- Independently assess business strategies, review budget proposals, spending plans and business performance to ensure maximum effectiveness
- Produce monthly accounts with relevant analysis highlighting performance, key issues and appropriate recommendations
- Be instrumental in the development of a long-term financial planning model
- Build strong relationships with Divisional management on activities, strategies and key performance indicators

The breadth and profiles of these roles will require that you are a qualified accountant or MBA with well-developed business understanding in addition to technical knowledge and modelling skills. Experience of operating at a senior level within a large organisation would be useful. To impact on business efficiency your presentation and influencing skills must be strong. A well focused and sharp mind combining attention to detail with a broader perspective is crucial as is the ability to isolate and advise on key issues.

Interested candidates should write with full CV, quoting current rewards package to Karen Wilson, Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London EC4A 1DY, Tel: 0171 430 9000, Fax: 0171 405 5995 quoting ref: HKW/4933/FT.

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EXECUTIVE SEARCH & SELECTION



CORPORATE REVIEW MANAGER EUROPE

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Burns Philp & Co Ltd is an Australian global food company based in Sydney.

The Corporate Review Manager Europe will be responsible for providing business review services including internal audit and special purpose reviews across Burns Philp European businesses. The incumbent will work with Corporate, Divisional and Unit Management in improving the business processes, systems and controls in a number of financial and non-financial areas.

You should be degree qualified with a professional accounting qualification with at least 5 years exposure to manufacturing environments, this may be through an external audit role. Your experience will include audit with a sound understanding of accounting and taxation. A good understanding of IT applications and controls will be necessary to be successful in this role.

You will interact with a wide range of management, so excellent communication skills are essential.

As you will travel extensively (70%) you will have to be self motivated, meeting tight deadlines and possess a high level of professional maturity.

Language skills, particularly German, are essential in this multinational role.

The business fully expects the successful candidate to progress to a line position within a relatively short time period.

Initial enquiries should be directed to:

Bryan Pryce
Human Resources Manager Europe
c/o British Pepper & Spice Co Ltd
Rhosili Road, Brackmills, Northampton NN4 7AN
Tel: 44(1604) 766461 Fax: 44 (1604) 674071

QUANTITATIVE ANALYSTS

City

Our client, a major global investment bank, is currently looking to bring new talent into its bond and equity research areas, with a view to building a new Fixed Income quants team and supplementing existing equity teams. Opportunities exist in both areas for highly analytical individuals with exceptional academic backgrounds to enter a career in financial research and analysis.

Applicants must have:

- A PhD/MSc level degree in a numerate subject (Maths, Engineering, Physics or Economics based)
- A high level of analytical skill and academic/practical experience of quantitative/strategic research
- Excellent communication skills, commercial acumen, ability to work effectively as part of a team

There are also opportunities for individuals with these qualifications and up to 2 years experience gained within the financial services sector, other business sectors (particularly pharmaceuticals, telecoms, oil & gas) or academia. Your current position need not be in pure research but should involve some practical use of quantitative analytical skills.

Successful applicants will enjoy a structured career path and will potentially be among the City's highest earners.

Please call Tabassum Ahmad on 0171 628 5222. Alternatively fax or send CV to Rizwan Nash, 45 Beech Street, London, EC2Y 8AD, Fax: 0171 628 6270



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North East

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Due to this continued expansion, which includes the opening of a second purpose-built site in the North East, they now wish to strengthen their high calibre finance function through a number of key appointments into their financial management team. Responsibilities will encompass:

- The preparation and interpretation of management information
- Working throughout the business to identify areas for potential profit improvement
- Ad hoc projects generated both by yourself and other managers.

Candidates, aged up to 30, will be qualified Accountants of graduate calibre with a demonstrable record of success in their career to date gained either within public practice or industry. Key requirements are: the ability to grasp new ideas quickly; to contribute in a multi-disciplined team environment and first class technical and interpersonal skills. The company is a true meritocracy and your career progression will be limited only by your own abilities.

Interested applicants should contact Fred Howie, Managing Director, at Northern Recruitment Group, Vine House, Vine Lane, Newcastle upon Tyne, Tyne and Wear NE1 7PU quoting reference 21161. Telephone 0191 261 6940 or Fax 0191 261 8466.

FINANCE
DIRECTORHigh Technology
Groupc. £55,000
+ Car + Benefits

pro-bel

The recent merger of Pro-Bel and The Chyron Corporation of the US has created a combined Group of companies with a world-wide reputation in the manufacture and distribution of high quality hardware and software for the multi-media markets. They have clearly established themselves as a major force and are keen to exploit the opportunities now available in the converging telecommunication and computer markets.

Pro-Bel is committed to further developing its success based upon continual technical innovation allied to a strong commercial awareness of each market sector within which it operates. To perpetuate exceptional planned growth on an international basis and to maintain and improve internal and external reporting standards, a key opportunity has arisen for an outstanding individual.

Reporting to the Managing Director of Pro-Bel and the Chief Financial Officer of Chyron, you will be responsible for monitoring and interpreting the performance of the Group and applying technical expertise to a wide variety of accounting and business issues.

Specifically, you will:

- Centralise key functional areas of finance and, where appropriate, implement sophisticated information systems designed to enhance the performance of the Group.
- Develop key management reports and understand and comply with SEC reporting and compliance requirements.
- Investigate, negotiate and implement major expansion opportunities exploited through acquisitions, joint ventures or from internal resources and maintain investment and financial relationships.
- Strengthen the Group commercial management of rapidly expanding international sales.
- Maintain and develop a high calibre finance team by adopting a "hands on" policy to the daily management of the function.

As an ambitious qualified Accountant you should be able to demonstrate first class communication skills allied to a strong technical background including first hand experience of US GAAP reporting gained ideally from a high technology or business-to-business services environment.

This is a high profile position offering outstanding opportunities for front line exposure and career development in a dynamic group of businesses.

Interested candidates should write promptly to Charles Austin or Mark Rowley at Herst Austin Rowley, 30 St. George Street, London W1R 9FA, enclosing a full Curriculum Vitae and quoting reference HAR771. Fax: 0171 409 7872. E-mail: har@globalnet.co.uk

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Our client is a US owned niche market IT solutions company with a reputation for innovation that is unsurpassed. They have experienced and continue to experience steady growth in the UK. As a result of their development plans they are now looking for a high calibre individual who can help develop the business in today's highly competitive commercial arena.

The position reports directly to the Managing Director and has the wide remit to co-ordinate all financial, legal, contractual and commercial activities of the company. Of key importance amongst these are: participation in the formulation of long term corporate business plans; optimising the

company's logistics to ensure optimum efficiency and profitability; negotiation and drafting of all major contracts; liaising with external advisers to ensure the company meets legal, financial and commercial objectives.

The successful candidate will be a qualified accountant with a track record demonstrating considerable commercial acumen coupled with demonstrable career progression within the IT sector. He/she will also possess an ability to communicate effectively at all levels and have the insight and energy necessary to drive forward a modern business.

Closing date for applications is Wednesday 7th August 1996.

Please reply in confidence to the retained consultant Philip Macdonald quoting reference FT/DW/96.

Wade Macdonald Associates, Hedrich House,
24-26 Cross Street, Reading, Berkshire RG1 1SN.
Telephone: 018 956 0600 Facsimile: 018 958 3300
E-mail: wma@wmacoac.co.uk

Hays Accountancy Personnel

The Organisation

MAB is a leading international property group involved in all aspects of commercial development in the fields of office, retail and multi function schemes, with a group head office in The Hague and 3 operating companies in the Netherlands, France, Germany and the UK involved in concept development, project and property management. Major expansion in business volumes at its small UK operation has resulted in a challenging new financial appointment.

The Role

In this progressive commercial environment, you will be expected to make a major impact on business performance. Key responsibilities will include:

- Supervising the day to day accounting of the company in line with Group accounting practices.
- In co-operation with parent company making proposals to investors and financiers, negotiating terms and arranging financial investments and procedures.
- Formulation of proposals for medium term plans and annual budgets, preparing detailed project appraisals, cashflows and forecasts.
- Analysis, monitoring and reporting on all financial matters to UK Directors and MAB's Group Finance Manager in Holland.

The Appointee

A qualified Accountant with experience in an international environment your key qualities and strengths should include:

- Strong analytical skills and a pragmatic approach
- Active, flexible, independent and firm personality
- High level of commercial flair
- Good "hands-on" accounting experience



To apply, please write enclosing your CV and current salary details to Tim Newton, Manager, International Division, Hays Accountancy Personnel, 104 Baker Street, London, W1M 1LA. Tel: 0171 486 6557. Fax: 0171 486 6503. This assignment is being handled exclusively by Hays Accountancy Personnel. All direct applications will be forwarded to them.

MANAGEMENT

From the first floor of a pre-fabricated factory building on the dusty outskirts of Florence a man with an interesting scar on his throat is explaining why he is a small but vital cog in the worldwide fashion machine that is Gucci.

There is little here to remind you of the fur-and-jewellery chic of Gucci's boutiques in Milan and Manhattan, unless you count the earring worn by Luca Fallu, 37, the gold-capped teeth of his business partner Emilio Giannelli, 40, and the leather wallets emerging from their production line.

But these men are part of a network of more than 70 small artisans, most of them based in northern Tuscany, who produce the leather goods which have contributed to the revival of the Florentine luxury goods company.

After 13 years in business and six years making wallets for Gucci, Fallu, Giannelli and their 20 employees are about to graduate to become one of the company's core suppliers. If they are accepted, they will join two dozen or so Gucci "partners". They will win a large measure of financial security in the form of guaranteed sales over the next three years. "We hope it's going to be a launchpad for us," says Fallu.

Becoming a Gucci partner is now, it seems, the dream of every humble Tuscan leatherworker. The success of the company's recent clothing collections has fuelled sales of everything carrying the marquee, from shoes to shirts. In the last year, Investcorp, the Bahrain-based investment group, has sold its entire stake in Gucci in two heavily oversubscribed public offerings on the New York Stock Exchange.

Leather goods, including the famous bamboo-handle handbags, still account for more than half the group's \$500m (£320m) sales, and it is the area where growth is fastest. Turnover in leather goods nearly tripled in the first quarter of this year, compared with the first three months of 1995.

Giuseppe Fossati, who started working leather 25 years ago, switched from making bags for Gianfranco Ferré last year and is now one of Gucci's biggest partners, employing nearly 100 people in three companies on the fringe of the Chianti wine region. Last September he was producing only 1,000 bags a month; now his output is 7,500. "We still say we're small artisans, but working for Gucci we can reach industrial levels - something which was unimaginable a year ago," he says.

Working for Gucci has not always been so lucrative. When the company was founded by the family squabbles and poor management finally drove the group into loss in the early 1980s many loyal suppliers were squeezed.



Leather goods, including Gucci's famous bamboo-handle handbags, account for more than half the group's sales

Sales in the bag

Andrew Hill on how a network of artisans producing leather goods has helped to revive the Gucci empire

Domenico De Sole, chief executive for the last 12 months and former head of Gucci America, was called back to Italy by Investcorp to replace the company in 1993. One of the first things he did was to go out into the hills around Florence to visit the suppliers with Claudio Degl'Innocenti, logistics manager for leather goods.

De Sole says most of those which had abandoned Gucci when times got hard came back - on the promise that debts would be paid off. Now that the good times have returned, the flexibility provided by a network of independent artisans is proving invaluable.

"It helps us enormously," says De Sole. "The secret here is not only to be the best designer, but to have superior quality, and the difficulty is increasing turnover and maintaining quality."

All suppliers, partners or not, have to submit to five or six months of quality control before Gucci will take them on. If Gucci is forced to reduce its output, the partners will be the last to be affected, and in the meantime they receive technical, financial and management support.

"These guys understand how to make bags - they're the best in the

world - but they haven't necessarily been to Harvard Business School," points out De Sole.

For the luxury goods industry, such a system is now unusual. Most of Gucci's competitors have moved towards the development of smaller product ranges and control of their own manufacturing. In France, Hermès' famous Kelly bags are made in-house and Prada, the Milan-based luggage company, has phased out its network of sub-contractors.

But the "indotto" - the Italian name for a network of small suppliers - is common to other sectors. The economy of Turin, for example, has traditionally relied on work sub-contracted by Fiat, the automotive and industrial group, and the area around Florence is well-known for leather and textiles.

Bringing these artisans under the wing of Gucci, without absorbing them into the group, is the best solution for both parties. As Giannelli, one of the aspiring Gucci partners, puts it: "If we were Gucci employees we wouldn't have this incentive to grow faster alongside the company."

Independence only goes so far,

however. Most suppliers are already within easy reach of Gucci's Florence base, making it possible for production managers to carry out direct checks regularly. Gucci partners are not allowed to manufacture for anybody else and the group's control over its core suppliers is likely to tighten in the coming years as supply is stepped up to meet growing demand.

"When we're increasing volume, as we are doing at the moment, it's clear that a final control is no longer enough - we also have to monitor the entire process," says Degl'Innocenti, now in charge of logistics for the whole group.

For example, Gucci buys and cuts the leather before sending it for assembly to the suppliers, but in future Degl'Innocenti envisages the possibility of monitoring computerised cutting machines, installed at larger suppliers, from a sort of "virtual cutting centre" at headquarters.

Whether the balance between the group and its sub-contractors alters in the next few years will probably depend on the continued success of the products and the tolerance of the suppliers. At the moment, however, nobody is complaining.

Is corporate sponsorship of sporting events worth the money? Patrick Harverson reports

Coca-Cola's return of serve

When the "Summer of Sport" draws to a close next month, the image that will linger longest in our memories may not be that of a gold-medal winning athlete or a championship-winning team, but the bright red logo of Coca-Cola.

The soft drinks giant has been everywhere in sport this year - including the Euro 96 championship, the Tour de France and the Olympics. Exactly how much it spends on sport is not published, but Sergio Zyman, its chief marketing officer, reveals that in an average year about 20 per cent of the company's \$1.5bn (£960m) annual consumer marketing budget, or roughly \$300m, is used to "support" sports.

However, 1996 is not a typical year, and Coca-Cola's spending on sports events this year is likely to be well over \$300m. It has spent \$40m alone on buying the rights to be an Olympic sponsor, and it plans to spend another \$20m on television commercials during NBC's coverage of the Games in the US. It has also built a 12-acre "Olympic City" for visitors in downtown Atlanta.

With corporate involvement in sport growing rapidly every year, it is worth asking if Coca-Cola and other sponsors get a good return on their huge investment in sports. Is sports sponsorship value for money?

Andy Smith, broadcast director at Zenith, the London media buying group, says sponsors can measure the impact of their involvement with sport by tracking the screen time and column inches their brand logos enjoy in the media.

He points to Tetley beer, which backs the England cricket team. "Looking at the coverage of the Tetley logo on television and in press photographs, you can see it easily covers the cost of the sponsorship," says Smith.

For non-consumer companies, measuring the impact of sports sponsorship is harder. Maeva Heffler, head of global sponsorships at Mastercard, says one of the key objectives behind the company's backing of Euro 96 was to reinforce Mastercard's

brand image in the UK, particularly among Access card holders who might have been unaware that their card was part of the Mastercard stable.

The anecdotal evidence so far suggests that this objective was achieved, says Heffler. "When we started our programme in the UK nine to 12 months ago, we asked Access cardholders if they had a Mastercard. Most said they didn't. Now when we ask the question, people show us their Access card straightaway."

However, companies have to



Coca-Cola's 'Olympic city' in Atlanta

invest a lot of money to get the best out of their deals. Smith says of event sponsorship: "You have to be there at the events to put hats on people and make sure the camera angles are right. There is a lot more to being an event sponsor than a broadcast sponsor - you have to spend a lot more to achieve a lot more."

The official sponsors of Euro 96, for example, paid £25m for the rights to the tournament, but some spent as much as 10 times that on advertising their association with the event. The Olympics are even

costlier, and advertisers are expected to spend an estimated \$5bn worldwide on Olympic-related marketing.

While sport is becoming increasingly popular with corporate sponsors - "sport is highly televised, highly interactive and has very large fan bases", explains Heffler - the crucial factor is sport's ability to transcend national boundaries. It can help companies overcome cultural, language and political barriers.

Bridgestone-Firestone, the Japanese tyre company, has used its sponsorship of Indy car racing in the US to build brand recognition in Italy through a television programme it produces for Italian broadcasters.

The company pays \$80,000 for the Italian rights to Indy racing, and spends about another \$190,000 making five 26-minute programmes on the main Indy races. It gives the programmes to an Italian broadcaster in return for advertising slots worth more than \$400,000.

However, sponsoring sports events is not a risk-free proposition.

IBM's embarrassment this week at the failure of its Olympic computer systems to provide accurate data is an example of what can go wrong. The company spent \$40m acquiring the sponsorship rights and as much again on setting up the technology for the Games in Atlanta, but all the spending and preparation could be wasted if press coverage of the computer problems ultimately overshadows IBM's contribution to the Olympics.

Ultimately, sports sponsorship has become popular because it allows large corporations to identify closely with customers or prospective customers in a way that traditional advertising and marketing cannot possibly achieve.

Thus, the thrust of Coca-Cola's sports campaign this year has focused not on the events, or the teams, but on the ordinary fans. As Zyman puts it: "Sport allows us to say to consumers: 'We like what you like'."

MANDARIN RESOURCES CORPORATION LIMITED

(Provisional Liquidators Appointed)
Companies Winding Up Order
No 548 of 1996

NOTICE TO SHAREHOLDERS

By an Order of the Hong Kong High Court dated 23rd July 1996, Desmond Chiong and I have been appointed Provisional Liquidators of Mandarin Resources Corporation Limited, following an application to the Court by the Hong Kong Securities & Futures Commission. The appointment is an interim appointment and will be the subject of a further Court hearing on 24th July 1996.

The order made by the Court empowers us to adjourn the forthcoming meeting of the shareholders on 24th July 1996 at 10:00 am by notice to you and by this notice I am hereby adjourning the meeting to a date, time and venue to be notified to you in due course.

I am exercising the power to adjourn the meeting because in my opinion you have not been properly informed by the directors of the company so as to enable you to participate in an informed way in the resolutions set out in the circular of the company dated 12th July 1996. I am considering presently what information and advice needs to be obtained and provided to you and will be writing to you in this connection in due course.

In the meantime, I confirm again that the company's meeting fixed for 24th July 1996 is adjourned to a date, time and venue to be fixed.

Dated this 25th day of July 1996

JOHN ROBERT LEES
JOINT PROVISIONAL LIQUIDATOR

RM RAND MINES LIMITED
CAUTIONARY ANNOUNCEMENT

Our attention has been drawn to a notice in the Financial Times dated 25th July 1996, in relation to the proposed sale of the Rand Mines Group. The notice states that the proposed sale is subject to the approval of the shareholders of the Rand Mines Group. We are not aware of any such approval having been given.

Shareholders should be aware that the Rand Mines Group is a public company and its affairs are conducted in accordance with the provisions of the Companies Act. Any notice of a general meeting of the Rand Mines Group should be sent to the Registrar of Companies, Hong Kong, and to the company's registered office.

Shareholders should also be aware that the Rand Mines Group is a public company and its affairs are conducted in accordance with the provisions of the Companies Act. Any notice of a general meeting of the Rand Mines Group should be sent to the Registrar of Companies, Hong Kong, and to the company's registered office.

Shareholders should also be aware that the Rand Mines Group is a public company and its affairs are conducted in accordance with the provisions of the Companies Act. Any notice of a general meeting of the Rand Mines Group should be sent to the Registrar of Companies, Hong Kong, and to the company's registered office.

APPOINTMENTS

MARKETING - EASTERN EUROPE

Opportunities have arisen within the leading international, City-based financial institution for two positions within the Lubliner Strategy Group involving the marketing of the company's fixed income derivative products to Eastern European clients. The positions require sound team players with an entrepreneurial flair, personal drive and strong communication skills. Applicants, educated to degree standard (economics or business degree preferred), should have minimum 2-3 years' experience in origination or related business area, strong understanding of local currency, treasury products and capital markets, and Eastern European language capabilities, in addition to fluent English. Salary negotiable. Please write in strict confidence, enclosing full curriculum vitae to Box 456-P, Financial Times, One Southwark Bridge, London SE1 9HL.

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EXTENSION IN THE TIME LIMIT FOR SALE PERIOD AND DATE OF SUBMISSION OF RFQ/RFP DOCUMENTS FOR:

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The Corporation has revised the Sale Period for RFQ/RFP documents and Dates for Submission of the same as under:

The revised dates are as under:
SALE PERIOD : Upto and including 08 Aug. 1996 on any working day during working hours.
LAST DATE FOR SUBMISSION OF THE DOCUMENTS : On or before 17th Aug. 1996, upto 04.00 pm.

Managing Director

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ARTS

Theatre

Cheap and cynical 'Troilus'

Wisdom has been lost, says Alastair Macaulay

The Royal Shakespeare Company's new production of *Troilus and Cressida* has several virtues but sincerity is not among them. This *Troilus* is picturesque, entertaining and slick, slick, slick. Too much about it sounds and looks, in the bad sense of the words, operatic and choreographic.

Ian Judge's production reminds me, in particular, of several ballets: Hector's Death is straight out of Nijette d'Valois's *Checkmate*, and Pandarus's final plunge into a trench is close to Kenneth MacMillan's *Gloria*. No harm in that - but the fights seem to have been counted out to a metronome, and *Cressida* keeps busily trotting out the same repertoire of six rhetorical gestures, in differing orders, in her every speech.

Brass and wind instruments swell out vivid tenebrosities of martial sound above every big scene, the actors in military roles wield their most dramatic notes to splendid effect, and *Troilus* turns on the *Vive Soffocato*, *con molto vibrato* in his every utterance. Vary *Forza del destino*, vary *Andrea Chénier*.

I was seldom reminded, however, of Shakespeare or of his prime source, Homer. No play more successfully evokes the world and climate of Homer's *Iliad* than *Troilus* - but, then, no playwright is closer in spirit anyway to Homer than Shakespeare.

They have in common the same poignant awareness of death and of heroic vital essence, the same interest in the tension between individual free will and fate, the same lyrical appreciation of the highs and lows of personal emotion, the same sense of human vari-

ety and psychological plasticity, the same transparent blend of tragedy and comedy. (*Troilus* would later achieve this for the novel.)

Judge seems to know all this - several of his intelligent opening-day-of-rehearsals *Aperçus* are reprinted in the programme - and yet, in his hands, the wisdom of the Shakespeare/Homer recipe is reduced to cynicism, the tragic sense of death is cheapened to a morbid nostalgia for a lost generation of pretty boys, and human character becomes all too few-faceted.

The tragic sense of death is cheapened to a morbid nostalgia for a lost generation of pretty boys

Judge's supervision is especially saddening in its deleterious effect upon the talented young actors in whose rising careers misproduction is a sudden trough.

Heaven made both Joseph Flannery and his elder brother Ralph for noble roles like *Troilus*. But, when Ralph came to this role with the RSC six years ago, he and his director, Sam Mendes, co-operated to reach a high point in both their careers, whereas Joseph - the more intense and varied actor of the two - is allowed by Judge to overdo the aforesaid vocal techniques to a death. Victoria Hamilton, playing *Cressida*, has a clever girlish vigour, but seems more callow

and stiff here than in the two big roles with which she seized attention last year (Hannah in James Saunders's *Retreat* at the Orange Tree, Richmond, *Hide in The Master Builder* in the West End).

The most virtually picturesque role, *Pandarus*, is well taken by Jeremy Sheffield (he was, though his programme biography omits it, a Royal Ballet dancer, and is remembered for several beauty-boy roles), with his Praxitelean torso. Of the more complex roles, however, few are completely realised, even though much is appealing in the contributions of Louis Hilyer as Hector, Philip Quast as Achilles, Ray Fearon as Paris, Richard Dillane as Diomedes, and (after an atrocious, Baroque star) Richard McCabe as *Thersites*.

Griffith Jones, as Priam, and Raymond Bowers, as Calchas, are insufferable in their ponderous hamminess. Edward de Souza and Arthur Cox, both overacting, do much to cheapen the roles of Agamemnon and Nestor.

Clive Francis, dressed and made up to look like Mo'Nique in *The Mirror*, has been encouraged to speak *Pandarus* in the most artificial accent since Geraldine McEwan and to play him as a sour pantomime fool. Philip Voss, as Ulysses, alone - with his harsh, witty intelligence, authority and gravitas - cleaves through the stagey superficiality of the production.

Judge is an un-Shakespearean director principally because he does so much to eliminate spontaneity from his productions, his style is not, admittedly, the cerebral contrivance that is so repulsive in the work of another RSC regular director, Steven Pimlott. No, Judge's style is the col-



Sour pantomime: Clive Francis in 'Troilus and Cressida'

oural machination of a shrewd pop-pup merchant. If only (his production seems to say) this *Troilus* were a musical, he would surely have done a better job with *Martin Guerre* than poor Declan Donnellan -

although the pretty morbidity he favours seems less Bouill-Schoenberg than Lloyd Webber.

There is, I suppose, room in the world for Judge's cheap-minded way with Shakespeare.

But why is such room afforded to him by, of all companies, the RSC?

In RSC repertory at the Royal Shakespeare Theatre, Stratford-upon-Avon.

Shifting fortunes of fine art

Antony Thorncroft on the optimism of auction houses

As MPs disappeared for their three-month break yesterday they joined one other group that has better things to do in the summer than stay indoors, promising the earth - the fine art auctioneers.

The smaller salerooms, like Phillips, carry on selling through the dog days, but for the aristocrats of the profession - at Sotheby's and Christie's - it will be October before a hammer is raised again in expectation of recording an important bid.

They break up in an optimistic mood. Yesterday Sotheby's, the largest international auction house, reported a 22 per cent increase in its net income for the first half of 1996, to \$20.4m.

This was despite a 5 per cent fall in turnover in dollar terms (1 per cent in sterling) to \$215.4m (\$786m), mainly because the first half of 1996 did not include a large single owner collection like the Stralim, which brought in \$65.2m in New York in early 1995.

Taken with Christie's good figures released two weeks ago, which saw its half-year sales up 6 per cent to \$286m (\$739m), the recovery in the art market is now well established. However, the salerooms still have some way to go to reach again the *avant-garde* of 1990 when Christie's sold antiquities worth \$700m in the first half and Sotheby's even more.

Six years ago this month the speculative bubble burst. The general improvement has also embraced middle range and lower priced antiquities.

London auctioneers Phillips, dominant in these sectors, increased sales by 12.5 per cent over the past year, to \$105.6m, while Bonhams gained an impressive 18.5 per cent during the 1995-96 season to \$43.8m, including the highest price ever recorded in its auction rooms - \$3.1m paid for a partly gilt bronze statuette of Her-

cules attributed to Antioch. This was a world record for a Renaissance bronze. Earlier this month Christie's South Kensington reported a 18 per cent gain in business in the first half year, to \$22.7m.

Things have improved for both Sotheby's and Christie's since the end of June, especially in London, with Christie's making \$12m, double its estimate, from the Bute Collection, and Sotheby's \$13.7m from just 92 lots of European works of art, sent for sale by the British Rail Pension Fund. By July 20 its sales to date this year had climbed to \$68.5m, just 3 per cent down on 1995.

Sotheby's president, DeDe Brooks, is bullish about the rest of the year. In November the saleroom will offer in New York silver from the collection of George Ortiz. Just eight lots are expected to raise more than \$15m. A turnover with cover from the French royal collection is reckoned to be the finest piece of European silver in existence.

In January 1997 the publisher Saul Steinberg is selling eight paintings in New York, for an estimated \$7m plus, including the smallest Rembrandt known to exist. The reward for nursing the market back to health is that owners of valuable antiques, who have been sitting prices out waiting for things to rise, will now be tempted to pop their treasures, which, in turn, persuades serious collectors to dig out their cheque books.

Both Sotheby's and Christie's must try to keep a check on any speculative interest. Sotheby's was pleased that 30 per cent of the buyers at its over the past year, to \$105.6m, while Bonhams gained an impressive 18.5 per cent during the 1995-96 season to \$43.8m, including the highest price ever recorded in its auction rooms - \$3.1m paid for a partly gilt bronze statuette of Her-

Theatre/Simon Reade

Bland tidings from Trollope

It is hard to know which is more ubiquitous in English theatre's summer season: a dramatisation of a novel, or a Duncan C. Weldon production? There are at present so many novels on stage, that surely someone soon will publish novelisations of plays?

Meanwhile Weldon, Chichester supreme and leading impresario of the Number One touring circuit, presents a revival of Northampton Theatre Royal's *An Old Man's Love*. Michael Napier Brown's version of Anthony Trollope's 47th and last complete novel.

When William Whittier's old friend dies, he finally adopts the orphaned daughter, Mary Lawrie.

"I'm rather set in my ways," announces this man in his 50s to the woman in her 20s. Yet Mary is a breath of fresh air in a stale household. "In just three months you have brought sunshine into this dreary place," Whittier says beaming.

After a little flirting with Latin quotations, he proposes marriage.

On the very day she accepts, her former sweetheart, John Gordon, returns from three years' exile in South Africa, where he has earned his fortune mining diamonds. She is torn between the two men, between love and duty.

Is marriage an arcane institution, enemy to true romance? Is Trollope the Ibsen of 1880s England? Of course not.

Affection for this middling of middle England writers endures because of his consummate mediocrity and dowdy reassurance. Whittier is no randy old man (despite the phallic implications of his name). Mary is no Lolita. John Gordon is what he is. "I don't think there are going to be any surprises," waggled one old boy during the interval.

The relationships fail to spark. Jane Arden's Mary and Timothy Watson's John

Gordon glimmer, but their characters have no light and shade with which to play.

Clive Swift's Whittier bristles with nasal world-weariness, spelling everything out to those complicating his life around him. Vilma Hollingsby has fun with Mrs Baggett the gossip old housekeeper: "Love? Rot it!" She curses with glee.

Trollope, a foolish, fond old man, based his novel on his two platonic 'father-daughter' affairs: with the young feminist American Kate Field; and with his 27-year-old niece, to whom he dictated most of this last novel while he was ill.

Her name? Appropriate enough, given her nursemaid role and the product of her secretarial endeavours: Florence Nightingale Blend.

At Richmond Theatre until tomorrow (0181-940 0088) and then on tour.

The Proms/Richard Fairman

Raspberries and theatrics

Each season at the Proms new music creeps out of the ghetto on to its biggest platform of the year. Composers with a BBC commission to their name are guaranteed not just a highly visible performance, but a live radio broadcast and an audience with as open a mind and pair of ears as they are likely to find anywhere.

What kind of work should they go for? The BBC's own orchestras shoulder most of the new music and the BBC Philharmonic came down from Manchester early in the week with a premiere for each of its two Proms. The first was Dominic Muldowney's 'Trombone Concerto' in its Monday concert, a quasi-tribute to the comedian Tony Hancock (a 'serious clown'), which amused itself

cracking a joke here and there, only to wipe the smile off the listener's face with sad or nostalgic music a few bars later.

The trombone soloist was Christian Lindberg, who joined in the fun by blowing the occasional raspberry and engaging in a spat with three recalcitrant flutes. The theatrical element is the same kind of playing-acting that one gets in Schnitzke's Fourth Violin Concerto, amusing as long as there is some real music in there as well. Muldowney offers just enough substance (the fugal part-writing is quite lively) and, with Lindberg bringing the solo part brilliantly to life, the concerto scored a cleverly judged Proms hit.

On Tuesday, the new work was the first UK performance of Henze's *Three Pieces for Orchestra* based on *Piano Pieces* by Karl Amadeus Hartmann, not-foot from its premiere. The work comes with several worthy causes pinned to its lapel. The original piano sonata was written in 1945 as a tribute to victims of the Holocaust; Hartmann is a largely neglected composer; and Henze himself intended this work as an expression of solidarity. But the music lacks the compelling ideas to do its message justice.

In the Monday programme we had Chabrier's *Bourrée fantasque*, as orchestrated (with delightful Gallic sparkle) by Robin Holloway, and Mussorgsky's *Pictures at an Exhibition* in its best-known orchestration by Ravel, here underplayed in the interests of French subtlety by the conductor, Van Pascal Tortelier. A pity that Ravel

was not invited to do the same favour for Roussel's ballet *Bacchus et Ariane*, which lacks precisely his ear for clarity and grace.

On Tuesday, the BBC Philharmonic introduced its new principal guest conductor, Vasily Sinaisky. He opened with Elgar's exuberant orchestration of Bach's *O Minor Fantasia* and *Fugue* and followed with Rachmaninov's dazzling re-working of a simple violin tune in his *Rhapsody on a Theme of Paganini*. The sinister, driven energy of the solo part was rendered as bright, clean-cut playing by Nicolai Lugansky, but not more. To end, there was a modest performance, limited in colour and personality, of the Fourth Symphony by Brahms - respectfully left to his own devices.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT
Concertgebouw
Tel: 31-20-5730573
● Georgian Chamber Orchestra: with conductor/violinist Liane Isakadze perform works by Schubert/Mahler, Haydn and Saint-Saëns; 8.15pm; Jul 29

EXHIBITION
Stedelijk Museum
Tel: 31-20-5732911
● Uit het Lucebert-archief: exhibition focusing on the artistic talents of the Dutch artist Lucebert (1924-1994). The display includes poems, drawings, paintings, prints, letters, films, catalogues, newspaper clippings and other "Lucebertiana" from the collection of Kees Groenendijk; from Jul 27 to Sep 1

DANCE
Athens Festival Tel: 30-1-3221360
● Don Quixote: a choreography by

Leonides De Plan, performed by the Ballet of the Greek National Opera. Part of the Athens Festival; 9pm; Jul 26, 27, 28

ATLANTA

OPERA
Symphony Hall Tel: 1-404-892 3600
● International Opera Gala: featuring soprano Dame Gwyneth Jones, mezzo-soprano Agnes Baltsa, tenor Vladimir Popov, the Atlanta Opera and the Atlanta Symphony Orchestra with conductor William Fred Scott. Part of the 1996 Olympic Arts Festival; 8pm; Jul 27

BERLIN

EXHIBITION
Ägyptisches Museum und Papyrussammlung - Charlottenburg Tel: 49-30-3209126
● Theatrum Hieroglyphicum. Egyptian Bildwerke des Barock exhibition of a series of 18th century pseudo-Egyptian statues and reliefs that were created for the Park von Wörflitz. The works on display give an insight into the ideas and perceptions of ancient Egyptian culture that prevailed at the time; to Sep 8

BONN

EXHIBITION
Kunstmuseum Bonn
Tel: 49-228-776121
● Picasso - Illustrierte Bücher: exhibition of books and book illustrations by Pablo Picasso. The approximately 100 works on display

give an overview of the artist's development in this field between 1911 and 1974; to Sep 22

EDINBURGH

EXHIBITION
Royal Scottish Academy
Tel: 44-131-2256671
● David Livingstone and the Victorian Encounter with Africa: this exhibition offers an account of the life and times of David Livingstone, from his birth and childhood in the cotton mills of Lanarkshire to his journeys as missionary and explorer across the continent of Africa. The display also examines the political and ideological background to African exploration, the activities of missionaries and hunters in southern Africa in the early 19th century and the travels of fellow explorers. The exhibition presents a diverse range of material from ethnographic items and natural history specimens collected by Livingstone and his parties, to portraits, original photographs, manuscript maps, journals and letters, as well as his travelling equipment; to Oct 8

LONDON

CONCERT
Wigmore Hall Tel: 44-171-9352141
● New Helsinki Quartet: perform works by Mozart, Erik Bergman and Janáček; 7.30pm; Jul 27

EXHIBITION
Victoria & Albert Museum
Tel: 44-171-9388500

● Arts and Crafts Architecture: coinciding with the V&A's major William Morris exhibition, this display tells the story of the development from the 1850s of an approach to domestic architecture which matched the arts and crafts ideals of William Morris. The display includes work by Philip Webb, Norman Shaw, W.E. Nesfield, C.R. Ashbee and C.F.A. Voysey; to Sep 29

THEATRE

Purcell Room Tel: 44-171-9504242
● Jo Brand: performance by the comedian, starting in Channel 4's *Through the Cake Hole*. Her special guest is Ian Stone; 8pm; Jul 27

LOS ANGELES

CONCERT
Hollywood Bowl
Tel: 1-213-650-2000
● Hollywood Bowl Orchestra: with conductor John Mauceri and vocalists Carol Burnett and Scott Bakula perform works by Bernstein, Loesser, Sonheilm and Rodgers; 8.30pm; Jul 27

MUNICH

EXHIBITION
Kunststiftung der Hypo-Kulturstiftung
Tel: 49-89-224412
● Amerika - Europa: exhibition of works from the collection of Ilana and Michael Sonnabend. Included in the exhibition are works by American and European artists from the 1950s to the present; to Sep 8

OPERA
Nationaltheater
Tel: 49-89-21851920
● Die Meistersinger von Nürnberg: by Wagner. Conducted by Peter Schneider and performed by the Bayerische Staatsoper. Soloists include Bernd Weid, Kurt Moll, Claus H. Ahnsjö and Hans Wilschütz. Part of the Münchner Opern-Festspiele; 8pm; Jul 28, 31

NEW YORK

CONCERT
Alice Tully Hall Tel: 1-212-875-5050
● Reigalusha: perform works by Ishi, Takemitsu and Virk. Part of the Lincoln Center Festival; 8pm; Jul 28

EXHIBITION
The Pierpont Morgan Library
Tel: 1-212-685-0008
● Being William Morris: A Centenary Exhibition: exhibition seeking to show a picture of William Morris in his various manifestations and careers: poet, novelist, illustrator and collector, among others. The display includes a widely diverse group of objects, ranging from books and bindings to wallpaper and fabrics; to Sep 1

PARIS

EXHIBITION
Centre Georges Pompidou
Tel: 33-1-44 78 12 33
● Gaetano Pesce: a retrospective exhibition devoted to this artist,

featuring furniture, objects and architectural projects; to Oct 7

SALZBURG

CONCERT
Grosses Festspielhaus
Tel: 43-662-80450
● Wiener Philharmoniker: with conductor Simon Rattle perform Bartók's Concerto for Orchestra and Beethoven's Symphony No.6 (Pastorale). Part of the Salzburger Festspiele; 8pm; Jul 28, 29 (8.30pm)

OPERA
Grosses Festspielhaus
Tel: 43-662-80450
● Don Giovanni: by Mozart. Conducted by Donald C. Runnicles; performed by Wiener Philharmoniker. Soloists include Ferruccio Furlanetto, Bryn Terfel, Lella Cuberti, Catherine Malfitano, Vesselina Kasarova, Roberto de Candia. Part of Salzburger Festspiele; 7.30pm; Jul 27

SAN FRANCISCO

CONCERT
Louise M. Davies Symphony Hall
Tel: 1-415-864-6000
● An Evening with Patti LaPore: featuring the San Francisco Symphony with conductors John McDaniel and Emil de Cour; 8pm; Jul 28

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The shockwaves that unsettle

The bomb explosion last month which killed 19 American soldiers at a US complex in Dhahran launched a worldwide hunt for those responsible. But the shock of the explosion has also led to renewed soul-searching in Saudi Arabia about the future of the world's largest oil exporter.

Many Saudis believe a small group of young Islamic extremists was involved in the terrorist attack. But asked about the Dhahran bomb, they launch into monologues about the ills plaguing their society, much of which they blame on policies of the royal family.

When oil money was plentiful and Saudis were busy amassing fortunes, the business and merchant classes were not inclined to make an issue out of royal excesses, economic mismanagement or lack of political freedom. The bomb attack, the second in the kingdom in eight months, is seen by many as a reflection of unrest over issues stirred up by the tougher economic circumstances of the 1990s.

"Per capita incomes have gone down by two-thirds as we enjoy the highest birth rates in the world," says a leading merchant. "That's a recipe for disaster. Princes, merchants, everyone has to adapt to this change. Ten years ago nobody cared. But I think it will change under the pressure of what you saw in Dhahran."

The fall in incomes has been happening since the mid-1980s when oil prices began to fall sharply. But it was only after a liquidity crunch following the Gulf war that the king moved to curb the budget deficit. In 1994, he reduced government spending and raised charges on utilities to prepare Saudis for a less pampered lifestyle.

Late last year, however, the king suffered a stroke and in January handed over to Crown Prince Abdullah, his half-brother. Although the king took over again two months later when he had made a partial recovery, the momentum for economic reform seems to have waned.

The kingdom could receive up to \$8bn in extra oil revenue this year from higher prices, which could be used to bridge a \$4bn deficit or pay contractors for past work. But economists say very little has found its way to the local economy.

Moreover, no measures have been initiated to fight corruption, draw up budget priorities or limit the stipends paid to around 5,000 Al Saud princes. Economists estimate that stipends account for about 20 per cent of the \$150bn (\$26bn) state budget; defence spending, highest in the world, makes up more than 15 per cent of gross domestic product.

Critics of the royal family are calling for reform rather than revolution. "The system is not perfect but no one in his right mind would ask for an alternative," says a Riyadh businessman. "We just have to look around us."

Saudis are well aware that the House of Saud has successfully brushed off challenges before, from the rise of Nasserism and Baathism, to the revolution in Iran. "We are like a conveyor belt, with a lot of people standing behind each other," a young Saudi prince says of the royal family. "One goes and another comes back."

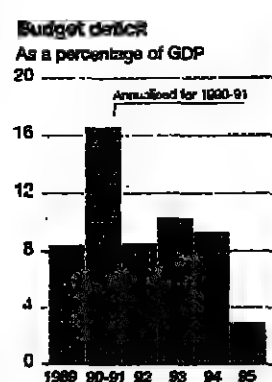
There is a growing worry, however, that the king's illness makes it difficult for the Al Sauds to take decisive action and respond effectively to growing discontent. Although the king still has the final word, the crown prince is believed to be running the kingdom from day to day. Prince Sultan, the defence minister, is also influential.

Yet moderate Islamists believe that conceding modest political and economic reforms would do much to reduce the level of discontent. It might also marginalise the section of the religious establishment which preaches an even more puritanical version of Islam than already practiced in the kingdom and is believed to be a source of inspiration to young extremists.

The clerics seen as most threatening to the regime - who were jailed in 1994 - expressed fears that religion was being separated from everyday life. But they also made demands for less arbitrary law enforcement, independent oversight of government financial institutions, anti-corruption measures and an independent media that are shared by most critics.

Ever since the kingdom's foundation, Saudi Arabia's rulers have attempted to curb the religious establishment's political

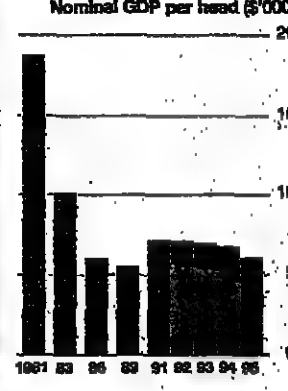
Saudi Arabia's ruling family may be encouraging extremists by its failure to concede modest reforms, says Roula Khalaf



Sources: Datastream, FT estimates, Ministry of Finance & National Economy



King Fahd



cal powers without seeming to act against Islam and jeopardising their religious credentials as the guardians of Islam's two holiest places. The government promoted the establishment of Islamic universities, and the inclusion of a heavy dose of Islamic teaching in others. In part to ward off the spread of communism, it also financed Islamic movements around the Middle East and contributed to the funding of the fighting the Soviet-backed regime in Afghanistan.

The religious establishment was asked to issue a *fatwa* - or religious edict - inviting US troops to defend the kingdom during the Gulf war. But imams in government-controlled mosques were also allowed to deliver blistering sermons attacking Washington, resented by ordinary Saudis for its one-sided policy

in the Arab-Israeli conflict.

And while the streets of Riyadh are a slice of little America - lined with shopping malls, Pizza Hut and McDonald's - they are also patrolled by the *mudawana*, the religious police. They are fond of harassing women for a hair that inappropriately sticks out of a headscarf or a hand not tucked deeply enough into the traditional *abaya* robe.

But the king has recently realised that policies aimed at promoting the royal family's legitimacy can backfire. Three of the four young men caught and beheaded after the bomb attack on a US-staffed Saudi national guard complex in Riyadh last November had fought in Afghanistan.

In the aftermath of the attack, the King curbed the reign of the *mutawana*. He had already removed six of the

seven university chancellors last summer, but he then sacked radical professors and launched a propaganda campaign in schools against "false Islamic teaching".

Critics argue that reforms on the issues that worry both conservatives and liberals would win the support of even the most conservative clerics. Since Saudi Arabia is already an Islamic state, says one moderate Islamist, "most conservatives will be willing to live with modern necessities if they are assured the government won't be turned into a secular state, that there will be no bars, prostitution or outrageous indecency."

And a measure of political debate, now non-existent in the kingdom, would allow liberals as well as respected moderate Islamists to challenge the radicals. As a technology consultant in Riyadh says, it would create the opportunity to persuade those who shun credit cards "that credit cards are not a bad thing, though interest is against Islam."

The fear, however, is that failure to offer some liberalisation will lead to deeper alienation of moderate Islamist critics of the regime and create a political cover for extremists. "Reform may not erase this [violence]," says a moderate Islamist. "But reform can prevent deterioration and growth of violent segments."

The king in recent years has attempted to tackle some of the issues raised by critics. For example, in 1993 he revived the *majlis al shura*, the consultative council which is a Saudi Arabian version of a parliament.

But he appoints all the council's members and can ignore their recommendations. And he has yet to react to the council's suggestion last year that all state expenditure be included in the budget and new priorities be set for how oil money is spent.

People close to the Al Sauds say one reason for the king's return in March was prompted by some members of royal family who wanted to delay the succession of Crown Prince Abdullah who is reputed to be favouring curbing spending and limiting excesses. They believe that changes will have to wait until the crown prince takes over.

LETTERS TO THE EDITOR

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Posters a priority on road to promotion

From Mr Philip Allen

Sir, Lucy Kellaway is lucky to be living in London where motivational posters can still safely be frowned upon ("Is performance-related pay worth it?", July 23). In the US a thriving industry has grown up around "corporate-correct" poster art. Managers have budgets to buy selections of framed posters from a catalogue, and the English will find this difficult to believe - employees vie to hang them on their walls.

Within a few yards of my office we have the Stern

Handshake ("teamwork") the Long Road Disappearing into the Sunset ("the race for quality has no finish line") and the Ocean-Going Yacht ("Risk... you cannot discover new oceans unless you lose sight of the shore"). Yes, it is inconceivably true, but over here on the west coast, managers are indeed promoted for this sort of thing.

Philip Allen, 900 High School Way, Apartment 2104, Mountain View, CA 94041, US

Unequivocal rules on moral issues

From Mr Alastair Budd

Sir, Regarding Hugh Dickinson's column "Why the time for rules is past" (July 13/14), the Ten Commandments have permanent value because they emanate from God, the supreme being; they are not a set of arbitrary rules. For the Christian and Jew, obedience to the moral law of the Ten Commandments provides both guidance and protection.

Christ Jesus' response to a woman accused of adultery, as recorded in chapter eight of St John's Gospel, is both compassionate and unequivocal: "Go and sin no more." Genuine Christianity does not compromise or prevaricate on moral issues, which is why it is often resisted and rejected. Commitment to the radical Christianity practised by St Paul and other first century Christians will impact the moral dynamic so needed in western society today.

Alastair Budd, 20 rue du Nord, CH-1180 Rolle, Vaud, Switzerland

No evidence for this 'fact'

From Ms Catherine Kaplinsky

Sir, In Jeffrey Masson's review of Anthony Storr's book *Feet of Clay: a Study of Gurus*, he says that "factual errors are annoying" and complains about lack of evidence. Is this not ironic? In the same review, Masson claims as "fact" that Jung slept with one of his early patients and students, Sabina Spielrein.

He is guilty of the same error. Over the years,

researchers of Jung have not found conclusive evidence that he slept with this patient - much as some might like it. As with many reviews this is one where the reviewer's personal bias is very evident.

Catherine Kaplinsky, press officer, Society of Analytical Psychology, 1 Daleham Gardens, London NW3 5BY, UK

Workers' rights are not just a western value

From Mr Jeff Atkinson

Sir, Your editorial "Sweatshops" (July 23) implies that organisations like Oxfam which are campaigning to improve the situation of workers in developing countries are imposing western values on these countries.

Is the basic right to safe and healthy working conditions in factories an imposition of western values? Should not all workers, whether in developing or developed countries, have such rights? The basic rights of workers are enshrined in the conventions of the International Labour Organisation, which are agreed to and ratified by the governments of countries, both

developing and western, and fought for by workers' organisations in developing countries. This hardly makes them a western imposition.

What Oxfam, together with other anti-sweatshop campaigners, particularly want is that the most fundamental of all ILO rights - the right of workers to organise and bargain collectively - should be respected by all governments. This is not an imposition of western values. This is about giving workers in developing countries the right and the power to bargain for whatever conditions they themselves consider to be appropriate and just.

Having western countries remove the barriers to garment and other imports from developing countries is important, as your editorial suggests, because it helps create desperately needed jobs in poor countries. However, also important is ensuring that the jobs created are not exploitative - and the best way to do that is to ensure that workers have some say in the conditions under which they have to work.

Jeff Atkinson, policy adviser on trade, Oxfam UK & Ireland, 274 Banbury Road, Oxford OX2 7DZ, UK

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Europa • Dominique Moïsi

Citizens on a sinking ship

The European state can no longer carry out its traditional duties and must be reinvented

The British beef crisis - or "the crazy cow" as it is described in France - has been an important turning point in the difficult relationship between the UK and the rest of the European Union. But in addition to the potentially frightening health consequences of BSE, the crisis has also raised some troublesome questions about the relationship between the state and society.

Who can private citizens trust on issues of collective health and safety in a world that is becoming ever more complex? Can they rely on anonymous officials at national and European level or the politicians they have elected to protect them from the unintended consequences of technological advances?

The beef crisis comes 10 years after the radioactive fallout from the burning nuclear power station at Chernobyl in Ukraine had supposedly stopped at the Rhine. According to official statements, French territory was left untouched. This was proved false when years later otherwise inexplicably high cancer rates were recorded in regions of France that were more affected than others by the radioactive cloud.

More recently, a crisis emerged over the contamination of blood supplies with the HIV virus which - like the spot in Lady's Macbeth's hand - continues to haunt the French politicians involved. The victims have been compensated, but after much haggling.

And the series of scandals which has hit the nationalised industries from Crédit Lyonnais to Crédit Foncier de France is like an acid eroding the credibility of the country's institutions. In the latest of these, the former chairman of SNCF, the state-owned railway company, is in jail in connection with an inquiry into investments by Elf Aquitaine, the French oil giant, while he was chairman.

The "crazy cow" affair has



added to the growing alienation and distance between citizens and the French state. The campaign encourages people to buy French beef with the aim of restoring sales has largely proved a failure, since the mad cow problem is not one of the origin of the cows, but of what they have been fed. Consumers fear the government has not exerted sufficient controls to avoid contaminated feed reaching the farms.

This is potentially dangerous for the future of democracy. The ultra-liberals may proclaim that public opinion wants a smaller state, but what most people want is a better and more responsible state - one that is less concerned with pomp and more honest, efficient and impartial.

Yet the omnipresent and highly centralised French state appears incapable of finding answers to the social cancer of unemployment. Its justice system is seen as partial, with ministers of justice appearing to protect those close to the governing parties. It is not surprising that citizens find it hard to trust the measures announced by the government

to reassure them about beef.

As we are about to enter the 21st century, the question is whether the state is too small to solve the big problems and too big for the small problems. The problem is that the four traditional missions of the state are all being questioned, for different reasons.

The traditional Hobbesian mission of providing security against attack from outside has lost its importance with the end of the cold war. The well-defined threat of the Soviet Union has been replaced by a multiplicity of uncertainties such as terrorism and uncontrollable migrations of people. But there is no outside power directly threatening the security of most western countries.

The second mission of the state was to protect the weak by reducing inequality and redistributing wealth. But the social security systems of western Europe are crumbling under the weight of deficits. There is a growing awareness that too much social protection is destroying the economic base that funds the welfare state - eroding the very

idea of the state as protector. As for the third mission of regulating the economy, that has fallen victim to globalisation. The role of the state as an economic manager has been undermined by the vast scale of financial flows across borders. This reality is confirmed by governments' exit from state enterprises and utilities through privatisation.

In countries such as France or the UK, the state has had a fourth function in contributing decisively to the creation of a nation - by forging a national identity out of diverse peoples. By contrast, however, in Germany or Italy, the nation created the state.

However, even that role of building and keeping alive the nation's identity has been eroded by the behaviour of those who represent the state. The contrast between the pomp and glory of state ceremonial - monarchical or republican - and the activities of the British royal family or the mayor of Paris is weakening the capacity of the state to embody the nation.

This crisis of the state in France and - to various degrees - the rest of Europe does not mean the solution is a reduced, business-friendly, minimalist state that some advocate.

Most Europeans believe that post-second world war Europe has been built on a combination of economic growth with social protection - a more humane model than the Asian or even the American model. Yet they also know that this European model no longer works - and they have lost confidence in their leaders to protect them from adversity.

If the European state is to be credible and respected again, it will have to be reinvented - this time with less ambitious aims and higher standards of morality. The state of the future must give a much higher priority to the task of educating its people to face a fast-changing world.

And those who represent the state at the highest level must find the courage to exclude the black sheep. The future of democracy lies in their readiness to do so.

The author is deputy director of the Paris-based Institut Français des Relations Internationales and editor of *Politique Etrangère*. He writes here in a personal capacity.

FINANCIAL TIMES

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Friday July 26 1996

Bloodbath in Burundi

Once again the "international community" watches helplessly as an African state slides into genocidal anarchy. Two years ago in Rwanda the slaughter was the sheer speed of the slaughter. That is one excuse it cannot give today in neighbouring Burundi. The crisis there has developed in slow motion, claiming the lives of 150,000 people since 1993. Killings are now reckoned at over 1000 per month. But the sporadic, unorganised character of the violence makes it much harder to produce a credible plan for stopping it.

Julius Nyerere, the former Tanzanian president, negotiated a plan last month, under which troops from east African countries would guard key installations as well as leading politicians and civil servants, and restrain the army. This seemed serious at the time because "security assistance" was formally requested by the Burundian president and prime minister, representing the two mutually hostile ethnic groups. But later the prime minister backtracked, under pressure from his own Tutsi community, who feared that the proposed intervention, by neutralising the army, would remove their only protection against wholesale massacre by the Hutu majority – the fate of their kith and kin in Rwanda.

On the other side the Hutu president was disavowed by the main Hutu rebel group, and has since taken refuge in the US embassy

after being stoned by angry mourners at the funeral of over 300 Tutsis, presumed victims of a rebel attack. Yesterday the prime minister resigned, all the Tutsi political parties pulled out of the government, and the army reinstated the last Tutsi president, Major Pierre Buyoya, who ruled the country from 1987 to 1992.

The army's action is a direct challenge to the UN Security Council and the Organisation of African Unity, all of which have said they will not recognise a Burundian government installed by illegal means. Salim Ahmed Salim, the OAU secretary-general, even said such an attempt would be met "by force" under either the Nyerere plan or the UN.

Such threats are hardly convincing. Mr Nyerere himself said last week that no troops would go in unless there was a ceasefire. And even if the UN Security Council were to mandate a force to fight the Burundian army, few countries would contribute to it.

Diplomatic isolation, a more plausible threat, would in itself do little to prevent further slaughter. The Tutsis have somehow to be persuaded that they have a far better chance of avoiding extermination through genuine compromise with the majority than by seeking to perpetuate minority rule. Major Buyoya, who in 1992 played the democratic game and handed over to the first Hutu president, may well be the only leader who can get this message across.

Sharing the pie

Such is the defeatism permeating the unemployment debate in France that the government is pinning its job creation hopes on the reduction of working hours. Encouraging companies to cut the working week and hire more staff may, at the margin, raise employment. For that reason, the new law encouraging employers to do this is not necessarily a bad thing. But the hours that people work have not been behind the rise in French unemployment – nor will they play more than a modest role in reducing it.

To expect large employment gains to result from such schemes you have to believe that the doubling in the number out of work since 1979 has been due to employed people "hoarding" the available work by putting in long hours. Yet, according to the Organisation for Economic Co-operation and Development, the average French employee worked a total of 1,831 hours last year, over 330 hours less than the average US worker. Indeed, within the OECD only the Nordic countries and Germany worked fewer hours.

Higher joblessness can, rather, be traced to a range of other factors: a long-term decline in the demand for unskilled labour; inflexible – and uncompetitive – labour and product markets; and the generally depressed state of the nominal demand. As a result, the economy has simply not produced enough work to keep the workforce occupied. Total employment

in France rose by a little over 700,000, or 3 per cent, between 1979 and 1995. Employment in the over-worked US, meanwhile, rose 25 per cent.

Voluntary efforts by companies to reduce working hours which do not increase unit labour costs might deliver a range of benefits in addition to higher employment. Depending on the precise arrangements, both employer and employee might enjoy the greater flexibility afforded by working a shorter working week or employing more heads. It makes sense, then, for the government to give companies a prod in this direction, by reducing some of the extra cost of taking on new staff.

But it is up to companies to decide whether they will benefit from following the government's lead. Ministers should not try to force them. Instead, they should keep their eyes on the more important employment prize: of boosting the total work available.

A more expansionary monetary policy, faster deregulation of the labour market and the service sector, and tax reforms to reduce non-wage labour costs could all generate a genuine increase in employment. Given the burdens of qualifying for European monetary union, Mr Alain Juppé may have given up making much progress in these politically sensitive areas for the time being. But the prime minister should not pretend that tweaking working hours will fill the jobs vacuum instead.

UK defence

A very public squabble between Cabinet ministers is not normally considered the model of good government in the UK, but the spat over £3.5bn of defence orders between the British Treasury and the Ministry of Defence has at least produced some good results.

From the MoD's point of view it has kept its policy of reducing personnel while buying more and more effective equipment on track. This was in severe danger of being undermined by Treasury cuts to its capital equipment budget. Such a reduction risked further undermining the morale of the armed forces, and betraying the bargain made by the chiefs of staff when they accepted staff cuts for more modern equipment.

The prospect of losing important equipment also raised a more concrete danger: that the military's capability might be bled to the point where it ceased to be a credible fighting force. Defence expenditure is to some extent discretionary, particularly in times when the threats are absent, but the long lead-times to procure defence equipment and unpredictable nature of world events mean that a guard can never be fully relaxed.

The UK being able to maintain clear shipping lanes and needs maritime patrol aircraft for the task. The limitations of the Royal Air Force's old armament inventory was tragically demonstrated by its high attrition rate in the Gulf war. There is little doubt that this equipment is needed by the RAF. At the same time, the chancellor

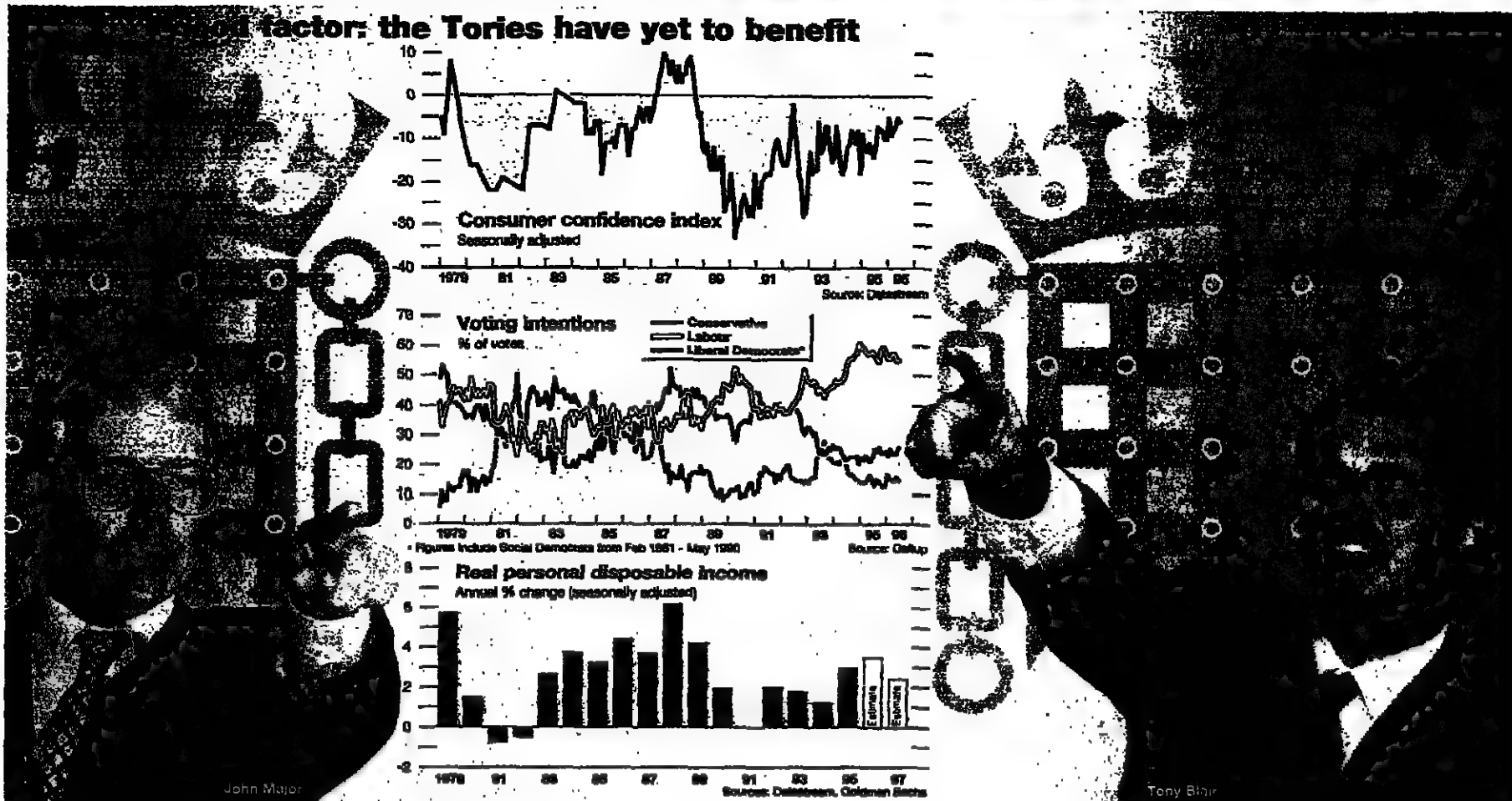
has a responsibility to maintain fiscal discipline. With taxation receipts unexpectedly low and non-discretionary spending on areas such as welfare still growing, the pressure has to be felt somewhere. A robust examination of the merits of the MoD's case was thus reasonable.

Having failed to cut a pound of flesh from the MoD on this occasion, the Treasury will be casting about for other victims in the current public spending round. To judge from the muttering coming from Great George Street yesterday, other aspects of MoD spending may expect the Treasury's particular attention. Clearly if spending is not cut somewhere, the only alternative in the medium term is higher taxes. Since the Conservative party professes to be in favour of both strong defence and low taxation, the government's choices will be all the harder in finding spending cuts for the next Budget.

While a debate over the orders may have been reasonable, the kind of on-again, off-again brinkmanship which has characterised the struggle over the past few weeks is less attractive. The Tories are unlikely to reap the electoral advantage they seek from placing the orders in the UK if they mishandle the announcement by blurring it out a day after parliament has departed for the summer. Firmer leadership at the centre might have resulted in an earlier resolution of the problem and left a better taste in everybody's mouth.

COMMENT & ANALYSIS

Factor: the Tories have yet to benefit



Blair runs with the tide

Lagging behind in the polls and facing divisions over Europe, John Major has an electoral mountain to climb, says Philip Stephens



Mr John Major's options are not entirely exhausted. There might yet be another flimsy bridge to be thrown across the chasm in the Conservative party over Europe. Even as pro-European ministers man the barricades behind the cabinet's wait-and-see policy towards a single European currency, there are whispers in Whitehall about the terms of another truce.

The details can wait for a moment. As parliament breaks at the start of the summer recess, ministers and backbench Tory MPs alike are asking whether there is any longer a purpose to this endless search for compromise. A middle-ranking Tory MP, who has not quite, alone in thinking he might yet win.

Mr John Radwood thus seeks to jostle aside Mr Michael Portillo as the favourite of the Eurosceptic right for the party leadership. Mr Peter Lilley, an ideological soulmate, is promoted by friends as a chancellor-in-waiting. Mr Malcolm Rifkind, Mr Stephen Dorrell and three or four others press themselves as candidates of the centre. Mr Major appears almost, though not quite, alone in thinking he might yet win.

Taunted by Mr Tony Blair, the Labour leader, in the Commons this week, the prime minister paraded the good news on the economy which a handful of optimists believe could yet rescue the government. Behind him, Tory MPs sat on their hands, divided and disloyal.

Of itself, the much-publicised resignation of Mr David Heathcoat-Amory was insignificant. A middle-ranking minister with a junior job at the Treasury, he joined the chorus of sceptics demanding that Mr Major rule out participation in economic and monetary union during the lifetime of the next parliament. In the longer term he will add little more than patrician charm to the

sceptics' ranks. He has had his moment of fame. But these upsets over European policy now have a relentless familiarity.

The coincident resignations from the government of Mr Steve Norris and Mr Tim Eggar were hardly noticed. These able ministers chose to quit not over any policy differences but because they have given up on politics and, by implication, on the party. Mr Heathcoat-Amory represented the divisions in the government. Their departure was acknowledgement of the decay.

A few days earlier, Mr Major had made another of his all-too-frequent pleas for party unity in the months before the election. They could still win, he told Tory MPs at their traditional end-of-term rally. Those who listened said that the prime minister sounded as if he meant it. Some were half-converted.

But within 48 hours they were back in the trenches, turning their fire from Labour to enemies on their own side. For the hardline sceptics, Mr Heathcoat-Amory was a man of principle not a turncoat. In their minds, Mr Kenneth Clarke, the defiantly pro-European chancellor, is a more dangerous enemy than Mr Gordon Brown, his Labour shadow. Less ideological ministers despair. Press them about the future of their party to sustain an effective administration for another five years and most find compelling cause to change the subject.

The opinion polls reinforce the gloom. During the past month or so the gap between the two main parties has narrowed. And it is scarcely plausible that the raw figures from the pollsters – showing a Labour lead still of upwards of 20 points – reflect the true intentions of the electorate. A realistic guess would give Mr Blair a lead of between 10 points and 15 points. But even that presents Mr Major with a mountain which has never before been climbed. Ten months before the 1992 election the two parties were standing side by side.

There are other warning signs.

Regardless of their own party loyalties, a substantial majority of voters thinks Mr Blair will win the election. Such forecasts tend to become a self-fulfilling prophecy. The Conservatives are seen as divided and extreme. New Labour (Mr Blair's corny prefix has stuck) casts itself as moderate and relatively united.

Mr Major, though, is not quite alone. Mr Michael Heseltine, his deputy, also refuses to contemplate the possibility of defeat. Mr Heseltine takes a deterministic view of the relationship between economics and politics. However disrupted, the electorate will not turn out to a government after a sustained period of rising incomes.

The money is certainly jingling in the voters' pockets. Real personal disposable income rose nearly 5 per cent last year. A similar increase is expected for 1996. Consumer confidence has returned to its highest levels since 1982. So too has the feel-good factor, the pollsters' measure of the electorate's expectations for the next 12 months.

Mr Clarke's summer forecast of accelerating economic growth alongside a quiet inflation is too optimistic. If the chancellor is right about the quickening pace of consumer spending, then interest rates will almost certainly have to rise to cap the pressure on prices. Nor does the chancellor have much leeway for tax cuts in his November Budget. The best guess of Whitehall insiders is that he may find room to take up the basic rate of income tax, and even that will require some creative accounting. But in the months before the election, the economy will feel good. Many voters will ask themselves whether in backing Labour they would risk this good fortune.

Mr Blair is not complacent. He proved again this week, that unlike Mr Major, he can get his way in his party. But the return of the same old faces to the shadow cabinet

table was hardly a triumph. The colleagues he relies on most – Mr Gordon Brown, Mr David Blunkett and Mr Jack Straw – were not the chosen favourites of Labour MPs. The parliamentary party is becoming fractious. There is a visible distance between leader and led. Mr Blair, never the most clubbable of politicians, needs to shake a few hands, slap a few backs and buy a few drinks for his footsolders.

The tensions in the shadow cabinet do not help. Mr Robin Cook, one of most able in the team, seems increasingly detached. When he disagrees he will endorse the collective line but with an edge to his voice which scarcely conceals his dissent. He has done so again over Mr Blair's call for end to strikes by London's Tube train drivers. The pressures will increase through the autumn. Any reasonable forecast shows a steady narrowing of the published opinion gap between the parties between now and the election expected in April or May 1997. Otherwise, the Conservatives would be facing not defeat but political extinction. Mr Major is used to being battered. All the indications are that Mr Blair too will keep his nerve. But his party's resilience is untested. The Conservatives have the money and means to launch a sustained assault.

Against that there are deeper currents running in Mr Blair's favour. During the two years of his leadership he has sought to build a new intellectual framework for the centre-left. At its core is a role for government which is enabling rather than interventionist. Wider opinion seems to be moving in his direction. Mr Newt Gingrich, the leader in the US Congress if the Republican right, has lost as many disciples on this side of the Atlantic as he has in Washington.

Endemic job insecurity and rising income disparities have shown that markets have vices as well as virtues. The political tide in favour of a minimalist state is ebbing as fast as it flowed. The voters do not want

big government. But nor do they want no government. The answer lies in investment in education, training and technology. These are Labour's slogans.

In his pitch to the electorate, Mr Blair has still to strike an easy balance between reassurance and radicalism. The promise of restructuring of the welfare state has yet to be matched by a clear exposition of the means. Mr Paddy Ashdown's Liberal Democrats are often alone in their advocacy of bold solutions. But these are minor points when set against Mr Major's tribulations.

The Tory sceptics, with backing from within the cabinet, are determined to win the struggle over a single currency. They plan an autumn campaign to force a manifesto pledge ruling out sterling's participation during the next parliament. So far the cabinet's three most senior ministers have stood firm. Mr Clarke and Mr Heseltine could scarcely remain in his government if the prime minister gave in. Mr Malcolm Rifkind, the foreign secretary, is personally less committed to keeping open the EMU option. But he has told Mr Clarke he will resist attempts to reopen the issue.

Others are less convinced that the prime minister will hold that line. His own opposition to any further European integration has hardened. Given a free hand, he would not take the pound into a single currency. Hence the talk of another compromise. This latest, still speculative formula would see the government pledging to stand aside if EMU started on schedule on 1 January 1999. But it would leave open all other possibilities, including joining later or being among the first wave if the project were delayed.

It is impossible to predict whether such a fudge might buy another temporary peace. Either way it is hard to imagine the voters will care. The general election is not lost until it is fought. But Mr Major can win now only if the nation runs away from change. For the moment it seems to relish the prospect.

OBSERVER

Calling on Carlo

There is no need to worry any longer about Carlo De Benedetti's departure from the Italian company of which he is chairman. Yesterday he agreed to leave the European Union working group which will prepare the way for a new pan-European telecommunications regulator.

De Benedetti has always been an expert on telecommunications and it was his knowledge and experience that even though Olivetti is struggling to return to profit, and its personal computer subsidiary is facing a bleak second half, his lobbying powers are unimpaired.

Presumably the post dovetails rather nicely with his "full-time commitment" to heading Olivetti's affairs and strategies – one of which just happens to be developing the company into a broad-based information technology and telecoms operator. A conflict of interest – or an incentive to make sure something comes out of the working party? We'll see.

The piety business

The world would have lost a lot of its best literature if it followed the principle apparently embraced

by Newsweek. Richard Smith, the weekly magazine's editor-in-chief and president, is still wrestling with the problem, as he sees it, of how to accommodate the fact that his star columnist, Joe Klein, is also the author of the bestselling novel *Primary Colors*.

Smith has apparently said: "there are complicated issues over having a journalist and fiction writer in the same body". Whether this refers to the corpus of Newsweek or to Klein's own body is unclear. However, the principle that anyone in the facts business will be corrupted by a facility for storytelling seems a little pious.

If publishers down the ages had taken that stand, it would have been at the expense of Charles Dickens, George Orwell, Ernest Hemingway, Rudyard Kipling, Anthony Trollope, H.G. Wells, Emily Zola, Evelyn Waugh, to mention just a fraction of an illustrious band. More recently, sources in the trade vouch that Frederick Forsyth was a great Reuters journalist in Berlin, and there are few hacks who don't envy Robert Harris.

Perhaps the best example is under Newsweek's nose: David Ignatius, business editor of the *Washington Post*, is the author of three bestselling novels, and the fourth – still unfinished – has just been snapped up by Hollywood for a reported \$1.1m. That may be the real moral: superstar earnings and workaday

journalism are an uneasy mix. But that is not Newsweek's problem than Klein's.

Net matters

Watch out for an interesting test case which could soon emerge as to what you can and what you cannot print on the World Wide Web.

The story involves a Norwegian Jörn Lundstad who sold a vintage car – something called a 1921 Nash Limousine – to a third party, who paid with two cheques, one of which was good, one of which bounced.

The car then found its way to auction house Sotheby's and was sold in March 1992. Lundstad subsequently wrote to Sotheby's indicating that he believed he was still the owner, and attempting to undo the sale.

He also contacted the police. Sotheby's says it wrote back expressing sympathy, but saying that it believed that since he had surrendered it voluntarily, all he had was a claim for a bad debt. The correspondence has rumbled on.

The auction house's sympathy rather evaporated when *Observer* rang yesterday to point out a recent web site set up by Lundstad – a spoof of the real Sotheby's site – in which he scurrilously alleges that Sotheby's is a racket run by Jewish financiers. It invites users to fill in an on-line questionnaire or request an estimate – both processes which

link into the real site.

Sotheby's, incensed, sees this as libel and breach of copyright and is threatening action. Lundstad meanwhile has gone on holiday – "must rest now", as he e-mailed *Observer*.

Still talking

Who would be an offshore banker in Cyprus? But a fear of being out of the loop presumably does not trouble the emphatic Borka Vucic. She arrives in London today as a leading member of Serbia's negotiating team for the London Club talks with representatives of some 380 commercial banks. The rump of Yugoslavia owes them more than a third of the former federation's \$4.4bn debt.

Vucic set up Beograd Bank's offshore unit in the days when Yugoslavia was still united. True, Beograd Bank's presence in Cyprus has shrunk from nearly 100 to fewer than 20 employees since the days when Serbian and Montenegrin companies used the island to get around UN sanctions. But Vucic, who has 30 years of international banking experience behind her, is very much a force to be reckoned with.

For one thing, she has the ear of Serbian president Slobodan Milosevic to whom she taught the rudiments of banking when he worked for Beograd Bank – well before his political career took off.

Financial Times

50 years ago

World Wheat Prospects Still Alarming. Critical week has passed for wheat with no sign of a break in the stream of good crop news from all parts of the world. In the United States, harvesting of the winter crop is in full swing and weather conditions could not be better. In Argentina, temperatures are seasonally lower. Widespread frosts have been reported. These could do a great deal of good by checking any precocious growth caused by the rainfall and mild weather of previous weeks. Argentina has had two poor crops in succession and is due for a change of luck. Reports from Russia and the Balkans continue to speak of excellent results.

Currency Black Market. Paris, 26th July. On the foreign exchange market of Tangiers, the only free market within the French zone, foreign currency rates have continued their downward movement, whereas gold coins were steady and rather firm according to the last report which reached Paris. On the black market of Paris, prices rallied after a sharp break registered at the middle of the month following the revaluation of the Canadian dollar and Swedish krona, but are still much below the peak reached by the end of January.

COMPANIES AND FINANCE: THE AMERICAS / ASIA-PACIFIC

San Miguel
net profits
drop 28% at
six months

By Edward Luce in Manila

San Miguel, the Philippines' largest brewery group, yesterday blamed the steep drop in net profits in the first six months on stagnant rural incomes and higher raw material prices.

After stripping out non-recurring gains, San Miguel's net earnings slid by 28 per cent to 1,970 pesos (\$75m) in the first half of 1996, while net revenues grew by 11 per cent to 41,900 pesos.

The group's B shares closed down 1 per cent yesterday at 79 pesos. Analysts said that San Miguel's poor results had been heavily discounted in the past four months.

"What San Miguel is hoping for is a recovery in the agricultural sector, which will lower raw material prices and boost disposable incomes," said Mr Alex Ponce, chief researcher at ING Barings in Manila. "If that happens in the second half it could - on the best scenario - post flat profits for the year as a whole."

San Miguel executives say the group's overseas expansion - which includes establishing breweries in Indonesia, China, Vietnam and, at a later stage, India - is expected to bring in positive earnings by around 1998, when the company's 40th overseas acquisition drive reaches maturity. The company is also hoping to boost rural consumption in the Philippines.

Analysts, however, say that at 20 litres a head, the Philippines is already the second largest beer consumer in Asia. San Miguel's commanding 80 per cent share of the domestic beer market - down from 85 per cent in 1994 - can at best be maintained, but will probably be diluted further.

More positively, brokers pointed out that La Tondena, San Miguel's distillery subsidiary, saw a 15 per cent improvement in operating income to 480m pesos in the first half, while its mineral water division posted 43 per cent growth.

Net earnings at the group's pork, bottling and coconut subsidiaries all fell substantially, because of the downturn in the agricultural sector.

Film successes help Disney post 25% rise

By Christopher Parkes in Los Angeles

Walt Disney yesterday reported a 25 per cent increase to \$406m in net income for the third quarter, and gave the credit to its theme parks and "impressive" box office performance from *The Rock* and *The Hunt for Red October*.

Earnings per share were up 26 per cent at 59 cents, matching Wall Street expectations, and revenues rose 12 per cent to \$1.6bn on a like-for-like basis. Data were adjusted to allow for the merger with Capital Cities/ABC, formally completed on February 9 this year.

Mr Michael Eisner, group chairman and chief executive, commenting on the first full

quarter in which Disney and Capital Cities reported as a combined group, said he was pleased with the results and "the smoothness of the transition" so far.

However, as yesterday's statement noted, advertising revenues at the ABC network fell because of "continuing ratings deterioration". Despite the official upbeat remarks on summer film releases - most of which opened after the reporting period ended - signs of weakness in live action production persisted.

The group's Creative Content division, with operating income up 13 per cent at \$297m on revenues ahead 34 per cent at \$2.5bn, had benefited from successful home video

launches and growth in consumer products, which includes the Disney Store retail chain. This was "partially offset by lower live action film performance in the domestic market".

Disney, which earlier this year wrote off some \$60m against scrapped live action film projects, is reorganising these operations and plans to halve output to about 20 films a year. The impact showed up in nine-month data which indicated a 7 per cent drop in Creative Content's operating earnings to \$1.2bn on revenues 17 per cent higher at \$7.8bn.

Similarly, the difficulties at ABC, which is currently being squeezed by NBC's monopoly over Olympic games coverage,

are believed to occupy much of Mr Eisner's time.

Despite ABC's troubles, broadcasting operating income rose 19 per cent to \$306m in the quarter, and 7 per cent to \$36m for nine months. Disney said the improvement was helped "significantly" by reduced programme amortisations and other costs related to the ABC acquisition, and rising advertising and syndication revenues from the group's successful ESPN sports television network.

Operating earnings from theme parks were bolstered by record attendance and increased guest spending in California and Florida, and rose 44 per cent in the quarter to \$59m.



Michael Eisner: pleased with the consolidated group results

US networks aim for customer loyalty

Television remains the best way to reach the mass public, writes Richard Waters

Faced only with the following facts, why would anyone pick this moment to invest in US broadcast television?

The Big Three networks (ABC, CBS and NBC) lost 8 per cent of their combined prime-time audience in the season that has just ended. On the average evening between last September and the end of May, about 2.5m fewer American homes tuned in than had the year before. Just 53 per cent of viewers at any one time are likely to be watching one of the three networks, compared with 61 per cent two years ago, according to Nielsen Media Research.

Yet even with these sobering statistics, broadcast television assets remain among the most sought after in the US media industry.

Last week, Mr Rupert Murdoch agreed to pay \$2.5bn for 80 per cent of New World, which owns 10 television stations that were already affiliated to his Fox television network.

There are certainly good defensive reasons to buy TV stations.

Two years ago, when Mr Murdoch took his first 30 per cent stake in New World and signed up its stations as Fox affiliates, he set off a scramble among networks to protect and develop their distribution systems. (In addition to the well-established Fox, two others - WB and UPN - have set out to build a national network.)

It is possible, of course, to secure a station's loyalty without buying it, through long-term affiliation. But ownership gives a network much greater control over a station's non-network programming, providing a stronger platform from which to launch new programmes, says Mr Gary Farber, an analyst at NatWest Securities.

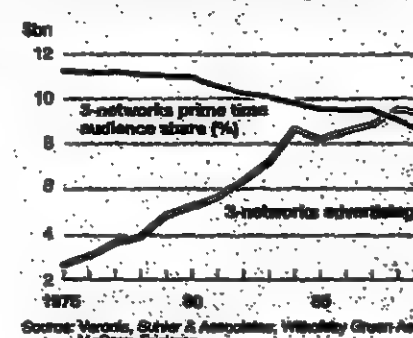
That should leave Fox better positioned to grow. With New World, the stations owned by Fox will cover about 35 per cent of the nation's homes, in line with the new, higher limit established in this year's Telecommunications Act.

Such changes have meant networks must pay larger annual fees to keep the loyalty of their affiliated stations. (Shortly before being taken over by Disney, for instance, ABC predicted that its fees to affiliates would jump by a half, or \$50m, during 1996.) If more of the profits are shifting from the networks to the companies that can assure their distribution, it may make sense to buy them outright.

There are other considerations that may help explain Mr Murdoch's interest in New World. One is its cash flow. New World already churned out \$300m a year in cash - not inconsequential at a time of international expansion for News Corp, whose total operating cash flow amounted to only \$33m in the first nine months of its financial year.

Fox executives believe they can double that by running the stations more efficiently. In an

Television network dynamics



Source: Veronica, Silver & Associates; Winkley Green Associates; ABC; Nielsen; McGraw-Hill

industry where operating cash can top 50 per cent of revenues, observers say that should easily be within Fox's reach.

That is all very well, but if television's traditional audiences are turning to cable channels or the Internet, why buy broadcast TV stations?

The first answer is a matter of faith: that the networks, after two years of lamentable, copycat programming in a desperate fight for the young audience that is attractive to advertisers, will make a better job of things in future.

CBS, which was particularly scared by others' success in drawing the young audience, has seen its share of the prime time audience tumble from 23 per cent in the 1993-94 season to 16 per cent in the 1995-96 season.

"They disenfranchised their older audiences," says Mr Gene Janowski, a managing director at Veronica, Suhler, a media consultancy company. But the networks have learnt their lesson. This autumn's new season has enough variety of programming and newly enlisted big-name stars to bring much of the lost audience back, says Ms Betsy Frank, an executive vice-president at Zenith, the media-buying arm of Cordiant in the US.

The second argument is one of economics. In spite of the alarming audience drop, they were able to raise their rates to

advertisers by 5-10 per cent for the 1996-97 season, and have already sold 80 per cent of the time available, says Ms Frank.

"Clients ask me all the time: how can the networks be losing share and still be asking for more?" she says. "Their customers can't put up their prices 5 per cent every year."

The answer is that the big networks still remain the best way to get to a mass public. The networks and their affiliates account for about 97 per cent of all advertising revenues in television, according to Veronica, Suhler.

Of that, about \$11bn goes to the networks, while \$18bn is generated directly by broadcast stations. (Those numbers, and the slightly higher growth rate in station advertising as opposed to network advertising in recent years, may also help explain why a network such as Fox would be interested in owning stations.)

"Although the networks' share has dropped, they are still the biggest game in town," says Procter & Gamble, the US consumer products group. "They reach the largest audience: they are still providing what nobody else can."

Putting up prices while delivering a less valuable product hardly seems a good way to build long-term customer loyalty. At least for the foreseeable future, however, it will do.

NEWS DIGEST

Dow Chemical
upbeat on year

A 10 per cent fall in chemical prices pulled down Dow Chemical's operating profit 36 per cent in the second quarter, to \$396m. Sales were 6 per cent lower at \$5.2bn, while net earnings of \$2.20 per share were 11 per cent down, after excluding prior year charges. However, Dow said it was on course for a good year. The inventory correction it was in the chemicals industry was over, and prices were recovering in many key products. Growth in the US was stable, the Japanese economy was reviving and there were the first signs of an upturn in Europe.

Sales of performance chemicals were flat at \$1.2bn, and profits were 8 per cent down at \$45m. While specialty chemicals were strong, agrochemicals were affected by poor climatic conditions in North America. Sales of plastics were down 12 per cent at \$66m, while profits were 52 per cent lower at \$23m. Strong volume growth was more than offset by lower prices.

Tony Jackson, New York

Tenneco ahead in second term

Tenneco, the US conglomerate which is shedding its energy and shipbuilding divisions and streamlining into a packaging and automotive equipment company, said second-quarter net income from continuing operations rose to \$151m, or 83 cents a share, from \$125m, or 72 cents, in the previous second quarter. Second-quarter revenues were \$2.8bn, up from \$2.2bn, while operating earnings rose 15 per cent to \$36m.

Tenneco Packaging, which last year acquired Mobil's plastics division, saw revenues rise 34 per cent to \$91m while operating income rose to \$15m, from \$12m. Operating results from Tenneco Automotive rose to \$104m from last year's \$78m, on revenues of \$78m, up from \$65m. Recent acquisitions contributed to Automotive's strong performance in Europe.

For the first half, Tenneco had net income of \$65m, or \$1.83 a share, on \$5.5bn in sales, up from \$32m, or \$1.83, on revenues of \$4.4bn in the first six months of last year. The company carrying out a share repurchase programme, and has bought back \$750m worth of its own stock since 1994.

Laurie Morse, Chicago

HK hotels group advances

Hongkong and Shanghai Hotels, the hotels and property company, yesterday reported a 31 per cent rise in net profits for the first six months of 1996, from HK\$377m a year ago to HK\$494m (US\$64.1m). Annual profit of HK\$939m, which puts the group on course for meeting the consensus market forecast of HK\$924m for the year, was boosted by a HK\$55m gain from the sale of its stake in Cathay Pacific Catering Services.

Operating profits were up 31 per cent, from HK\$402m to HK\$525m. Hotel business was the main driving force behind the growth, with both room rates and occupancies rising.

The company's flagship luxury hotel, the Peninsula in Hong Kong, and its more modest sister, the Kowloon Hotel, both had a record half-year. The recently renovated and expanded Peninsula achieved an average daily room rate of HK\$318 on average occupancy levels of 92 per cent.

Rates were also strong in the US, where the group has Peninsula hotels in New York and Beverly Hills. The group also reported firm performances on the property side. In Hong Kong the Peak Tower - one of the territory's landmarks - is scheduled to begin operations this year, offering a big shopping, eating and entertainment complex.

Earnings per share rose 37 per cent, from 25.7 cents to 35.2 cents, and the dividend is lifted from 8 cents to 15 cents.

Louise Lucas, Hong Kong

Canadian banks plan IT pool

Canadian Imperial Bank of Commerce and Bank of Nova Scotia, Canada's second and fourth biggest financial institutions, plan to pool a large part of their information technology functions, including computer centres, bank statement processing and telecommunications networks. The move follows a similar, although less ambitious, alliance between three other domestic banks, Royal Bank of Canada, Bank of Montreal and Toronto-Dominion Bank.

The partnerships are an attempt by the banks to realise economies of scale without resorting to full-scale mergers, which would be a delicate political issue. CIBC and Scotiabank, with combined assets of C\$335bn (US\$244bn) and about 70,000 employees, expect the alliance to cut about 15 per cent from joint operating expenses of C\$660m a year.

The banks said the partnership would enable them to place higher priority on growing businesses, such as electronic banking, rather than cutting costs in declining areas, such as cheque processing. CIBC also announced the formation of a new company to provide processing services to financial institutions.

Bernard Simon, Toronto

Alcan redefines Japan links

Alcan Aluminium is seeking a bigger role in the growing south-east Asia and China markets by restructuring its longstanding links with Japan's Nippon Light Metal and Toyo Aluminium. Alcan will retain its 47.4 per cent stake in NLM, Japan's biggest integrated aluminium producer, and sell its 48.5 per cent interest in Toyo to NLM for US\$300m cash. Toyo is Japan's leading producer of foil and other products.

Alcan and NLM will then form a new company, 60 per cent-owned by Alcan and 40 per cent by NLM, which will become Alcan's vehicle for strategic investment in south-east Asia and China - excluding India where Alcan is already established.

Robert Gibbons, Montreal

Falling prices hit Noranda

Noranda, the Canadian resources group, blamed lower copper, aluminium, woodpulp and paper prices for a halving in second-quarter earnings. Net earnings slid to C\$66m (US\$44m), or 27 cents a share, in the three months to June 30, from C\$128m, or 55 cents, a year earlier. Revenues fell to C\$2.32bn from C\$2.55bn. Forest products suffered the biggest drop in operating earnings, sliding to C\$13m from C\$41m but oil and gas operations produced a modest profit of C\$8m, compared with a C\$3m loss.

Bernard Sim

AIG income rises 14%

American International Group reported a 14 per cent advance in net income in the second quarter, to \$734m, as revenues climbed 7 per cent to nearly \$7bn. The US insurer, which derives a large part of its business from abroad, said the strengthening of the US dollar had wiped 5 percentage points from the reported revenue growth in its general insurance business during the quarter, and nearly 9 points from gross life insurance. Operating profits from general insurance rose 6 per cent, to \$544m, as underwriting profits climbed their per cent to \$112m and investment income grew 9 per cent shaft \$414m. Investment gains were \$17m, compared with \$22m a year before. Earnings per share for the period rose 14 per cent to \$1.33.

Richard Waters, Newcom the

■ KDD, Japan's leading international telecommunications carrier, has taken a 9.5 per cent stake in Pacific Gateway Exchange, a fast-growing US carrier, for \$2.2bn (\$3m). Investment represents the largest stake by a Japanese in a foreign telecommunications operator, KDD said. move gives KDD a foothold in the fast-changing US telecommunications market. Pacific Gateway Exchange US long-distance and international carrier based in Burlingame, California, with which KDD has had links.

Michiko Nakano

■ Grupo Televisa, the Mexican media group, said it costs and extraordinary expenses related to reducing responsible for its second-quarter net loss of 232.3m (\$30.8m) compared with a net profit of 432.6m pesos (\$30.8m) a year earlier, while operating profit rose 2.38bn pesos a year earlier, while operating profit rose 2.07bn pesos from 13.5m pesos.

Reute

NEW ISSUE

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July, 1996



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Extraordinaries lift
Boeing to \$468m

By Christopher Parkes

Tax credits and income from the settlement of contract disputes lifted second-quarter net income at Boeing to \$468m after a \$31m deficit in the comparable part of 1995.

The extraordinary items, worth 51 cents a share, raised the US aerospace group's earnings per share to \$1.35, compared with a 68 cent loss, which stemmed from charges for restructuring and early retirement.

Revenues of \$6.2bn were up 12.5 per cent on last year's \$5.5bn, reflecting improvements in demand, which the company underscored yesterday with comments that order activity was "encouraging".

Earlier results from other aerospace concerns had come in ahead of expectations as both commercial and government demand for aircraft, components and defence equipment continued to improve.

Boeing, which is currently hiring workers for the first time in five years, said yesterday it had orders at the end of June for commercial aircraft worth \$76bn, a 15 per cent

improvement over bookings reported at the end of 1995.

Its forecasts of deliveries of new aircraft this year were unchanged at 215, worth \$22bn, compared with last year's shipment backlog of \$18.5bn.

Production is being increased, although the introduction of new engineering processes is believed to be slowing progress.

Monthly production rates are expected to rise to 26.5 aircraft by next summer compared with 22.5 now. Output of the 737 family, currently 10 a month, would increase to 17 a month by the turn of the year.

Operating margins have also been depressed this year to 10.6 per cent compared with 12 per cent in the first half of 1995.

Boeing said its "leadership team", set up to assess possibilities, was discussing the potential of a new family of large capacity aircraft. It suggested that an alternative to a new-generation airliner would be to expand the passenger capacity and extend the range of the existing 747 family.

Scheduled R&D spending this year will total about \$1.2bn, compared with \$1.3bn in 1995.

NAB grows 3.8% to
A\$1.5bn mid-term

By Niklas Tait in Sydney

National Australia Bank, the biggest of the country's commercial banks, yesterday announced an after-tax profit of A\$1.5bn (US\$1.2bn) for the nine months to end-June, a 3.8 per cent increase on the A\$1.45bn made in the same period of the previous year.

In the June quarter alone, NAB saw a post-tax profit of A\$505m, compared with A\$495m previously. However, earnings per share for both the quarter and the nine months were slightly down on the previous year - at 34.7 cents against 35.2 cents, and 104.1 cents against 104.3 cents, respectively.

Net interest income rose 12 per cent to A\$3.75bn in the nine months. But there was a big increase in bad and doubtful debt provisions, leading

weight to the view that Australian banks have seen the best of the cycle. The charge in the third quarter was A\$102m, up from A\$35m in the June 1995 quarter, and for the nine months, A\$264m against A\$121m.

However, underlying profit - before tax and provisions for doubtful debts - grew 11.3 per cent to A\$2.55bn in the nine months. The cost-to-income ratio dipping to 54.6 per cent in the June quarter, against 55.3 per cent in the previous three months and 55.9 per cent in the June 1995 quarter.

The bank said that its core Australian operations had faced difficult conditions, with margins under pressure. For the nine months, Australian profits after tax were flat at A\$1.02bn, and slightly lower at A\$313m in the third quarter, against A\$308m a year ago.

JALISCO 150

NEWS DIGEST

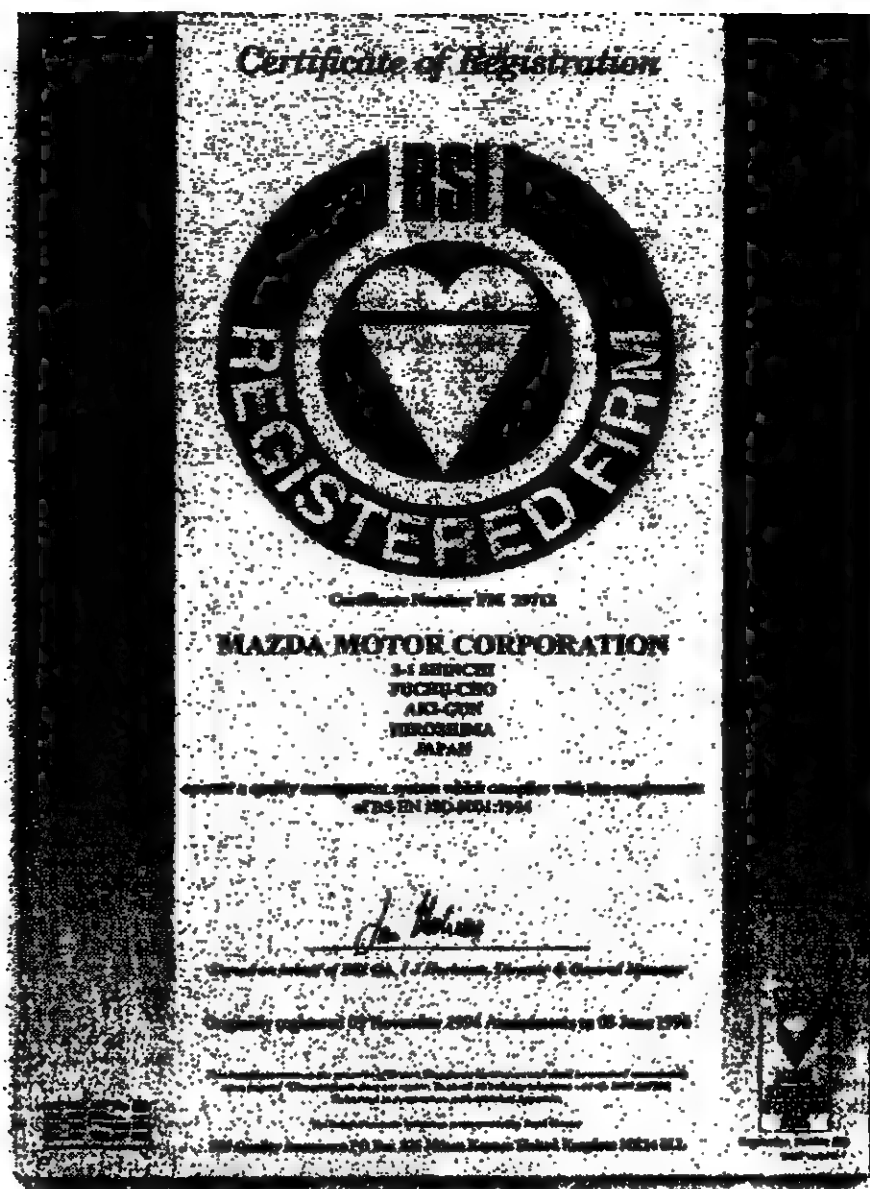
Dow Chemical
upbeat on year

Teamco ahead in second

HK hotels group advances

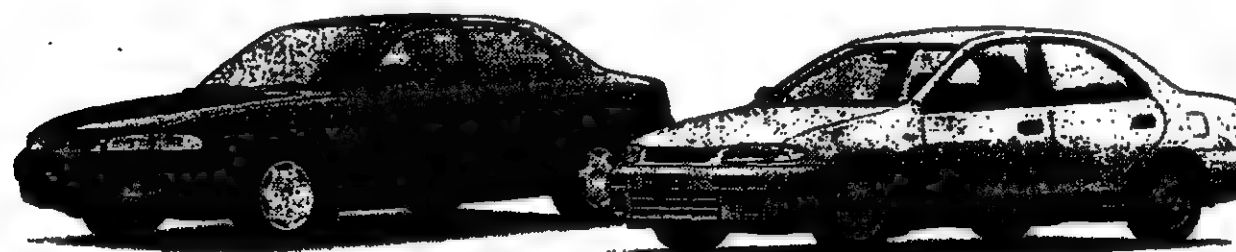
CAVATON backs plan IT poe

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¹ ISO 9001 is the highest attainable quality rank within the ISO 9000 series established in Geneva in 1987 by the International Organization for Standardization. ² As an automotive manufacturing firm, not as a production facility within a firm. ³ The British Standards Institution, Great Britain's largest qualification judging organization, conducts inspections within the countries of the European Union.

COMPANIES AND FINANCE: EUROPE

Commerzbank grows 48% to DM1.32bn

By Andrew Fisher in Frankfurt

Commerzbank, Germany's third biggest commercial bank, yesterday reported a sharp jump in profits in the first six months and promised continued rapid growth this year, in spite of a difficult banking environment.

Operating profits after risk provisions increased by 48 per cent to DM1.32bn (\$887m). With no extraordinary items, the pre-tax profit figure was the same as the operating result and 60 per cent higher than the comparable pre-tax 1995 profit, which was struck after DM68m of non-recurring expenses.

Mr Martin Kohlhaussen, chairman, said profits should grow by up to 50 per cent this year. This would add "another DM600m, I would say, to the operating profit of DM1.3bn which we achieved in the first half," he said in an interview with FT-TV. This would



Martin Kohlhaussen: expects profits to grow 50 per cent

total DM2.13bn, against a figure of DM1.45bn last year.

Referring to speculation about takeovers of German banks, he said: "I don't think any foreign bank would be happy to take over a major

German bank." With a market capitalisation of some DM1.4bn, he said the price for Commerzbank would be "extraordinarily high".

Analysts said much of Commerzbank's steep profits rise

was the result of improved capital markets and higher lending at a time of economic uncertainty.

"There is some froth in these results," said Mr Chris Williams, an analyst at Fox-Pitt, Kelton, the UK stockbroker firm. Mr Stephen Lewis, of UBS in London, said: "While the results look good, you have to question some of the risks."

The bank said its performance benefited from lively mortgage business, as well as brisk stock exchange activity and a strong advance in own-account financial trading. Lending was up 10 per cent, with considerable new business in the US and south-east Asia. Cost growth was held down.

Commerzbank said banking conditions remained difficult. It is keeping loan-loss provisions high because of "the uncertainties in German bank-ruptures". It is providing

DM1.2bn this year for lending risks, half of that in the first six months. Offsetting this was a DM277m gain on revaluing its securities portfolio held for liquidity purposes, leaving net provisions of DM943m, up 7.5 per cent.

Commission income rose 27 per cent to DM1.16bn, helped by increased mortgage business and underwriting revenues. Fees from securities transactions rose by 49 per cent. Financial trading profits grew 45 per cent to DM358m.

Mr Williams of Fox-Pitt said the sharp rise in fee earnings and the profit on the bank's portfolio revaluation "reflects the very positive trend in financial markets which will probably not be repeated."

Interest income was 10 per cent higher at DM2.87m. Costs were held at the level of the second quarter of 1995, but at DM2.8m were 8 per cent up on the year-ago first half.

CFF shares suspended amid rescue bid talks

By Andrew Jack in Paris

Shares in Crédit Foncier de France, the troubled property bank, were suspended yesterday amid growing speculation that the state-controlled Caisse des Dépôts et des Concessions would launch a takeover bid to save it from collapse.

Government officials are believed to have held talks with executives at the Caisse on Wednesday ahead of a meeting of the institution's own governing board later in the day.

The details emerged as sources close to Crédit Foncier de France continued to stress that negotiations were continuing between the bank and a private-sector institution which was considering buying or helping to support the group.

Meanwhile, several hundred of the bank's staff protested outside the Elysée Palace, the French president's official residence, and were received by an adviser to President Jacques Chirac.

The government is keen to resolve the bank's problems before July 31, the date it mentioned earlier this year when the bank published record losses of FF10.8bn (\$2.14m) and acknowledged the need for a restructuring after taking provisions of FF13.6bn.

Mr Jean Arthuis, minister of economics and finance, has pledged that the state would guarantee Crédit Foncier's FF270bn in outstanding bonds, which make it the second-largest borrower on the capital markets after the government itself.

Shareholders and employees have been critical of the state's role in the management of the bank. The state does not own any of its shares but sits on its governing board and appoints its chairman, or "gouverneur", and deputy.

The bank's future is extremely sensitive because of the large number of employees and shareholders, as well as creditors. In January the Caisse des Dépôts provided an emergency line of credit of more than FF20m.

Gordon Cramb

NEWS DIGEST

Incentive disposal completes revamp

Incentive, the Wallenberg industrial company, yesterday completed the last big step in a radical strategic overhaul by divesting Skandinavisk Elverk, its highly profitable power supplier, to a rival generator for SKR4.2bn (\$688.2m). The sale - to Gullspang Kraft, a regional power company - creates Sweden's third-largest energy group, and is the latest stage in a rapid realignment of the Nordic power industry since deregulation in January.

Mr Mikael Lilja, Incentive chief executive, said "all the major steps" of the company's restructuring had been achieved. Incentive would now concentrate on building market share in three core areas: medical technology, environment control, and materials handling. He said the Skandinavisk Elverk sale had reduced net debt by SKR5.9bn. The acquisition of Gullspang, a Swedish medical technology company, earlier this year had lowered Incentive's equity-to-assets ratio from 52 per cent to 35 per cent. Incentive confirmed it would be seeking acquisitions in its key areas, but had no immediate plans to dispose of its residual non-core holding in a military tractor company. Its shares rose SKR5 to SKR345.

Skandinavisk Elverk last year posted operating profits of SKR609m on sales of SKR1.9bn. The two companies will have a combined turnover of SKR5.5bn. Analysts said the deal would help consolidate Gullspang's drive to become a leading Nordic power provider. Mr Olof Wikström, Gullspang's chief executive, indicated the company was looking at expansion into Norway and Finland.

Greg McIner, Stockholm

Prices decline hits Solvay

A fall in plastics prices and demand has been blamed for a 28 per cent decline in first-half net earnings at Solvay, the Belgian chemicals group, from BFR3.3bn to BFR2.6bn (\$195.4m). The company said it was expecting an improvement in the second half, but was still forecasting full-year results "at the same level" as 1995's BFR12.5bn. Group turnover in the first six months of 1996 was broadly flat, at BFR142.5bn.

Solvay said the second-half performance would depend on the strength of any upturn in Europe, which accounts for two-thirds of sales. It said the plastics business had performed well in the first half of 1996, but had sharply declined in the second half, and shown only a gradual improvement in 1996.

Improvement was, however, more marked in high-density polyethylene and polypropylene, because of strong world demand and rising prices. An improvement in PVC demand in Europe had also allowed a small price increase. In the alkalis sector, the latest performance was better than earlier half of 1995. Utilisation rates in its European soda ash plants were high, and prices had risen slightly in 1996 after four years of decline.

Neil Buckley, Brussels

Agip buys Sun Company fields

Agip, the oil exploration and production subsidiary of Eni, the Italian energy group, has bought the North Sea oil operations of Sun Company, the US-based company, for about \$260m. The acquisition will boost Agip's North Sea oil and gas production by nearly a third from the 108,000 barrels a day recorded in 1995. The deal includes Sun's interests in several fields.

Mr Guglielmo Moscati, chairman of Eni and Agip, said the deal would help the company boost total output to 1.2m b/d by early in the next decade. Sun said the sale was in line with its strategy to refocus on the US.

Robert Corrine, London

Banco Bilbao Vizcaya, the Spanish banking group, is in talks with Latiinvest to acquire the investment banking group, which specialises in South America.

AFX News, Madrid

Philips unit slims to Japanese proportions

The audio-visual business wants fewer suppliers and more dedicated sub-contractors

Philips, like many other companies, wants to become more Japanese in its methods. But the operational structure it is seeking to adopt is potentially more radical than the just-in-time delivery or quality circles used by other western manufacturers to motivate employees.

The Dutch electronics company said yesterday that shedding 6,000 jobs on its consumer audio-visual side would lead to much greater reliance on outside suppliers. The aim is to build a cluster of dedicated sub-contractors.

These would replace the numerous outside components companies which each supply a small amount of their overall production to Philips - and their role would become much more important.

"Our intention is to work with significantly fewer suppliers," Mr Dudley Eustace, chief financial officer, said. "It is almost like bringing the supplier in-house - like Japanese companies, which have satellites gathered around them. It is that model we are seeking to follow."

The shift would form part of what is being billed as a struc-

tural realignment of the Philips Sound & Vision business.

The plan, which the group has entitled "Changing the rules of the game", has at its core the outsourcing of capital-intensive parts of the manufacturing process to specialist producers.

In addition, distribution, sales and marketing will be conducted at a regional level rather than within each of Philips' national organisations. The role of these subsidiaries will be increasingly to provide services to product divisions operating or selling there.

New products are to be originated with worldwide production in mind, and based on global software architecture. The intention is to reduce costs and the time taken to bring a development to the market.

For example, at the low-technology end, the company is expected to reduce the number of television chassis on which it builds its models from 25 to just six. Variants would then be developed on a smaller range of frames - echoing the trend of the world automotive industry.

"This sounds very much like an assembly operation rather

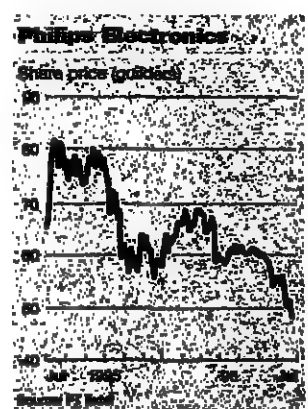
than an integrated production line," says Mr Joost van Beek, analyst at HSBC James Capel in Amsterdam.

Mr Eustace stressed yesterday that Philips had "no intention of abandoning the television and audio business". In October it would unveil an interactive television set for the US market, providing access to the Internet. The product is being developed in conjunction with WebTV, a Silicon Valley start-up venture whose investors include Mr Paul Allen, co-founder of Microsoft.

The shift to external sourcing strikes at the very nature of Philips, which has long been among the most vertically integrated producers in the industry.

In some ways, it also sits oddly with the way the group has entered its latest consumer market: mobile telephones.

Philips acknowledged yesterday that launch costs for the venture were another main factor - along with downward pressure on prices for equipment such as video recorders - that had pushed the consumer products division into the red.



The group is seeking to compete with Motorola of the US, Sweden's Ericsson and Nokia of Finland, the three established leaders in the mobile phones sector.

Mr Eustace said: "We are late - we are two years late - but as a company we have more pieces in place. We have all the ingredients to make a success of it. Recognising that within the company we did not have the management capabilities, we went outside and hired."

So the group remains confident it can build a business

from scratch. A second production line for the phones is starting in Singapore. Handset prices are coming down sharply, though, and its current market share is little more than 1 per cent. "How many years until they restructure again?" asks Mr Van Beek.

The latest shake-out comes ahead of an October change at the top of Philips, when Mr Jan Timmer steps down after six years as chairman in favour of Mr Cor Boonstra, a vice-president. The troubles at Sound & Vision were deemed too severe to await the handover, but the fight back to the blue is intended to take 18 months, is thought likely to benefit from Mr Boonstra's strength in consumer product marketing.

Under Mr Timmer, Philips has expanded its global reach, and earnings from Asia and Latin America - which brought in 66 per cent of interim operating income for the group as a whole - helped offset what Mr Eustace called "absolutely awful" trading conditions for Sound & Vision in the US.

Gordon Cramb

REPUBLICA DE BOLIVIA
MINISTRY OF CAPITALIZATION

Private participation in the water and sewerage sector in the cities of La Paz and Cochabamba

The Ministry of Capitalization of the Republic of Bolivia requests experienced firms in the water industry, to participate in a competitive bidding process to select private operators for the water companies of La Paz and Cochabamba, respectively named SAMAPA and SEMAPA.

The Ministry of Capitalization will issue a Terms of Reference Document by beginning of September 1996 and will require proposals by mid November 1996. The process is expected to be completed by mid December 1996.

Each firm or consortium having interest in the process will be required to demonstrate capabilities and experience in operating and managing water companies with regards to production, treatment and distribution of potable water and treatment of wastewater.

An Information Memorandum on SAMAPA and SEMAPA will be available starting July 29, 1996.

A Road Show to further describe the process will be conducted between July 29 and August 6, 1996 in Los Angeles, New York, London and Paris.

A Data Room on each company will be open in La Paz and Cochabamba, Bolivia, for interested parties starting August 12, 1996.

Should any firm be interested in receiving the Information Memorandum and assisting the Road Show, please write or fax your name, telephone/fax number, firm name and address to:

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Secretaría Nacional de Capitalización
Ministerio de Capitalización
República de Bolivia
La Paz, Bolivia
Tel. 591 2 35 67 38/39
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Hervé Rascoët
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4, rue d'Antin
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Fax 33 1 42 98 11 94

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FINANCIAL TIMES
Financial Publishing

Prices for securities quoted for the period of the monthly trading and the period of the monthly trading and the period of the monthly trading			
In London and Paris			
Trading on 26 July 1996			
US\$	Yield	Yield	Yield
1000	10.00	10.00	10.00
2000	10.00	10.00	10.00
3000	10.00	10.00	10.00
4000	10.00	10.00	10.00
5000	10.00	10.00	10.00
6000	10.00	10.00	10.00
7000	10.00	10.00	10.00
8000	10.00	10.00	10.00
9000	10.00	10.00	10.00
10000	10.00	10.00	10.00
11000	10.00	10.00	10.00
12000	10.00	10.00	10.00
13000	10.00	10.00	10.00
14000	10.00	10.00	10.00
15000	10.00	10.00	10.00
16000	10.00	10.00	10.00
17000	10.00	10.00	10.00
18000	10.00	10.00	10.00
19000	10.00	10.00	10.00
20000	10.00	10.00	10.00
21000	10.00	10.00	10.00
22000	10.00	10.00	10.00
23000	10.00	10.00	10.00
24000	10.00	10.00	10.00
25000	10.00	10.00	10.00
26000	10.00	10.00	10.00
27000	10.00	10.00	10.00
28000	10.00	10.00	10.00
29000	10.00	10.00	10.00
30000	10.00	10.00	10.00

RPR rises to \$165.9m on flat turnover

By Daniel Green

Rhône-Poulenc Rorer, the US drug company, yesterday announced a 55 per cent rise in sales growth, 850m in the US and Spain. The UK disposal of the 234m sale of APS/Berk, a maker of unbranded drugs, to Tava of Israel. A Fisons plant in Spain was sold to a private buyer.

This brings the value of asset disposals by RPR since its 21.8bn takeover of Fisons to more than \$750m. In March, the company received \$320m for Fisons' Scientific Instruments division and in early July \$400m for a Fisons manufacturing site and the licensing of several products to UK company Medeva.

SAP meets expectations at DM374m

By Sarah Althaus in Frankfurt

SAP, the German business software group, yesterday posted a 60.5 per cent rise in pre-tax profits to DM374m (\$235.1m) in the first six months, and said it was on course for a sharp improvement for the full year.

The results were in line with expectations and had little impact on the share price, which closed DM0.60 lower at DM209.3. However, analysts said the figures would help reassure investors that SAP, the world leader in software for standard business applications, was still capable of producing the strong growth rates of recent years.

The share price fluctuated earlier this year after Forrester Research, a US consultancy, warned that SAP's main prod-

uct, the popular R/3 client-server software, could become obsolete by the end of the decade.

All sectors contributed to the group's profits increase. Pre-tax profits for the whole year were expected to increase 46 per cent from DM874m in 1995, Mr Dietmar Hopp, chairman, said.

Strong demand for R/3 software, particularly in the main markets of North America, Japan and Germany, bolstered growth. Orders from large customers had also helped, Mr Hopp said, announcing that SAP had added Coca-Cola of the US to the list of its clients for R/3.

He declined to provide details about the agreement with the US group, but said it had "enormous potential and was without doubt one of our

"The integration of Fisons is going well but there are still some efforts to make," said Mr Patrick Langlois, RPR's chief financial officer.

He said further asset sales would include products outside RPR's specialist areas or which were generic.

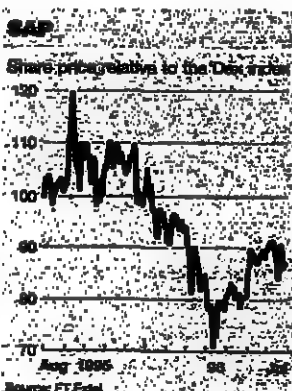
"Generic drugs have margins of 5-6 per cent and we can get higher margins in more specialised drugs," he said.

RPR's debt had been reduced to \$3.45bn following recent asset sales, he added, against \$2.85bn at the end of June and \$3bn last year. The company's target for the full year remained 10 per cent growth in earnings per share before

exceptions, he said.

By launching new products and improving productivity, Mr Langlois suggested that profits could grow faster in 1997 and 1998. The 1996 first-half improvement was flattened by a lower preferred dividend pay-out of \$21.5m, compared with \$28.5m in the second quarter of 1995.

It includes pre-tax income of \$24.1m, or \$0.10 a share, from gains on asset sales, and income from affiliates, such as the Centron blood products joint venture with Hoechst of Germany, of \$7.7m in the 1996 six months and \$82.4m profits for the same period of 1995.



SAP share price (Dutch Guilder)

rester report, with which SAP disagreed. But the group said it had seen very strong demand for the software in the past few weeks and had signed up more than 500 new customers since the beginning of the year. For the full-year, overall sales were expected to climb 41 per cent from last year's DM2.69bn.

About 70 per cent of first-half turnover came from sales of new products, down from 72 per cent last time. The percentage of business done outside Germany rose from 67 per cent to 73 per cent.

"The group is still achieving a strong percentage of its sales in the high-margin sector," said Mr Michael Wand, analyst at Paribas Capital Markets in Frankfurt. "I'm happy with the group's forecasts for full-year results and believe they may even be conservative."

Argentaria fall may delay sell-off plans

By Tom Burns in Madrid

Argentaria, the partially privatised Spanish banking group, saw first-half consolidated earnings fall sharply. The results, which were worse than market forecasts, are likely to put on hold any further placement of the state's remaining 25 per cent stake.

Attributable profits fell 10.7 per cent to Ptas27.5bn (\$355m). Net income was down 4.3 per cent, to Ptas97.3bn, on the first half of last year.

The figures were the first to be published since Mr Francisco González was appointed by Spain's new centre-right government in May to succeed Mr Francisco Luzón as chairman.

Profitability had been under pressure at Argentaria for three financial years. The surprisingly heavy fall in 1996 first-half earnings seems to indicate the group has been relying excessively on non-recurring income, and especially on the recovery of assets and bad loans that had been written off, to lift its bottom line.

However, Mr José Sevilla, banking analyst at FG, the

Madrid securities house acquired by Merrill Lynch, the US investment bank, in February, said the latest results gave "a more realistic picture" of Argentaria's balance sheet.

He said they suggested the group had adopted a more prudent policy in the presentation of its results.

Mr González, who was FG's chairman and chief shareholder at the time of the Merrill Lynch takeover, said Argentaria would continue to concentrate on mid- and long-term growth.

Argentaria shares closed at Ptas4.945, down 2 per cent.

In contrast, first-half figures at Banco Central Hispano showed the banking group was on the road to recovery, because of a tough restructuring programme.

BCH said attributable net profits rose 13.3 per cent, to Ptas20.4bn, from the first six months of 1995.

The increase came in spite of heavily reduced earnings from disposals. The improved quality of its balance sheet was underlined by a 5.4 per cent rise, to Ptas140.3bn, in net interest income and increased income from commissions and trading operations.

Somerfield faces second float price cut

By David Blackwell

Somerfield, the UK's fifth biggest supermarket, is expected this morning to confirm that it will cut its float price at the last minute from 160p to 145p a share.

The board stated meetings yesterday evening that were expected to run into the early hours. Cutting the price for the second time in a week would bring the float back from the

brink of disaster. "It is a desperate last-minute act," said one institution. Institutional investors have been lukewarm about the offer from the start, and have grown cooler in the worsening new issue market.

Somerfield's difficult position as a second line food retailer was exacerbated by a profit warning last week from Iceland, the frozen food retailer.

The new price is understood to be the lowest which the banks that are effectively Somerfield's vendors would accept. It reduces the market value of the group from £480m (\$748.8m) at 160p to £435m.

This represents a prospective multiple of 5.5 - a 60 per cent discount to the market - and a yield of more than 9 per cent - or a 94 per cent premium to the market.

The proceeds would clear

Somerfield's debt of £180m, and leave £208m to be passed through the ring fence around further debt at Isosceles. Isosceles bought the supermarket chain when it was known as Gateway in a disastrous £2.1bn leveraged buy-out.

Isosceles debt holders - mostly the same banks that hold Somerfield's debt - are understood to be disappointed, if not angered, by the price cut. At 145p, they will get under

50p in the £1.

Rumours surfaced that the Isosceles debt holders were being asked to take some of the stock - effectively swapping debt for equity. But Natwest Securities yesterday was emphatic that no orders had been solicited from debt traders or bond holders or received from these types of institutions, adding that the institutional shareholder list would be "pretty much blue chip."

Optical Care chief has 'no excuse'

By Clay Harris

Mr Rupert Galliers-Pratt, censured by the London Stock Exchange for failing to disclose his directorships of 17 failed companies, yesterday took full responsibility for the omission and said he had "absolutely no excuse".

The exchange's censure related to the admission document for Optical Care (Bermuda) when it began trading on AIM in February.

Mr Galliers-Pratt is chairman of Optical Care, which plans to sell low-cost eyeglasses in eastern Europe. Its first shop is due to open in Warsaw in September.

The censure could have been avoided if Mr Galliers-Pratt or his advisers had spent £2.50 and a minute or two to jog his memory, by getting a full listing of his current and former directorships from the Companies House online service.

The case highlights the fact that the Stock Exchange does not undertake its own due diligence on Aina companies, as it would for a company seeking a full listing. It relies instead on the word of nominated advisers: stockbroker Gerard Vivian Gray in the case of Optical Care.

Mr Stephen Cooke, chief executive of Gerard Vivian Gray, said yesterday: "As nominated advisers, we rely on the integrity of directors to a substantial degree."

Lloyds TSB to set date for naming chief

By John Gapper, Banking Editor

Lloyds TSB Group will today attempt to address uncertainty over who will succeed Sir Brian Pitman. Its 64-year-old chief executive, by disclosing along with its interim results the date by which it will announce a decision.

Expectations have risen within Lloyds TSB that Sir Brian is to take over from Sir Robin Ibbes as non-executive chairman by next year. The merged bank's two deputy chief executives are thought to be in contention to succeed him.

Mr Peter Ellwood, the former chief executive of TSB Group, which merged with Lloyds last year, is the favourite. However, some former Lloyds directors are thought instead to favour Mr Alan Moore, the other deputy chief executive.

Large investors in Lloyds TSB Group said yesterday that they favoured Sir Brian retaining a role in management because of his record of improving shareholder value. "He has always worked in our

interests," said one shareholder.

One analyst said Sir Brian possessed a "halo effect". Shareholders would support Mr Ellwood as his successor if he was chairman, but there might be doubts if Sir Brian retired.

Sir Brian will be 65 in December, having been asked by the Lloyds TSB board to delay his scheduled retirement originally scheduled for last year. Sir Robin is already 70 and is expected to step down quickly as soon as the board has decided who will take over as chairman.

The board started talking to potential candidates to take over from Sir Brian earlier this year. Among those contacted was Mr Michael Hopfer, former BT managing director, who has become chief executive of the merchant bank Charterhouse.

The board is thought to have discussed the question in the absence of Mr Ellwood and Mr Moore at its May meeting.

It met again last night to approve the group's interim results.

Price controls curb BT

By Paul Taylor

Higher redundancy charges, coupled with price controls, resulted in flat first-quarter pre-tax profits of £285m (\$1.36bn) at British Telecom, against £274m a year earlier.

Sir Iain Vallance, chairman, said: "In the UK, the tough price control on our regulated services continues to have an adverse impact on our results, although BT's operating profit for the quarter was broadly maintained."

BT is considering its response to the regulator's proposals for controls on its prices and ways of policing its activities to 2001. The group, which would prefer new legislation covering competition in the industry, is currently holding urgent talks with the government and its own regulators to the proposals by August 2.

Cairn raises £50m to develop field

By Patrick Harverson

Cairn Energy, the independent oil exploration and production company, is raising £50m (\$78.5m) through a rights issue to strengthen its finances and help fund the development of its Sangi field offshore of Bangladesh.

The announcement of the 1-for-5 cash call at 280p a share prompted a sharp rise in Cairn's shares, from 281p to 318p, which analysts put down partly to the unusual fact that the issue was fully sub-underwritten by Mercury Asset Management on behalf of its clients.

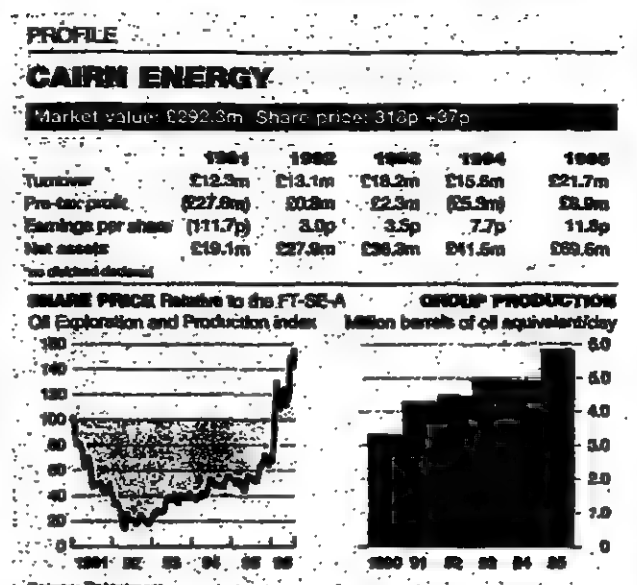
The arrangement, under which MAM has agreed to buy any shares not sold by underwriters Morgan Grenfell, was a vote of confidence in Cairn, said analysts. MAM, which with its clients already owns 11.3 per cent of Cairn, has acted as a sole sub-underwriter on only a handful of previous occasions.

The fund management group said: "We were happy to underwrite the issue because we felt the shares were an attractive investment at that price."

Analysts said the shares had also risen on news that Cairn had persuaded Halliburton, a US energy services company, to take on 50 per cent of the development costs of Sangi in return for a 25 per cent interest in the field.

Mr Richard Savage, an analyst at Kleinwort Benson, said of Halliburton: "If they're willing to put their money into it, they must believe it's commercially viable."

He said Halliburton's role would be crucial because it would not only help cut costs of the development, but also improve Cairn's hopes of ultimately selling gas from the field to India because of the US company's close links with Indian gas authorities.



supplying gas to the Bangladesh market in 1996.

Given the modest size of the Bangladesh market for gas, Mr

Savage said it was vital for the long-term profitability of Sangi that access could be gained to the Indian market.

Daimler denies talks with BAe on merger

By Bernard Gray, Defence Correspondent

Daimler-Benz yesterday denied reports that it was in detailed discussions with British Aerospace about merging the two companies' military aircraft businesses. BAe also said that there were no proposals on the table to merge the two companies' aircraft operations.

Both companies said that Sir Richard Evans, BAe's chief executive, and Mr Jürgen Schrempf, chairman of Daimler-Benz, had had outline discussions for many months about the future shape of the European aerospace industry,

but that nothing specific had been proposed.

They added that the talks were part of a wide discussion between European aerospace executives about the industry which needs to be restructured.

BAe also suggested the idea that BAe and Daimler-Benz could merge their military aircraft businesses in isolation was fundamentally mistaken.

They said that any rationalisation would have to involve the French companies Aérospatiale and Dassault, and the future of Airbus would also be critical in determining the future shape of the industry.

BBA takes rest of Signature

By Ross Timman

BBA Group is buying out the 32 per cent minority interest in its Signature Flight Support Corporation, which provides back-up services for corporate fliers in the US, for \$44.7m.

The purchase of the stake, from New York venture capital group Arcadia Partners, clears the way for BBA to expand the business through bolt-on acquisitions.

Mr Roberto Quarta, BBA's chief executive, said he hoped to expand Signature geographically by buying operations at airports on the west coast of America, where it is weak.

Signature is America's leading supplier of refuelling, cargo handling, security and maintenance services for corporate aircraft in America, operating at 36 leading airports.

This acquisition will enable us to get the full benefit of the business going forward," Mr

Quarta said.

BBA has already turned round the business, acquired when it took over the Guthrie Corporation during the 1990s, and expanded it with two subsequent acquisitions.

In the year to December 31 Signature made pre-tax profits of \$15.7m. Net assets were \$77.3m.

Mr Quarta said buying in the minority would enhance group earnings.

The deal will be largely funded from cash flow. BBA is ungeared. Approval for the purchase will be sought from BBA shareholders at a special meeting on August 12.

BBA aims to develop aviation services as one of its core businesses, together with friction materials for vehicle brakes, manufacture of non-woven industrial fabrics and specialist electrical equipment for power generation and supply.

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends in arrears (p)	Yield for year (%)	Total for year (%)
Admiral	5 mths to June 30	43 (30.2)	5.18 (3.59)	5.51 (4.4)	0.7	Oct 4	0.58	1.88
Agip	6 mths to June 30	21 (21.0)	0.701 (1.3)	4.4 (8.2)	1.5	Oct 1	-	5.6
BT	3 mths to June 30	3,641 (3,496)	999.4 (974.4)	91 (82)	7	Oct 4	-	18.7
Bankia (Spain)	6 mths to June 30	263.3 (243.5)	4.47 (2.7)	33.5 (20.3)	-	-	0.5	11
Card Group	6 mths to June 30	0.005 (0.358)	0.205 (0.203)	0.91 (1.2)	-	-	-	-
Crucible	6 mths to June 30	10.1 (8.5)	0.474 (1)	5.5 (10.9)	10	-	5.5	2.2
Daniel Brumby	3 mths to June 30	283.7 (158.4)	17.5 (12.5)	5.8 (4.5)	-	-	-	7.7
Druck	6 mths to June 30	47.1 (38.9)	9.8 (7.5)	91.2 (78.2)	11	Oct 1	9	18
Environ	6 mths to June 30	10.45 (18.22)	3.134 (4.384)	12.58 (18.98)	10	-	9	18
Forster	6 mths to June 30	22 (25.3)	0.191 (0.3)	0.71 (1.22)	8	-	2.57	1.7
ICI	6 mths to June 30	6,297 (6,068)	284.4 (258.7)	19.4 (16.1)	12.5	Oct 7	11.5	30
Indust Metal	6 mths to June 30	0.836 (0.808)	0.071 (0.173)	0.78 (12.73)	-	-	-	-
NPS	6 mths to June 30	9.32 (9.18)	1.5 (0.919)	5.3 (4.1)	1.85	Oct 24	1.55	3.4
Shaw & Wright	6 mths to June 30	0.475 (0.44)	0.372 (0.345)	328.38 (297.35)	10	Oct 25	140	180

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends in arrears (p)	Yield for year (%)	Total for year (%)
CLM Investment Fund	6 mths to June 30	108.68 (105.634)	0.894 (0.819)	1.06 (0.85)	1.5	Aug 20	1.43	2.7
Devy	6 mths to June 30	530 (519.4)	1.07 (0.938)	0.0821 (0.7402)	11.7802	Aug 31	8.8048	10.3278
Edinburgh	6 mths to June 30	41.72 (38.3)	0.08 (0.08)	0.11 (0.33)	-	-	-	0.18
Flintshire	6 mths to June 30	408.58 (407.7)	0.228 (0.172)	1.81 (1.35)	-	Sept 3	1	3
ICI	6 mths to June 30	108.5 (102.14)	4.58 (4.1)	8.5 (8.1)	1.95	Aug 20	1.9	4.5
Wilson	6 mths to June 30	91.4 (101.5)	0.386 (0.425)	1.29 (1.42)	1.3	Oct 1	1.2	2.4
Waters	6 mths to June 30	380.4 (344)	11.6 (10.4)	13.5 (12.14)	5.1	Oct 30	4.74	12.2
Witton	6 mths to June 30	308.1 (293.5)	15.3 (12.8)	4.08 (3.41)	3.05	Sept 18	2.95	6.45

Figures shown in brackets are for corresponding period. After exceptional charges. After exceptional credit. 10m increased capital. *Excluded after allowing for scrip issue. \$USM stock. +14 December 31. +Comparative related. +Third interim.

REDEMPTION NOTICE
YCM Investments N.V.
U.S. \$70,000,000
Guaranteed Secured Floating Rate Notes Due 2001
Issued April 12, 1990

NOTICE IS HEREBY GIVEN that pursuant to Sections 9.02 and 9.05 of the Indenture, all of the YCM Investments N.V. Guaranteed Secured Floating Rate Notes (the "Notes") issued and outstanding are to be called for redemption on September 30, 1996 (the "Mandatory Redemption Date"). The Senior Notes shall be redeemed at an amount (the "Mandatory Redemption Price") equal to the outstanding principal amount of such Senior Notes together with accrued and unpaid interest thereon at 5.75% through September 15, 1996. All of the Senior Notes are to be paid in full, and interest on such Senior Notes shall cease to accrue on the Mandatory Redemption Date.

Payments shall be made on or after September 30, 1996 upon delivery to the Paying Agent of the Senior Notes together with all necessary coupons. Please ensure safe delivery by appropriate means to one of the following Paying Agents outside the United States:

Banking Generale de Luxembourg S.A. 3 Boulevard de Paris
30, Avenue J.F. Kennedy L-2951 Luxembourg
Generale Bank 3 Monnaie de Paris
3-1000 Bruxelles, Belgium
Banking Generale de Luxembourg (Suisse) S.A. 57 Rue de la Gare
CH-8002 Zurich, Switzerland

IMPORTANT
If the Senior Notes are not paid on the Mandatory Redemption Date, such Senior Notes shall remain outstanding, and such non-payment shall not constitute an Event of Default.

By: Trust Company Bank National Association
as Trustee or Paying Agent of YCM Investments N.V.
Dated: July 26, 1996

INVESTCO TAIWAN GROWTH FUND SICAV
société d'investissement à capital variable
14, rue Aldringen, L-2951 Luxembourg
RC Luxembourg B 38 250

Notice is hereby given that, as from 29th July 1996, INVESTCO Taiwan Growth Fund SICAV will deal daily (instead of weekly) for the purpose of the calculation of its Net Asset Value per Share and for the issue and redemption of its Shares.

Shares may be purchased or redeemed up to 11.00 a.m. (London time) on any Dealing Day on application to the Fund at its Registered Office in Luxembourg or to INVESTCO International Limited (the General Portfolio Manager) in Jersey.

The Korea Development Bank
(Established in the Republic of Korea under the Korea Development Bank Act 1953 as amended)
U.S. \$200,000,000
Floating Rate Notes due 1997

For the six month period 25th July 1996 to 27th January, 1997 the Notes will carry an interest rate of 5.9375% per annum with a coupon amount of U.S. \$3,067.71 per U.S. \$100,000 Note, payable on 27th January, 1997.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, Hong Kong Agent Bank

PT TAMBANG TIMAH (PERSERO) AND SUBSIDIARIES

Head Office
Jl. Jend. Sudirman No. 51
Pangkajene, Bangka 33121
Indonesia

CONSOLIDATED BALANCE SHEETS
30 JUNE 1996 AND 1995
(In Million Rupiah)

ASSETS	1996 Subject to Review (1)	1995 Audited	LIABILITIES AND SHAREHOLDERS' EQUITY	1996 Subject to Review (1)	1995 Audited
CURRENT ASSETS			CURRENT LIABILITIES		
Cash and cash equivalents	180,000	114,481	Bank loans	51,194	14,805
Short-term investments	46,887	14,385	Trade payables	21,884	13,146
Accounts receivable	-	-	Trade receivables	36	8,685
Prepaid expenses	-	-	Other payables	8,188	9,251
Other current assets	28,711	10,125	Dividend payable	1,300	1,409
Non-current assets			Provision for termination of employees	667	1,280
Investments	84	1,082	Provision for termination of employees	3,488	589
Property, plant and equipment	17,994	15,019	Current maturities of long-term liabilities	28,424	25,062
Intangible assets	135,276	115,261	Other current liabilities	37,585	25,062
Deferred taxes	16,744	18,351	Long-term liabilities		
Other advances and prepayments	8,005	5,587	Long-term liabilities	17,408	11,480
Investment in subsidiaries	556,231	510,728	Minority interest	13,275	11,480
INVESTMENTS	18,197	13,389	Shareholders' equity		
FIXED ASSETS			Share capital - Rp. 500 per share	251,851	120,000
Net of accumulated depreciation at 30 June 1996	207,295	145,838	Reserves	120,782	10,274
Other fixed assets	2,571	2,589	Foreign exchange translation adjustment	41	(9)
Deferred IPO cost (net)	40,338	4,683	Retained earnings	281,245	190,088
Deferred exploration and evaluation costs (net)	5,871	4,683	Total shareholders' equity	583,724	300,351
Long-term receivables	20,804	11,880	TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	781,485	582,023
Other long-term assets	2,180	3,025			
Total other assets	71,839	22,274			
TOTAL ASSETS	781,485	582,023			

CONSOLIDATED STATEMENTS OF INCOME FOR THE SIX MONTHS ENDED 30 JUNE 1996 AND 1995
(In million Rupiah and thousands of US Dollars except per share data in full Rupiah and US Dollars)

	1996 Subject to Review (1)	1995 Audited
SALES	288,280	279,839
COST OF GOODS SOLD	161,157	133,830
GROSS PROFIT	127,123	146,009
OPERATING EXPENSES	52,991	73,608
Operating profit	74,132	72,401
Exploration costs	1,044	448
General and Administration expenses	38,174	16,795
Selling expenses	5,772	4,485
Other expenses	45,440	27,630
Operating income	28,502	16,085
OTHER INCOME/EXPENSES		
Equity in net income of unconsolidated related parties	1,531	709
Interest income	15,309	6,755
Interest expense and bank charges	(2,012)	(859)
Miscellaneous income	5,540	4,541
Miscellaneous expense	(225)	(100)
Income before extraordinary items	38,354	31,121
EXTRAORDINARY ITEMS (NET)		
Income before provision for income tax	38,354	31,121
Provision for income tax	(8,156)	(9,382)
NET INCOME BEFORE MINORITY INTEREST	30,198	21,739
MINORITY INTEREST	(12)	(9)
NET INCOME	30,186	21,730
OPERATING INCOME PER SHARE	155	107
NET INCOME PER SHARE	140	95
NET INCOME PER GDR	1,459	915

Notes:
(1) The above consolidated balance sheet as at 30 June 1996 and the consolidated statement of income for the six months ended 30 June 1996 have been the subject of a limited review engagement by Deloitte, Touche, Hays & Leong, independent member firm of the PricewaterhouseCoopers network. The limited review is substantially less in scope than an examination in accordance with generally accepted auditing standards and is designed to provide a limited level of assurance. Based on the limited review, Deloitte, Touche, Hays & Leong does not express any opinion. Based on the limited review, Deloitte, Touche, Hays & Leong does not express any opinion as to whether the consolidated financial statements as at and for the period ended 30 June 1996 are free from material misstatement. The consolidated financial statements for the period ended 30 June 1996 have been audited by Deloitte, Touche, Hays & Leong, independent member firm of the PricewaterhouseCoopers network.

(2) Operating income per share and net income per share are computed by dividing operating income and net income by the weighted average number of ordinary shares outstanding during the period for 1996 and by the A and B class shares issued and paid up for 1995. Operating net income per GDR is computed by multiplying net income per share by 10, which is the number of shares per GDR.

(3) The translation of Rupiah into US Dollars has been made at Rp. 2,342 = US\$ 1 solely for the convenience of the reader and does not form part of the consolidated financial statements.

Issued: 17 July 1996
Signed: PT TAMBANG TIMAH (Persero)
S.E.A.O.

CURRENCIES AND MONEY

MARKETS REPORT

Dollar wilts as Buba leaves rates unchanged

By Philip Garsfield

The Bundesbank yesterday delivered a sharp shock to the foreign exchange markets with its decision to leave interest rates unchanged ahead of its summer recess.

Numerous comments in recent days from senior Bundesbank officials had led markets to expect a cut in the repo rate. When it was left unchanged, the dollar fell sharply to around DM1.4715, from DM1.4850, before recovering slightly to close at DM1.4780. Against the yen it closed at ¥108.315, from ¥108.02 on Wednesday.

The D-Mark made ground across the board, with most of the high-yielders losing ground. The first fell to L1.027, from L1.029, against the Swiss franc, while the pound, which had been trading at ¥72.20, from ¥72.62. This helped keep the dollar-firm against the yen.

Sterling lost one penny

against the D-Mark, finishing at DM2.3018, from DM2.3121, but was firmer against the dollar at \$1.5571 from \$1.5542.

If policy decisions can be assessed in terms of whether they generate or reduce tension, yesterday's effort from the Bundesbank was clearly in the former category. It was no surprise that analysts were predicting that options volatility would jump.

In her note entitled "Men Behaving Badly", Ms Alison Cottrell at Paine Webber in London said the Bundesbank's decision had clearly left the dollar and European crosses vulnerable. "The Bundesbank has, in effect, passed the onus of dollar support over to the US, a dangerous game to play

with the German economy in a US election year." German exporters confidence is closely tied to the dollar/D-Mark rate, and exports have been the main fuel of growth recently.

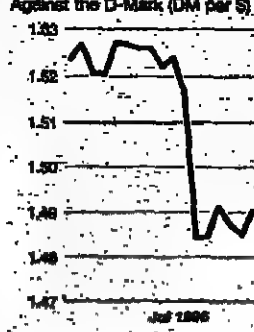
Paine Webber is predicting a further cut in the repo rate, but Ms Cottrell said the danger was that any evidence of economic strength would elicit a chorus of "no more easing" each rendition of which will saw off one more splinter from the branch on which the US dollar is precariously perched.

If the first half of the year was characterised by widespread optimism about the outlook for the dollar, albeit peppered with pockets of scepticism, the price action in recent weeks has removed any pretence of consensus.

Unsurprisingly, key protagonists have taken up familiar positions. Mr Paul Chertkow, head of global currency research at UBS in London,

Dollar

Against the D-Mark (DM per \$)



Source: FT Spot

continues to fly the dollar-bull flag. He is standing by his end of year forecasts of DM1.50 and ¥116.

He cites the following factors in support of his view:

* The reappointment in Japan of Mr Sakakibara - "the architect of the dollar recovery";

* weakness in the Japanese stock market. He pointed out that this was the direct cause

last year of US and Japanese authorities stepping up their efforts to support the dollar. "If there is any correlation between the dollar and the equity market, it is with the Japanese equity market."

There is a very strong correlation between the trade-weighted yen index and the Japanese current account (where the surplus is continuing to trend lower). There is "no" correlation between the US current account and the performance of the trade-weighted dollar.

Mr Chertkow said the 1994/5 experience, where the dollar decline was linked to its use as a trade weapon, was unlikely to be repeated because China was the current focus of trade tensions and its currency is not convertible.

By contrast, Citibank remains resolutely bearish, predicting the dollar at DM1.35 and ¥100 in six months time.

Mr Michael Burke, economist at Citibank in London, said,

contrary to Mr Chertkow, that "the troubling fact for dollar bulls is that there has not been a significant amount of cutting back on long dollar positions."

Two other factors informed his view: the deterioration in the US trade balance, and the "very troubling outlook for US asset markets," assuming the Fed raises rates when it meets again on August 20. He said there was no incentive for foreigners to add to their positions, and there is evidence of an outflow of US funds to avoid falling domestic markets.

Despite his longer term pessimism, Mr Burke said the dollar would probably hold its current position so long as the market believes the Fed will raise rates.

OTHER CURRENCIES

Against the D-Mark (DM per unit)

Source: FT Spot

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WORLD INTEREST RATES

MONEY RATES

July 25	Over night	One month	Three months	Six months	One year	Long term	Dis. rate	Rep. rate
Belgium	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	7.00	2.50	-
Denmark	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	7.00	2.50	-
France	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	3.55	-	5.00
Germany	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	3.55	-	5.00
Italy	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	4.50	2.50	3.30
Japan	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5.00	-	6.25
Netherlands	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	3.55	-	5.00
Spain	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	3.55	-	5.00
Sweden	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	3.55	-	5.00
Switzerland	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	3.55	-	5.00
UK	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5.00	-	5.00
US	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5.00	-	5.00
West Germany	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4	3.55	-	5.00
Yen	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5.00	-	5.00

EURO CURRENCY INTEREST RATES

July 25	Over night	One month	Three months	Six months	One year
Belgium	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Denmark	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
France	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Germany	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Italy	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Japan	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Netherlands	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Spain	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Sweden	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Switzerland	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
UK	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
US	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
West Germany	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Yen	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4

EURO CURRENCY INTEREST RATES

July 25	Over night	One month	Three months	Six months	One year
Belgium	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Denmark	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
France	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Germany	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Italy	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Japan	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Netherlands	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Spain	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Sweden	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Switzerland	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
UK	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
US	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
West Germany	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Yen	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4

EURO CURRENCY INTEREST RATES

July 25	Over night	One month	Three months	Six months	One year
Belgium	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Denmark	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
France	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Germany	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Italy	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Japan	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Netherlands	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Spain	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Sweden	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Switzerland	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
UK	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
US	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
West Germany	3 1/4	3 1/4	3 1/4	3 1/4	3 1/4
Yen	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4

EURO CURRENCY INTEREST RATES

3 MONTH MONTHLY MOVING AVERAGE FUTURE (JIFF) 501m points of 100%							
	Open	Ses price	Change	High	Low	Est. vol	Open int
Sep	87.44	87.43	-0.02	87.47	87.35	6817	30441
Oct	87.34	87.31	-0.04	87.38	87.25	5128	24842
Nov	87.24	87.21	-0.03	87.27	87.13	4162	23581
Dec	86.88	86.85	-0.03	86.98	86.83	494	937
3 MONTH MONTHLY MOVING AVERAGE FUTURE (JIFF) 1000m points of 100%							
	Open	Ses price	Change	High	Low	Est. vol	Open int
Sep	98.13	98.12	-0.01	98.12	98.12	50	N/A
Oct	98.13	98.10	-0.03	98.13	98.12	136	N/A

COMMODITIES AND AGRICULTURE

MARKET REPORT

Copper price bursts through \$2,000 barrier

By Kenneth Gooding, Mining Correspondent

COPPER's price burst through the psychologically important \$2,000 a tonne level in inter-office trading after the London Metal Exchange had closed last night. Some analysts said short term fundamentals factors suggested that the metal's price could go higher.

Traders said the next move would depend on today's announcement about LME stock. They expected another small fall following the 4,625 drop recorded on Tuesday.

They suggested that certain banks were using the low stock levels to squeeze the market.

At one point the premium for immediate delivery compared with three-month metal went to \$120 a tonne. By the official close it was back to \$94.

Mr Wiktor Bielecki, analyst at Bain & Co, a Deutsche Bank subsidiary, said total copper stocks were equivalent to only 3.6 weeks consumption, only marginally above the previous critical level of 3.5 weeks.

He said the pressure on prices to re-align with the short term fundamentals would become too strong to ignore in the weeks ahead, even in the seasonally slow northern hemisphere summer period. "We expect a return to the \$1 a pound (\$2.204 a tonne)

level sooner rather than later, with further gains in the fourth quarter as the market tightens even further."

However, Mr William Adams, analyst at Rudolf Wolff, part of Canada's Noranda group, suggested in a special review that the price rebound was likely to be short-lived. He said copper might go to \$2,500 a tonne but this "would be seen as a good long term selling opportunity".

Over the next few years substantial supply surpluses would build up. Consequently, he estimated "a fair average price" for copper was \$1,785 this year, \$1,685 next year and \$1,620 in 1998.

Analysts forecast aluminium price rally by end of 1996

By Kenneth Gooding

There are as yet few signs of a revival in global demand for aluminium, analysts suggest, but they expect prices to recover sharply towards the end of this year.

In the second half, underlying consumption should grow along with continuing economic growth and, with consumer and pipeline stocks almost empty, demand for primary aluminium should bounce back. In turn, this should provide the base for a price rally later in the year," says Mr Wiktor Bielecki, analyst at Bain & Co, a Deutsche Bank subsidiary.

Mr Jim Lennon at Macquarie Equities, part of the Australian banking group, says that so far there is no sign of an recovery in demand in the important Western European market which accounts for about 30 per cent of aluminium demand. But "we remain bullish about aluminium's prospects towards the end of this year. However,

we are still waiting for the turnaround in European demand that is necessary to turn the market firmly into a supply deficit."

At Rudolf Wolff, part of Canada's Noranda natural resources group, analyst Mr Martin Sculves suggests that aluminium prices could be weak for another two months, and may even go as low as \$1,400 a tonne.

He says the fall in prices has been triggered by a slowing of global economic activity which led to a supply surplus in the past nine months - also partly caused by the re-starting of capacity shut down in the early 1990s - and by a build up of surplus stocks at consumers. Nevertheless, with little new capacity coming on stream and exports from Russia to western markets expected to remain flat at about 2.1m tonnes a year, Mr Sculves says in the last quarter of 1996 prices should move back above \$1,700 a tonne.

director of the Anthony Bird Associates independent consultancy, in his latest Aluminium Analysis report, points out that present relatively low prices might exacerbate the coming supply deficit.

It is very difficult for aluminium companies to proceed with much needed new smelters in face of today's metal prices," he insists. Prices need to be between \$1,855 and \$1,955 to justify new smelting capacity. "They will be forced above that level before long."

Bird is forecasting that there will be a 64,000 tonnes supply surplus this year following a deficit of 440,000 tonnes in 1995. Aluminium prices should average \$1,644 a tonne this year and rise to \$2,023 in 1997 when Bird sees a supply deficit of 493,000 tonnes developing.

"When supply tightness is at its worst in early 1998, it is difficult to predict just how high prices could go," Mr Bird warns. He suggests for the whole of that year aluminium will average \$2,698 a tonne.

Pakistani cotton farmers play for high stakes

The success of the crop is vital for the country's economy, writes Farhan Bokhari

Mr Sadiq Bhatti stretches out on a charpoy under a cluster of trees, next to his two-acre cotton field. The elderly Pakistani farmer, who has planted cotton for the first time this year, hopes to reap huge rewards, like those many of his friends made from last year's crop.

"I have planted cotton as an experiment," he says as he smokes his hookah. "If I succeed, I'll plant cotton across all my nine acres of crop land. . . I have spent a lot of money on seeds, pesticides and fertilisers, a large portion of my savings have gone to the cotton crop."

Both Mr Bhatti and his country have a lot staked on the cotton harvest. For the farmer, if the crop fails to come up to his expectations, he will probably not recover from the losses of a couple of years. For Pakistan, the success of this year's crop is vital for the future of the country's economy. Almost 60 per cent of Pakistan's exports are based on cotton products. Improved yields and a large harvest can lower the price of raw material in the local market and help cotton-using industries to widen their profit margins.

In 1995-96 (spring to spring) the Pakistani cotton crop recovered from a three year cycle of loss caused by frequent attacks of the notorious cotton leaf curl virus. That was the main reason that the cotton output exceeded the government's estimates and the country reaped over 10m bales



Growers and government are hoping for a repeat of last season's bumper harvest

(375lb each). The big crop was the single factor that raised GDP growth to over 6 per cent, from about 4.5 per cent a year earlier.

But concerns have intensified over the expected yield from the next crop, largely due to early rainfalls this year. The monsoon, which began this month, was preceded by over a month of unexpected rains in parts of the Punjab province, which accounts for almost 80 per cent of Pakistan's cotton fields.

A senior government official in Faisalabad, the de facto capital of Pakistan's agricultural research, some 380km south of

Islamabad, the federal capital, concedes that early rainfalls have intensified worries over possible pest attacks. He says: "There have been alarming reports from many areas over traces of pest attacks, its too early to say if there's a large storm looming ahead." That assessment has cast doubt on the country's ability to reap its target of almost 10.6m bales from the next crop.

Mr Mukhtar Ahmed Haleem, director of research at the government's powerful Ayub Agricultural Research Institute at Faisalabad, gives a

more cautious assessment. "There's more humidity and warmth in the weather," he says. "Our experts are aware that a combination of humidity and warmth can lead to pest attacks." Mr Haleem also suggests that it is still too early to conclude that a large scale pest attack is in progress.

But many other experts disagree. Reports of adulteration of pesticides and concern over the rising prices of chemical fertilisers have added to anxieties. Although many cotton farmers saw their profits triple after the last crop, compared with just a year before, some experts are bitter over the ris-

ing prices of urea and diammonium phosphate, which have risen by over 60 per cent in the past two to three years.

One agricultural scientist in Faisalabad says: "While farmers make money when there's a good cotton crop, there are also many among the poor farmers who are finding it increasingly difficult to keep up with the growing prices of fertilisers". The scientist is also bitter over reports of large scale adulteration of pesticides, which makes it increasingly difficult for farmers to secure a reliable defence against pest attack.

Mr Bhatti cites his own example. After he sprayed his crop recently, he still found to his dismay that a local variety of pests kept on attacking his fields. He had to spray the crop a second time, the next day.

But Mr Haleem says that recent development of new varieties, known to be more resistant to pest attacks, should help Pakistan's crop to recover recent losses. He also points out that the start of the cotton harvest is still four months away, enough time for the crop to recover from any initial damage.

Senior government officials are hoping that the cotton crop will recover from its damage of recent weeks, after the early rains, especially if this year's monsoon is not prolonged beyond the usual two-to-three-month cycle. But one official in Faisalabad adds a note of caution.

"Nobody controls nature," he says. "We can only hope for the best."

Australian minister plans to stick to wool sell-off timetable

By Nikk Tait in Sydney

Mr John Anderson, Australia's new federal resources minister, says his "clear preference" is to stay with the existing timetable for the sell-off of Australia's large wool stockpile.

Addressing the New South Wales Farmers' conference at

the weekend, he admitted that it would still be technically possible to amend the timetable for sales - which requires 182,000 bales to be sold every quarter - in the next session of parliament, but said he would not entertain any changes that caused Australia to be subject to "further international ridicule".

"The main issue has to be maintaining confidence and re-establishing credibility" in the Australian industry, he stressed. The existing timetable lasts until July 1, 1997 and both the government and the industry are considering options after that. Growers are due to hold a conference in Canberra next month to dis-

cuss their preferred rate of sales from mid-1997 onwards, and a ministerial "round table", made up of all interested parties, is scheduled to address the issue on August 30. Australia accounts for about 30 per cent of world wool production.

Mr Anderson also said that the government's expenditure

review committee - which is trying to find federal budget cuts of A\$50n over the next two financial years - was "close to a decision" on whether to retain the \$1.3bn-a-year diesel fuel rebate scheme. This is paid to diesel fuel users whose vehicles travel "off-road" - principally the farming and the mining industries.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	3 mths
Close	1470.5-171.5	1505-08
Previous	1468.5-3.5	1485-8
High/Low	1470	1810/1802
AM Official	1470-71	1802.5-08
Kerb close	1470-71	1802.5-08
Open int.	231,100	
Total daily turnover	52,349	

ALUMINIUM ALLOY (\$ per tonne)

	Close	3 mths
Close	1245-05	1280-81
Previous	1240-40	1275-85
High/Low	1240-40	1285/1280
AM Official	1235-05	1280-81
Kerb close	1235-05	1280-81
Open int.	4,888	
Total daily turnover	454	

LEAD (\$ per tonne)

	Close	3 mths
Close	785-4	780-1
Previous	785-4	780-1
High/Low	785	785/780
AM Official	784-5	780-1
Kerb close	784-5	780-1
Open int.	30,117	
Total daily turnover	8,777	

NICKEL (\$ per tonne)

	Close	3 mths
Close	7015-25	7130-35
Previous	6980-40	7080-100
High/Low	7015-25	7170/7110
AM Official	7015-25	7170/7110
Kerb close	7015-25	7170/7110
Open int.	41,475	
Total daily turnover	5,298	

TIN (\$ per tonne)

	Close	3 mths
Close	6210-20	6270-75
Previous	6180-50	6230-80
High/Low	6210-20	6280/6230
AM Official	6210-20	6270-75
Kerb close	6210-20	6270-75
Open int.	16,040	
Total daily turnover	2,872	

ZINC, special high grade (\$ per tonne)

	Close	3 mths
Close	1000-02	1025-07
Previous	998.5-0.5	1015-7
High/Low	1000-02	1032/1022
AM Official	998.5-0.5	1025-07
Kerb close	998.5-0.5	1025-07
Open int.	94,207	
Total daily turnover	19,348	

COPPER, grade A (\$ per tonne)

	Close	3 mths
Close	2000-05	1975-75
Previous	2000-05	1975-75
High/Low	2000-05	1985/1945
AM Official	2000-05	1985-75
Kerb close	2000-05	1985-75
Open int.	183,498	
Total daily turnover	52,127	

LME ALUMINIUM 5% RATE 1,5500

Note: 1,550 5 mths; 1,555 5 mths; 1,557 5 mths; 1,559 5 mths

LME HIGH GRADE COPPER (COMEX)

	Sett	Day's	High	Low	Vol	Open
Jul	55.00	+2.00	57.20	54.50	348	1,345
Aug	55.70	+2.15	58.50	54.70	472	2,461
Sep	56.40	+2.00	58.50	55.25	5,282	18,949
Oct	56.30	+1.50	58.20	54.70	2,151	1,351
Nov	55.30	+2.00	56.40	53.50	2	1,131
Dec	55.40	+1.40	55.50	51.10	1,210	13,291
Total					8,894	67,228

PRECIOUS METALS

LONDON GOLD MARKET

(Prices supplied by N M Rothschild)

	Gold (Troy oz)	\$ price	£ equiv	\$F equiv
Spot		384.90-385.20		
Opening		385.20-385.50		
Morning fix		384.05	247.73	488.87
Afternoon fix		384.80	246.57	483.55
Days High		385.45-385.75		
Days Low		384.70-385.00		
Previous close		384.20-384.40		

Lond. Gold Lending Rates (% US\$)

	1 month	3 months	6 months	12 months
1 month	4.54			
3 months	4.41			
6 months	4.41			
12 months	4.41			

Silver fix

	Sett	Day's	High	Low	Vol	Open
Jul	52.00	+0.13	52.20	51.40	17,342	21,851
Aug	52.00	+0.13	52.20	51.40	17,342	21,851
Sep	52.00	+0.13	52.20	51.40	17,342	21,851
Oct	52.00	+0.13	52.20	51.40	17,342	21,851
Nov	52.00	+0.13	52.20	51.40	17,342	21,851
Dec	52.00	+0.13	52.20	51.40	17,342	21,851
Total					37,440	65,218

Lond. Gold Lending Rates (% US\$)

	1 month	3 months	6 months	12 months
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دکتر محمد صالح

Offshore Insurances and Other Funds

Offshore Insurances and Other Funds

Chinese airline
\$100m boost

Argreen Marine set
launch GDR issue

BY TRUSTS SPLIT CAPITAL - Cont.

Company	Price	Change
...

LEISURE & HOTELS - Cont.

Company	Price	Change
...

OTHER FINANCIAL - Cont.

Company	Price	Change
...

PROPERTY - Cont.

Company	Price	Change
...

SUPPORT SERVICES - Cont.

Company	Price	Change
...

AIM - Cont.

Company	Price	Change
...

OTHER INVESTMENT TRUSTS

Company	Price	Change
...

OIL EXPLORATION & PRODUCTION

Company	Price	Change
...

INVESTMENT COMPANIES

Company	Price	Change
...

OIL, INTEGRATED

Company	Price	Change
...

OTHER FINANCIAL

Company	Price	Change
...

LEISURE & HOTELS

Company	Price	Change
...

PAPER, PACKAGING & PRINTING

Company	Price	Change
...

PHARMACEUTICALS

Company	Price	Change
...

RETAILERS, FOOD

Company	Price	Change
...

RETAILERS, GENERAL

Company	Price	Change
...

TELECOMMUNICATIONS

Company	Price	Change
...

TEXTILES & APPAREL

Company	Price	Change
...

TOBACCO

Company	Price	Change
...

TRANSPORT

Company	Price	Change
...

AMERICANS

Company	Price	Change
...

CANADIANS

Company	Price	Change
...

SOUTH AFRICANS

Company	Price	Change
...

GUIDE TO LONDON SHARE SERVICE

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RETAILERS, GENERAL - Cont.

Company	Price	Change
...

SUPPORT SERVICES

Company	Price	Change
...

WATER

Company	Price	Change
...

AIM

Company	Price	Change
...

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MARKET REPORT

Footsie progresses as IBM news lifts Wall Street

By Steve Thompson, UK Stock Market Editor

Wall Street's latest roller-coaster ride saw US stocks on the upkick and helped invigorate an otherwise nervous London equity market.

UK stocks closed near the day's best levels, which were reached early in the session, but needed a big boost from the Dow Jones Industrial Average, which shot up over 70 points at the outset of trading in New York.

Buying of the US market was fuelled by well-received results from IBM, the bluest of US blue chips, and a good showing by US Treasury bonds after some encouraging eco-

nomic news on durable goods, existing home sales and weekly jobless claims.

The FT-SE 100 ended a net 15.9 higher at 3,684.7, while second-tier stocks, represented by the FT-SE Mid 250 index, were lifted by bid activity and rose 23.3 to 4,205.3.

Among a host of positive stories in London the defence and aerospace issues were given a substantial boost by confirmation of a series of UK Ministry of Defence orders, which prompted above average gains in British Aerospace and Rolls-Royce and also bolstered GEC and Racal Electronics.

Other stories adding to the momentum in London included a

bullish review of first quarter trading at Boots, the high street retailer, whose chairman told investors and analysts at the annual meeting of a good rise in first quarter sales.

The sales story tied in with recent evidence of buoyant high street sales from various bodies, including the British Retail Consortium and the John Lewis Partnership.

Adding to the optimism was Wednesday's stronger-than-expected 1.3 per cent rise in retail sales during June.

Retail stocks featured prominently in the list of FT-SE 100 and Mid 250 outperformers, where an impressive performance from Boots

was complemented by Body Shop, Sears and WH Smith.

There was a downside story in the sector however. Dixons shares posted the worst individual showing in the FT-SE 100 after a critical report in one of the industry's trade magazines and fears that the failure of Escom, the computer retailer, might see 'fire-sale' price cuts of the latter's stock.

Christian Salvesen, the contract distributor, shot to the top of the Mid 250 after confirmation of recent market rumours that it had received a bid approach from Hays, the transport group.

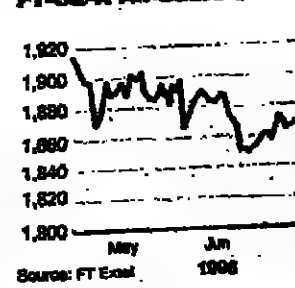
There was widespread support for high street banks ahead of this

morning's results from Lloyds TSB the first UK bank to report interim results. Dealers noted the excellent figures earlier this week from Lloyds Abbey Life and good number yesterday from Cheltenham and Gloucester.

On the downside, ICI revealed disappointing second quarter profits, which were only partly offset by a good increase in the dividend.

Turnover was again uninspiring. At the 6pm count, volume was 586.1m shares, and was boosted by heavy activity in Bank of Scotland associated with the sale of around 30 per cent of Standard Life's 32 per cent stake. Retail business on Wednesday was valued at £1.49bn.

FT-SE A ALL-SHARE INDEX



Source: FT Com.

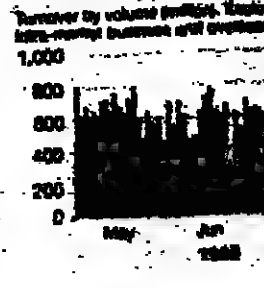
Indices and ratios

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Best performing sectors

1 Chemicals +1.7
2 Diversified Inds +1.2
3 Telecommunications +1.0
4 Gas Distribution +1.0
5 Engineering +1.0

Equity shares traded



Source: FT Com.

Worst performing sectors

1 Chemicals -0.1
2 Breweries, Pubs & Rest -0.1
3 Health Care -0.1
4 Media -0.1
5 Water -0.2

Dixons under pressure

A call for the Department of Trade and Industry to "forcibly reform" warranties in the electrical market was responsible for Dixons slipping to the bottom of the Footsie performance charts.

The demands came from Marketing Week, the influential retail trade magazine, which said that electrical retailers were continuing to flout an Office of Fair Trading demand for greater transparency in the sale of electrical warranties - a 5400m-a-year market - and were even failing to meet the requirements of their own code.

Marketing Week, which specifically criticised Dixons, said that the OFT, which is reviewing the code, should recommend strong action by the DTI. "That will be a painful experience for the electrical retailers and not least their bottom lines," said the magazine.

Analysts said that the attack on warranties was not a new one, but it served to remind the market of potential risks.

One said that the news that there were new entrants into the electrical goods insurance market may force retailers to be more competitive in the pricing of their warranties.

Dixons shares ended 13% lower at 479p with sentiment also overshadowed by the news that the retailer at Escom, the big computer retailer, could be forced to sell-off the group's

stock in the absence of an immediate buyer for the business.

A positive gain statement by Boots, in particular in relation to Do B All, helped lift it 15 to 389p. UBS nudged its forecast up 55m to 5540m while ABN-AMRO Hoare Govett moved the stock from "overvalued" to "hold".

Boots injected some excitement into DIY stocks, including Kingfisher, which rose 4% to 625p. Body Shop rose 1% to 183p, a move which one analyst said may have been related to reports of Boots the Chemists making progress with beauty products.

ICI decline

International chemicals group ICI was friendless as analysts downgraded full year profit expectations, in the wake of disappointing second quarter figures.

The shares tumbled 17 to 761p, in heavy trading of 7.5m as profit estimates were brought down from around 250m to the 270m mark. Dealers said sentiment in the stock was likely to remain cautious, though analysts suggested the rise in the interim dividend should help provide support for the share price on value considerations.

ABN Amro Hoare Govett was said to be among those urging investors to buy the shares believing them to be "undervalued".

Christian Salvesen was elevated to the top of the FT-SE Mid 250 performance charts following news that rival contract distributor Hays had made a bid approach.

Salvesen shares jumped

more than 20 per cent, adding 60 to 349p and hoisting the company's market capitalisation to 280m. Hays retreated 26 to 414p as analysts speculated on a sizeable rights issue to underpin any takeover financing.

The bid front was also kept active by an agreed 237p a share agreed offer for conglomerate Suter from Asot Holdings. Suter put on 18 to 215p in 7.5m trading. Asot closed off 27 at 394 for a two-day decline of more than 9 per cent.

Property leaders put on a strong showing ahead of today's monthly report from the Investment Property Data-bank.

MEPC jumped almost 8 per cent, adding 19 to 425p while Slough Estates closed 6 higher at 221p. Land Securities rose 15 to 639p in 2.2m trading. Volumes generally were good.

Recent news from the IPD has been all about improving

commercial rents and asset values, and some brokers have recently turned more positive on the sector.

News that British Aerospace had duly won the 32m contract to replace the ageing fleet of Nimrod maritime patrol aircraft made for an active day in the defence sector.

Racal, which along with GEC is to share in the avionics supply, ended 3 lower at 478p, but racked up its best single session turnover for six months. At the other end of the spectrum, engines supplier Rolls-Royce rose more than 3 per cent, adding 7% to 224p.

BAE ended 18 higher at 943p, GEC hardened to 363p in 12m trading. The Somerfield flotation appeared to be on track, albeit at a nearly 25 per cent discount from the original offer price, after what one analyst described as "an outstanding

bit of stockbroking" and another called a "last minute act".

Earlier this month an indicative price range for the UK's fifth largest supermarket chain was set at 185p a share but later reduced to 160p a share. Yesterday, however, the flotation seemed to be struggling and Somerfield's advisers returned to institutions which had levels of commitment at the close of trading on Wednesday. The result was that more commitments were made at 145p a share which then stimulated incremental demand.

It is understood that no orders were solicited, or received from debt traders or bond holders. Somerfield will now come to the market on August 8, a week later than expected.

Bank of Scotland recorded the day's highest volume at 42m, following Thursday's close of Standard Life's secondary offering of most of its holding in the bank.

However, there was some talk late in the session that BZW, which organised the book building process, may have been left with a small proportion of the stock.

Bank of Scotland shares closed 1/2 ahead at 222 1/2p. In the rest of the sector, Lloyds TSB which today kicks off the reporting season for UK retail banks, gained 12 to 340p.

Sentiment was boosted by favourable figures from mortgage subsidiary Cheltenham & Gloucester as well as Thursday's healthy interims from Lloyds Abbey Life.

Credit Lyonnais expects interim profits to rise by around 10.7 per cent to £1.17bn.

Abbey National came under pressure on a combination of market share worries and Nationwide's announcement of a cut in the standard variable mortgage rate by 0.25 per cent to 6.49 per cent.

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FT-SE A All-Share 1827.38 +7.99
FT-SE A All-Share yield 3.53 3.55

Best performing sectors

1 Chemicals +1.7
2 Diversified Inds +1.2
3 Telecommunications +1.0
4 Gas Distribution +1.0
5 Engineering +1.0

Worst performing sectors

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4 Media -0.1
5 Water -0.2

Hourly movements

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FT-SE 350 1945.5 +8.5
FT-SE A All-Share 1827.38 +7.99
FT-SE A All-Share yield 3.53 3.55

Best performing sectors

1 Chemicals +1.7
2 Diversified Inds +1.2
3 Telecommunications +1.0
4 Gas Distribution +1.0
5 Engineering +1.0

Worst performing sectors

1 Chemicals -0.1
2 Breweries, Pubs & Rest -0.1
3 Health Care -0.1
4 Media -0.1
5 Water -0.2

Hourly movements

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commercial rents and asset values, and some brokers have recently turned more positive on the sector.

News that British Aerospace had duly won the 32m contract to replace the ageing fleet of Nimrod maritime patrol aircraft made for an active day in the defence sector.

Racal, which along with GEC is to share in the avionics supply, ended 3 lower at 478p, but racked up its best single session turnover for six months. At the other end of the spectrum, engines supplier Rolls-Royce rose more than 3 per cent, adding 7% to 224p.

BAE ended 18 higher at 943p, GEC hardened to 363p in 12m trading. The Somerfield flotation appeared to be on track, albeit at a nearly 25 per cent discount from the original offer price, after what one analyst described as "an outstanding

bit of stockbroking" and another called a "last minute act".

Earlier this month an indicative price range for the UK's fifth largest supermarket chain was set at 185p a share but later reduced to 160p a share. Yesterday, however, the flotation seemed to be struggling and Somerfield's advisers returned to institutions which had levels of commitment at the close of trading on Wednesday. The result was that more commitments were made at 145p a share which then stimulated incremental demand.

It is understood that no orders were solicited, or received from debt traders or bond holders. Somerfield will now come to the market on August 8, a week later than expected.

Bank of Scotland recorded the day's highest volume at 42m, following Thursday's close of Standard Life's secondary offering of most of its holding in the bank.

However, there was some talk late in the session that BZW, which organised the book building process, may have been left with a small proportion of the stock.

Bank of Scotland shares closed 1/2 ahead at 222 1/2p. In the rest of the sector, Lloyds TSB which today kicks off the reporting season for UK retail banks, gained 12 to 340p.

Sentiment was boosted by favourable figures from mortgage subsidiary Cheltenham & Gloucester as well as Thursday's healthy interims from Lloyds Abbey Life.

Credit Lyonnais expects interim profits to rise by around 10.7 per cent to £1.17bn.

Abbey National came under pressure on a combination of market share worries and Nationwide's announcement of a cut in the standard variable mortgage rate by 0.25 per cent to 6.49 per cent.

FT-SE ACTUARIES SHARE INDICES

Day's change

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FT-SE A All-Share yield 3.53

FINANCIAL TIMES FRIDAY JULY 20 1990

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Continued on next page

NASDAQ NATIONAL MARKET

Stock	No.	P	Stk	Hg	Low	Last	Chg	Stock	No.	P	Stk	Hg	Low	Last	Chg	Stock	No.	P	Stk	Hg	Low	Last	Chg
Acculink	0.12027	4000	54%	50%	52 1/2	+1/2		Daily	0.13	10	1089	40%	34%	40%	+2 1/2	Acculink	0.12027	4000	54%	50%	52 1/2	+1/2	
Acculink	7	1980	6%	7%	8	+1/2		Daily	1.40	10	10	45 1/2	44 1/2	44 1/2	-1/2	Acculink	7	1980	6%	7%	8	+1/2	
Acculink	45	561	3%	3 1/2	3 1/2	3	-1/2	Daily	0.20	14	171	7%	7	7	7	Acculink	45	561	3%	3 1/2	3 1/2	3	-1/2
Acculink	240370	37	100%	37	37 1/2	37 1/2	+1/2	Daily	16	31	240	23	23	23	-1/2	Acculink	240370	37	100%	37	37 1/2	37 1/2	+1/2
Acculink	371010	14	100%	14	14	14	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	371010	14	100%	14	14	14	+1/2
Acculink	0.18	25	5	5 1/2	5 1/2	5 1/2	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.18	25	5	5 1/2	5 1/2	5 1/2	+1/2
Acculink	0.20	31	100%	31	31	31	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.20	31	100%	31	31	31	+1/2
Acculink	11	317	7%	7 1/2	7 1/2	7 1/2	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	11	317	7%	7 1/2	7 1/2	7 1/2	+1/2
Acculink	10	1124	6%	6 1/2	6 1/2	6 1/2	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	10	1124	6%	6 1/2	6 1/2	6 1/2	+1/2
Acculink	18	324	3%	3 1/2	3 1/2	3 1/2	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	18	324	3%	3 1/2	3 1/2	3 1/2	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
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Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink	0.10	40	100%	40	40	40	+1/2	Daily	0.15	10	10	10	10	10	-1/2	Acculink	0.10	40	100%	40	40	40	+1/2
Acculink</																							

4 pm close July 25

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AMERICA

Healthy IBM brings buyers back into Dow

Wall Street

US share prices were sharply higher by mid-session yesterday as a healthy earnings report from IBM helped to bring buyers back into the market, writes Lisa Branstetter in New York.

At 1 pm, the Dow Jones Industrial Average was 5104.48, up 40.57, due in large part to soaring shares of IBM.

The more broadly based Standard & Poor's 500 added 4.96 to 631.51 and the American Stock Exchange composite was up 3.89 to 532.88.

Volume on the New York Stock Exchange came to 235m shares.

Shares in IBM, which is a component of the Dow, soared 8.0% at \$101.45 after the computer company reported second quarter earnings of \$2.51 a share, 7 cents ahead of analysts' estimates.

That, combined with Wednesday's strong second quarter report from Compaq Computer, helped to restore faith in some parts of the technology sector, nearly all of which had been badly beaten down since the start of the month.

Compaq added 3% to the \$3 it rose on Wednesday, bringing the shares to \$50. IBM and Compaq were the two most actively traded shares on the NYSE at mid-session.

Other components of the

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EUROPE

Mood in Philips swings from misery to hope

Misery turned to hope for Philips shareholders, and within one session. In the morning, the electronics group hit an early low of 145.50, down 6 per cent on virtually halved second quarter net profits from normal operations; in the afternoon it closed 6 per cent higher, up 12.90 to 158.40 after the group said that it would cut 6,000 jobs at its Sound & Vision business over the next 18 months.

The broad AMSTERDAM market produced the best result of the day, the AEX index closing 10.51, or 2.1 per cent higher at 523.51. Financials were boosted by strength in world bond markets on positive US economic figures, ABN AMRO putting up 1.18 to 17.83, and Aegion 12.10 to 14.60.

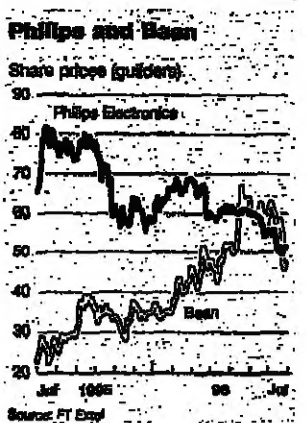
However, an earlier outpouring, the software group, Beas, produced only a minor recovery in spite of excellent results from its bigger German competitor, SAP. Beas shares fell 1.70 to 17.40 but they had dropped 8.3 to 17.9 per cent on Wednesday after a US broker downgrade.

FRANKFURT was subdued in spite of excellent half year figures from Commerzbank and SAP, and in spite of recent overweight recommendations for the broad market, from James Capel, which maintained its bullish stance, and,

for the banking sector, after four years of underperformance, from Black & Finck and from CS First Boston.

The Dax index rose 5.38 to an all-time high of 3,464.51, turnover easing from DM8bn to DM7.4bn. Commerzbank put on 80 pts at DM234.80 after a 47 per cent lift in half year profits, and SAP recovered a third of Wednesday's DM10.50 loss, closing DM45.50 higher at DM211.50 although its 50 per cent profit growth rate exceeded last year's consensus estimates by some 10 percentage points, said Mr Eckhardt Frahm at Merck Finck.

The Bundesbank's decision to leave key interest rates unchanged, said Mr Frahm, was less of a depressant than the intraday fall in the dollar,



Philips share price (Dutch)

and the rise of the D-Mark against other currencies, currencies, both yesterday and over the last 10 days.

However, the Düsseldorf brokerage house still thought that the Dax could hit the 2,700 to 2,750 range later this year; that a 2 per cent rise in the dollar could do the trick; and that takeover speculation would lift the banking sector after Deutsche Bank's announcement that it holds a 5.21 per cent stake in Bayerische Vereinsbank.

PARIS saw another series of block trades, and turnover stayed high at FF8.87bn. Otherwise, the first day of the new account celebrated gains on Wall Street, and the CAC-40 index closed 20.57 higher at 1,974.87.

Docks de France, the retailer, accounted for FF4.12bn of the turnover figure as it came back from suspension FF48 higher at FF1.270, matching the raised bid from Auchan.

Lagardere extended its run, leading the key index with a gain of FF126.50, or 4.8 per cent to FF126.50, after a high of FF120 on news that the British and French defence ministries had awarded the Storm Shadow cruise missile order to the group's Matra subsidiary, and to BAe Dynamics.

Remy Cointreau came off the bottom, rising FF2 to

FF130.10 ahead of its delayed results next week. Cap Gemini, the information technology group, soared FF15.50, or 7.1 per cent to FF210.50, on a report that Daimler-Benz's Debus unit wanted to obtain majority control.

ZURICH staged a rebound, recouping more than half of Wednesday's dive, as investors shrugged off the weaker dollar and were instead prompted by this week's falls to begin bargain hunting. The SMI index picked up 54.8 to 3,597.4.

Roche certificates, which fell almost 4 per cent on Wednesday, recouped SF145 to SF185.

Bank also continued to move back into the limelight ahead of the interim results season next month. UBS advanced SF20 to SF21.85, CS Holding gained SF2.50 to SF126 and SBC added SF1.25 to SF228.75.

The more positive tone spilled over to the insurers, which were led up by a SFR1 rise to SF1.300 in Swiss Re. Nestlé continued along its recently more positive route, rising SF24 to SF1.894.

SMH was SF19 higher at SF87. Goldman Sachs, which reinstated coverage of the stock with a market outperformer recommendation, estimated a 12 month total return of about 10 per cent.

Interdiscount, the troubled

FT-SE Actuaries Share Indices

THE EUROPEAN SERIES														
Jul 25														
Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close						
FT-SE Euro Stoxx 100	1598.01	1598.29	1599.41	1600.25	1597.32	1596.48	1597.25	1598.33						
FT-SE Euro Stoxx 500	1853.32	1851.10	1851.82	1852.47	1847.75	1850.36	1852.17	1850.78						
Jul 24	Jul 23	Jul 22	Jul 21	Jul 20	Jul 19	Jul 18								
FT-SE Euro Stoxx 100	1599.45	1615.92	1618.25	1638.47	1637.37	1631.33	1631.33							
FT-SE Euro Stoxx 500	1948.21	1935.99	1967.06	1967.06	1969.59	1967.28	1967.28							